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# Foreword by the MEC for Health

The Department of Health in Mpumalanga, is honored to submit to the Office of the Premier and the Provincial Legislature the 2023/24 Annual Performance Plan (APP) of the Department. This APP will be executed in a financial year wherein the country observes profound anniversaries which have shaped our country's policy outlook on the provision of healthcare.

One these is the 80th anniversary of the African claims Document which was adopted by Africa's oldest liberation movement in December of 1943, and was explicit on the need for the state to provide quality healthcare to all South Africans, when it argued:

"We regard it as the duty of the state to provide adequate medical and health facilities for the entire population of the country. We deplore and deprecate he fact that the state has not carried out its duty to the African in this regard, and has left this important duty to philanthropic and voluntary agencies. As a result of this gross neglect the general health of the entire African population has deteriorated to an alarming extent."

The plans contained in this APP are concrete commitments the Department will honor to make a reality the desires of our forefather's who adopted this document in 1943 and ushered in a democratic dispensation in our country in 1994. Chief amongst these desires was the increase of hospitals and clinic facilities both in the rural and in urban areas and this APP contains a number of Key Performance Indicators (KPI) which responds to this demand and expands access to hospitals and clinics, especially in the rural areas.

The National Development Plan (NDP), Vision 2030, describes the society that South Africa seeks to become by the year 2030, and has been adopted as the long-term plan for the country. Considering that we are 7 years before 2030 and the disruptions we suffered as a result of COVID-19 this APP contains plans and KPIs which repositions and refocuses the Department on the health outcomes outlined in the NDP.

This includes elevating the SOPA priorities which were pronounced by the Honourable Premier like establishing and further developing Tertiary Health care Services such as Oncology and Nephrology Services, reducing drastically morbidity and premature mortality due to Communicable diseases (HIV, TB and Malaria). Adequate healthcare infrastructure remains an extremely important pillar for the provision of quality of health care in public health system and as a result APP contains plan to maintain infrastructure.

Communities in both urban and rural Mpumalanga continue to be unhappy with our Emergency Medical Services (EMS) response time, and the plans for the 2023/24 financial year prioritize this battle cry from our communities and will implement key interventions to improve the response time. We plan on improving the capacity of our call center, increase the number of ambulances and of the health care workers who operate and provide assistance in ambulances.

Consistent with the spirit of advancing our people's interests, our communities remain critical partners that will inform me and the entire Department of all the needs on the ground. They remain the compass to ensure we remain steadfast in pursuit of the necessary delivery of quality public health care. Community leadership, inclusive of the traditional leadership, our governance structures like Hospital Boards and Clinic Committees will continue to share with and advise us of the needs on the ground, and the appropriate responses required from the Department.

I therefore endorse this Annual Performance Plan (APP) of the Department of Health in Mpumalanga, for the financial year 2023/24 as the roadmap for what Department hopes to do and achieve in the coming year.

Signature:

[Hon. SJ Manzini]

**Executive Authority** 

# Statement by the Head of Department

As the COVID-19 transmission continues to stabilize in the province, the Department of Health's response has shifted from the vertical approach of the acute phase to an integrated response into routine health care service. The Departments aim is to address the aftereffects of covid19. A downward trend has been noted in most of the services, in particular a huge drop in the headcount or attendances at Primary Health Care which went as far as below 2.0 visits compared to the norm that is 2.5 visits per person.

Covid19 has since been integrated to all services as part of the Primary Health Care package and anyone visiting our facilities should they require vaccination for covid19, such as a service should be available at the point of care. The Department conducted a an After Action Review Workshop (AAR) which was a key building block for the recovery plan that is being finalized for implementation.

The commitment and the drive to ensure that the National Health Insurance is realized through improved Infrastructure, improved EMS response time, improved Ideal Clinic Status determination, improved patient satisfaction and above all improved quality of health care is part of the key implementation plans for all programmes of care in the Department of Health.

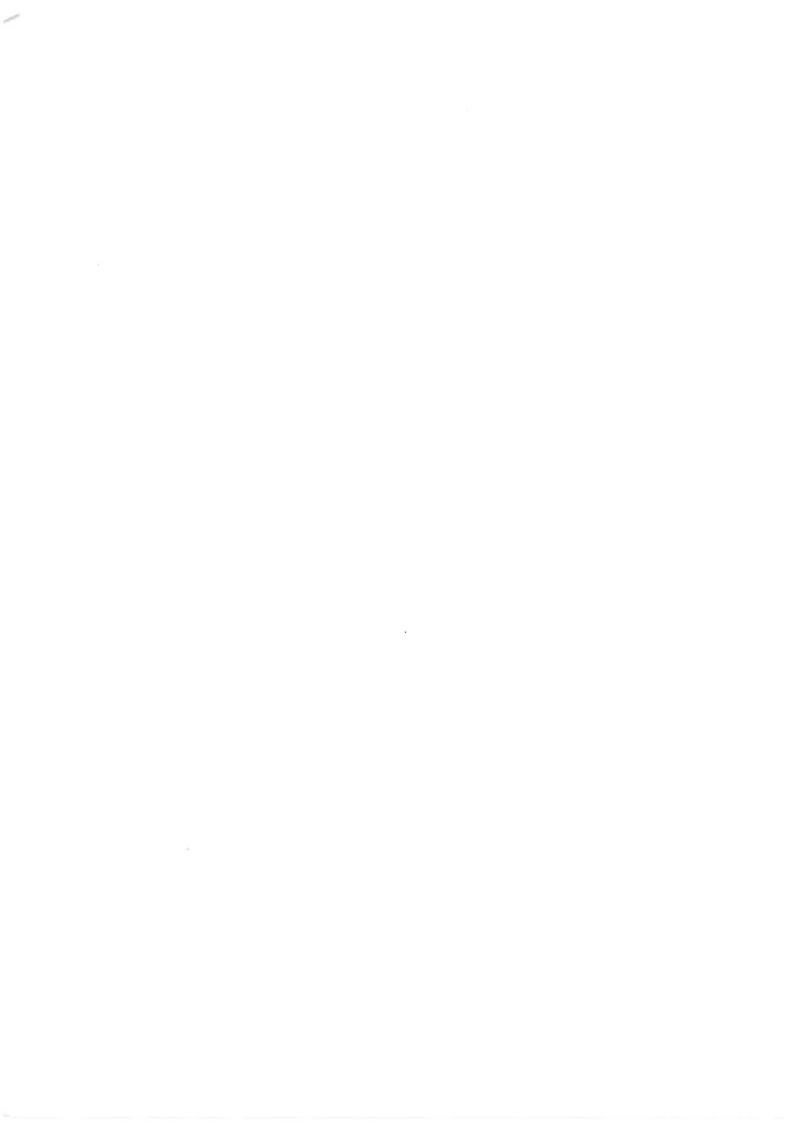
The Health Patient Registration System (HPRS) also plays a key role in the ensuring that each patient has a unique identifier regardless of the clinic visited, further more to improve the provision of healthcare to our Cititizen the HPRS will be rolled out in 2023/24 at the hospital level so that a patient is tracked from point of entry till exit or discharge at any level of care. The programme to rollout the HPRS at hospital level was in place but put on hold due to covid19 interventions.

The committed and role played by all Health Professionals during Covid19 and is what we strive for in health. The Department also could have not succeed to overcome the challenges on covid19 if it was not the key collaborations by Districts Municipalities and NGOS. 2023/24 will be a year were we improve from the Covid19 period and now focus on the bright future and mandate entrusted in all of us.

Signature:

IMS D MDLULI

Acting Head: Health

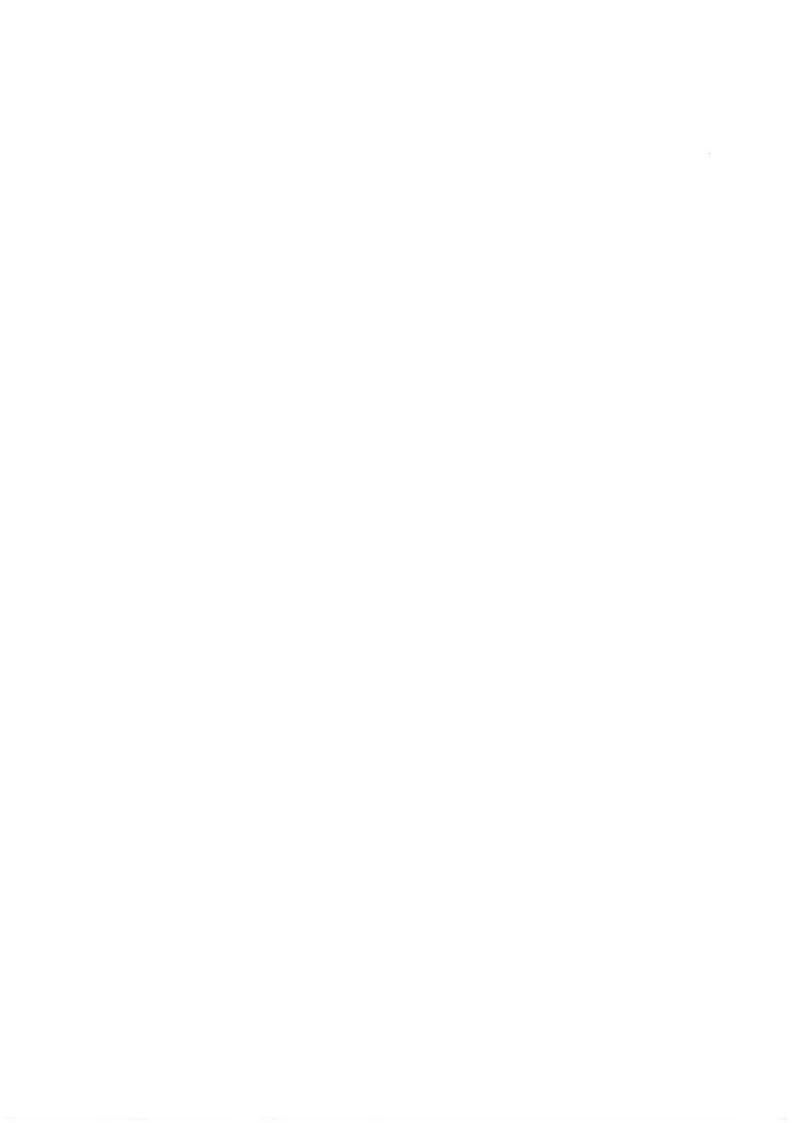


# Official Sign Off

It is hereby certified that this Annual Performance Plan submitted on 10 March 2023

- Was developed by the management of the Mpumalanga Department of Health under the guidance of Mpumalanga Provincial Government
- Takes into account all the relevant policies, legislation and other mandates for which the Mpumalanga Province is responsible
- Accurately reflects the Outcomes and Outputs which the Mpumalanga Department of Health will endeavor to achieve over the period 2023-2024 FY

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**PART A: OUR MANDATE** 

#### 1. Constitutional Mandate

In terms of the Constitutional provisions, the Department is guided by the following sections and schedules, among others:

The Constitution of the Republic of South Africa, 1996, places obligations on the state to progressively realise socio-economic rights, including access to (affordable and quality) health care.

Schedule 4 of the Constitution reflects health services as a concurrent national and provincial legislative competence

**Section 9 of the Constitution** states that everyone has the right to equality, including access to health care services. This means that individuals should not be unfairly excluded in the provision of health care.

- People also have the right to access information if it is required for the exercise or protection of a right;
- This may arise in relation to accessing one's own medical records from a health facility for the purposes of lodging a complaint or for giving consent for medical treatment; and
- This right also enables people to exercise their autonomy in decisions related to their own health, an important part of the right to human dignity and bodily integrity in terms of sections 9 and 12 of the Constitutions respectively

Section 27 of the Constitution states as follows: with regards to Health care, food, water, and social security:

- (1) Everyone has the right to have access to:
  - (a) Health care services, including reproductive health care;
  - (b) Sufficient food and water, and
  - (c) Social security, including, if they are unable to support themselves and their dependents, appropriate social assistance.
- (2) The state must take reasonable legislative and other measures, within its available resources, to achieve the progressive realisation of each of these rights; and
- (3) No one may be refused emergency medical treatment.

Section 28 of the Constitution provides that every child has the right to 'basic nutrition, shelter, basic health care services and social services'.

# 2. Legislative and Policy Mandates (National Health Act, and Other Legislation)

### 2.1. Legislation falling under the Department of Health's Portfolio

#### National Health Act, 2003 (Act No. 61 of 2003)

Provides a framework for a structured health system within the Republic, taking into account the obligations imposed by the Constitution and other laws on the national, provincial and local governments with regard to health services. The objectives of the National Health Act (NHA) are to:

- unite the various elements of the national health system in a common goal to actively promote and improve the national health system in South Africa;
- provide for a system of co-operative governance and management of health services, within national guidelines, norms
  and standards, in which each province, municipality and health district must deliver quality health care services;
- establish a health system based on decentralized management, principles of equity, efficiency, sound governance, internationally recognized standards of research and a spirit of enquiry and advocacy which encourage participation;
- promote a spirit of co-operation and shared responsibility among public and private health professionals and providers
  and other relevant sectors within the context of national, provincial and district health plans; and
- create the foundation of the health care system, and understood alongside other laws and policies which relate to health in South Africa.

Medicines and Related Substances Act, 1965 (Act No. 101 of 1965) - Provides for the registration of medicines and other medicinal products to ensure their safety, quality and efficacy, and also provides for transparency in the pricing of medicines.

**Hazardous Substances Act, 1973 (Act No. 15 of 1973) -** Provides for the control of hazardous substances, in particular those emitting radiation.

Occupational Diseases in Mines and Works Act, 1973 (Act No. 78 of 1973) - Provides for medical examinations on persons suspected of having contracted occupational diseases, especially in mines, and for compensation in respect of those diseases.

Pharmacy Act, 1974 (Act No. 53 of 1974) - Provides for the regulation of the pharmacy profession, including community service by pharmacists

**Health Professions Act, 1974 (Act No. 56 of 1974) -** Provides for the regulation of health professions, in particular medical practitioners, dentists, psychologists and other related health professions, including community service by these professionals.

**Dental Technicians Act, 1979 (Act No.19 of 1979) -** Provides for the regulation of dental technicians and for the establishment of a council to regulate the profession.

Allied Health Professions Act, 1982 (Act No. 63 of 1982) - Provides for the regulation of health practitioners such as chiropractors, homeopaths, etc., and for the establishment of a council to regulate these professions.

SA Medical Research Council Act, 1991 (Act No. 58 of 1991) - Provides for the establishment of the South African Medical Research Council and its role in relation to health Research.

Academic Health Centres Act, 86 of 1993 - Provides for the establishment, management and operation of academic health centres.

Choice on Termination of Pregnancy Act, 196 (Act No. 92 of 1996) - Provides a legal framework for the termination of pregnancies based on choice under certain circumstances.

Sterilisation Act, 1998 (Act No. 44 of 1998) - Provides a legal framework for sterilisations, including for persons with mental health challenges.

**Medical Schemes Act, 1998 (Act No.131 of 1998) -** Provides for the regulation of the medical schemes industry to ensure consonance with national health objectives.

Council for Medical Schemes Levy Act, 2000 (Act 58 of 2000) - Provides a legal framework for the Council to charge medical schemes certain fees.

**Tobacco Products Control Amendment Act, 1999 (Act No 12 of 1999) -** Provides for the control of tobacco products, prohibition of smoking in public places and advertisements of tobacco products, as well as the sponsoring of events by the tobacco industry.

**Mental Health Care 2002 (Act No. 17 of 2002) -** Provides a legal framework for mental health in the Republic and in particular the admission and discharge of mental health patients in mental health institutions with an emphasis on human rights for mentally ill patients.

National Health Laboratory Service Act, 2000 (Act No. 37 of 2000) - Provides for a statutory body that offers laboratory services to the public health sector.

Nursing Act, 2005 (Act No. 33 of 2005) - Provides for the regulation of the nursing profession.

**Traditional Health Practitioners Act, 2007 (Act No. 22 of 2007) -** Provides for the establishment of the Interim Traditional Health Practitioners Council, and registration, training and practices of traditional health practitioners in the Republic.

Foodstuffs, Cosmetics and Disinfectants Act, 1972 (Act No. 54 of 1972) - Provides for the regulation of foodstuffs, cosmetics and disinfectants, in particular quality standards that must be complied with by manufacturers, as well as the importation and exportation of these items.

# 1. Other legislation applicable to the Department

Criminal Procedure Act, 1977 (Act No.51 of 1977), Sections 212 4(a) and 212 8(a) - Provides for establishing the cause of non-natural deaths.

Children's Act, 2005 (Act No. 38 of 2005) - The Act gives effect to certain rights of children as contained in the Constitution; to set out principles relating to the care and protection of children, to define parental responsibilities and rights, to make further provision regarding children's court.

Occupational Health and Safety Act, 1993 (Act No.85 of 1993) - Provides for the requirements that employers must comply with in order to create a safe working environment for employees in the workplace.

Compensation for Occupational Injuries and Diseases Act, 1993 (Act No.130 of 1993) - Provides for compensation for disablement caused by occupational injuries or diseases sustained or contracted by employees in the course of their employment, and for death resulting from such injuries or disease.

National Roads Traffic Act, 1996 (Act No.93 of 1996) - Provides for the testing and analysis of drunk drivers.

**Employment Equity Act, 1998 (Act No.55 of 1998) -** Provides for the measures that must be put into operation in the workplace in order to eliminate discrimination and promote affirmative action.

**State Information Technology Act, 1998 (Act No.88 of 1998) -** Provides for the creation and administration of an institution responsible for the state's information technology system.

**Skills Development Act, 1998 (Act No 97of 1998) -** Provides for the measures that employers are required to take to improve the levels of skills of employees in workplaces.

Public Finance Management Act, 1999 (Act No. 1 of 1999) - Provides for the administration of state funds by functionaries, their responsibilities and incidental matters.

Promotion of Access to Information Act, 2000 (Act No.2 of 2000) - Amplifies the constitutional provision pertaining to accessing information under the control of various bodies.

**Promotion of Administrative Justice Act, 2000 (Act No.3 of 2000) -** Amplifies the constitutional provisions pertaining to administrative law by codifying it.

Promotion of Equality and the Prevention of Unfair Discrimination Act, 2000 (Act No.4 of 2000)

Provides for the further amplification of the constitutional principles of equality and elimination of unfair discrimination.

Division of Revenue Act, (Act No 7 of 2003) - Provides for the manner in which revenue generated may be disbursed.

Broad-based Black Economic Empowerment Act, 2003 (Act No.53 of 2003) - Provides for the promotion of black economic empowerment in the manner that the state awards contracts for services to be rendered, and incidental matters.

Labour Relations Act, 1995 (Act No. 66 of 1995) - Establishes a framework to regulate key aspects of relationship between employer and employee at individual and collective level.

Basic Conditions of Employment Act, 1997 (Act No.75 of 1997) - Prescribes the basic or minimum conditions of employment that an employer must provide for employees covered by the Act.

# 3. Health Sector Policies and Strategies over the five year planning period

#### 3.1. National Health Insurance Bill

South Africa is at the brink of effecting significant and much needed changes to its health system financing mechanisms. The changes are based on the principles of ensuring the right to health for all, entrenching equity, social solidarity, and efficiency and effectiveness in the health system in order to realise Universal Health Coverage. To achieve Universal Health Coverage, institutional and organisational reforms are required to address structural inefficiencies; ensure accountability for the quality of the health services rendered and ultimately to improve health outcomes particularly focusing on the poor, vulnerable and disadvantaged groups.

In many countries, effective Universal Health Coverage has been shown to contribute to improvements in key indicators such as life expectancy through reductions in morbidity, premature mortality (especially maternal and child mortality) and disability. An increasing life expectancy is both an indicator and a proxy outcome of any country's progress towards Universal Health Coverage.

The phased implementation of NHI is intended to ensure integrated health financing mechanisms that draw on the capacity of the public and private sectors to the benefit of all South Africans. The policy objective of NHI is to ensure that everyone has access to appropriate, efficient, affordable and quality health services.

An external evaluation of the first phase of National Health Insurance was published in July 2019. Phase 2 of the NHI Programme commenced during 2017, with official gazetting of the National Health Insurance as the Policy of South Africa. The National Department of Health drafted and published the National Health Insurance Bill for public comments on 21 June 2018. During August 2019, the National Department of Health sent the National Health Insurance Bill to Parliament for public consultation.

### 3.2. National Development Plan: Vision 2030

The National Development Plan (Chapter 10) has outlined 9 goals for the health system that it must reach by 2030. The NDP goals are best described using conventional public health logic framework. The overarching goal that measures impact is "Average male and female life expectancy at birth increases to at least 70 years". The next 4 goals measure health outcomes, requiring the health system to reduce premature mortality and morbidity. Last 4 goals are tracking the health system that essentially measure inputs and processes to derive outcomes

Figure 1: NDP Logical framework

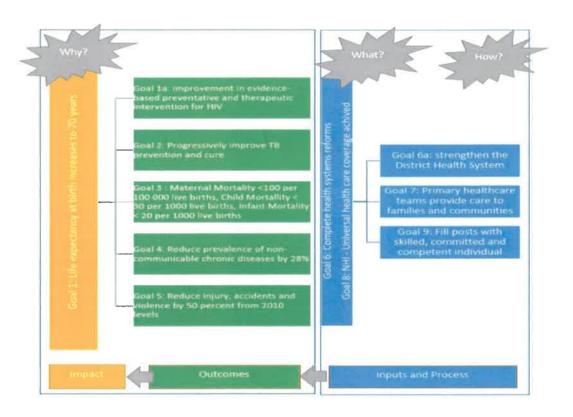
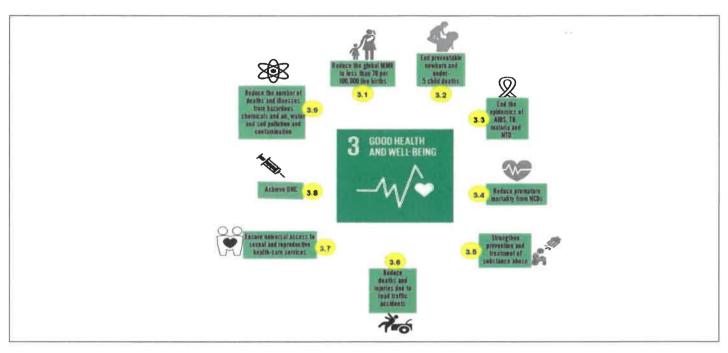


Figure 2: Sustainable Development Goals



Source Sustainable Development Goals

South Africa is one of the 193 (hundred and ninety-three) signatories to United Nations and adopted new agenda for 2030 Sustainable Development, entitled to transform the world. These Global Goals include ending extreme poverty, giving people better healthcare, and achieving equality for women. Goal no 3 is directly linked to health sector and they are as follows:

#### Goal 3. Ensure healthy lives and promote well-being for all at all ages

- (1) 3.1 By 2030, reduce the global maternal mortality ratio to less than 70 per 100,000 live births
- (2) 3.2 By 2030, end preventable deaths of new borns and children under 5 years of age, with all countries aiming to reduce neonatal mortality to at least as low as 12 per 1,000 live births and under-5 mortality to at least as low as 25 per 1,000 live births
- (3) 3.3 By 2030, end the epidemics of AIDS, tuberculosis, malaria and neglected tropical diseases and combat hepatitis, water-borne diseases and other communicable diseases
- (4) 3.4 By 2030, reduce by one third premature mortality from non-communicable diseases through prevention and treatment and promote mental health and well-being
- (5) 3.5 Strengthen the prevention and treatment of substance abuse, including narcotic drug abuse and harmful use of alcohol
- (6) 3.6 By 2020, halve the number of global deaths and injuries from road traffic accidents
- (7) 3.7 By 2030, ensure universal access to sexual and reproductive health-care services, including for family planning, information and education, and the integration of reproductive health into national strategies and programmes
- (8) 3.8 Achieve universal health coverage, including financial risk protection, access to quality essential health-care services and access to safe, effective, quality and affordable essential medicines and vaccines for all
- (9) 3.9 By **2030**, substantially reduce the number of deaths and illnesses from hazardous chemicals and air, water and soil pollution and contamination
- (10) 3.a Strengthen the implementation of the World Health Organization Framework Convention on Tobacco Control in all countries, as appropriate
- (11) 3.b Support the research and development of vaccines and medicines for the communicable and non-communicable diseases that primarily affect developing countries, provide access to affordable essential medicines and vaccines, in accordance with the Doha Declaration on the TRIPS Agreement and Public Health, which affirms the right of developing countries to use to the full the provisions in the Agreement on Trade-Related Aspects of Intellectual Property Rights regarding flexibilities to protect public health, and, in particular, provide access to medicines for all
- (12) 3.c Substantially increase health financing and the recruitment, development, training and retention of the health workforce in developing countries, especially in least developed countries and small island developing States

(13) Strengthen the capacity of all countries, in particular developing countries, for early warning, risk reduction and management of national and global health risks

# 3.3 2019-24 Medium Term Strategic Framework (MTSF)

The plan comprehensively responds to the priorities identified by cabinet of 6<sup>th</sup> administration of democratic South Africa, which are embodied in the 2019-24 Medium-Term Strategic Framework (MTSF). It is aimed at eliminating avoidable and preventable deaths (*survive*); promoting wellness, and preventing and managing illness (*thrive*); and transforming health systems, the patient experience of care, and mitigating social factors determining ill health (thrive), in line with the United Nation's three broad objectives of the Sustainable Development Goals (SDGs) for health.

Over the next 5 years, the Provincial Department of Health's response is structured into 2 impacts, 4 goals and 10 Health Sector Strategy. These impacts and outcomes are well aligned to the Pillars of the Presidential Health Summit compact, as outlined in the table below.

Table 1: Sector MTSF 2019-2024 impacts

|                          | 2019-24 Medium<br>Term Strategic<br>Framework (MTSF)<br>Impacts  | Health outcomes   | Presidential Health Summit Compact Pillars  |  |  |
|--------------------------|--|---|---|--|--|
| Survive<br>and<br>Thrive | Life expectancy of<br>South Africans<br>improved to 70<br>years by 2030  | Improve health outcomes by responding to the quadruple burden of disease of South Africa  | N/A   |  |  |
|                          |  | Inter sectoral collaboration to address social determinants of health   |   |  |  |
| Transform                | Universal Health Coverage for all South Africans achieved and all citizens protected from the catastrophic financial impact of seeking health care | Progressively achieve Universal<br>Health Coverage through NHI  | Pillar 4: Engage the private sector in improving the access, coverage and quality of health services; and  Pillar 6: Improve the efficiency of public sector financial management systems and processes |  |  |
|                          | by 2030  | 4. Improve quality and safety of care   | Pillar 5: Improve the quality, safety and quantity of health services provided with a focus on to primary health care.  |  |  |
|                          |  | Provide leadership and enhance<br>governance in the health sector for<br>improved quality of care   | Pillar 7: Strengthen Governance and Leadership to improve oversight, accountability and health system performance at all levels   |  |  |
|                          |  | 6. Improve community engagement and reorient the system towards Primary Health Care through community-based health Programmes to promote health | Pillar 8: Engage and empower the community to ensure adequate and appropriate community-based care  |  |  |

| 7. Improve equity, training and enhance management of Human Resources for Health  | Pillar 1: Augment Human Resources for Health Operational Plan  |
|---|--|
| Improving availability to medical products, and equipment   | Pillar 2: Ensure improved access to essential medicines, vaccines and medical products through better management of supply chain equipment and machinery |
|   | Pillar 6: Improve the efficiency of public sector financial management systems and processes   |
| Robust and effective health information systems to automate business processes and improve evidence based decision making | Pillar 9: Develop an Information System that will guide the health system policies, strategies and investments   |
| Execute the infrastructure plan to ensure adequate, appropriately distributed and well maintained health facilities       | Pillar 3: Execute the infrastructure plan to ensure adequate, appropriately distributed and well-maintained health facilities                            |
|   |  |

# **Department contribution to other 2019-2024 MTSF Priorities**

| 2019-2024 MTSF<br>Priorities                           | Provincial Activities   | 2021/22 Targets  | Budget             |
|--|---|--|--------------------|
| Priority 1: A Capable, Ethical and Developmental State | Establishment of governance structures in all Health facilities | <ul> <li>Total number of functional Clinic<br/>committees 290/290</li> <li>Total number of functional hospital<br/>boards 33/33</li> </ul> | Operational budget |
|  | Management of complaints in health facilities                   | Complaint resolution within 25 working days at 80%   | Operational budget |
|  | Implementation of anti-fraud and corruption strategies          | MEC fraud hotline established and maintained   | Operational budget |
|  | Conduct Patient experience of care in health facilities         | Patient Experience of care at 80%  | Operational budget |
| Priority 2:<br>Economic<br>transformation              | Award bursaries to qualifying students                          | Total of bursary awards for 2021/22<br>financial year  | Operational budget |
| and job creation                                       | Enroll Nursing student training                                 | Total of 655 enrolled nursing students<br>registered   |                    |
| Priority 5: Spatial integration,                       | Establishment of Infrastructure development plan                | As attached District Development Model   |                    |

# 4. Relevant Court Rulings

Table 2. : Litigation pending cases that may impact on resources of Department in the coming financial year 2023/2024

| File type          | Court date   | Amount         | Status  |
|--------------------|--------------|----------------|---|
| 1.Cerebral palsy   | 20/05/2020   | R14 000 000    | Finalised   |
| 2.Cerebral palsy   | 20/02/2020   | R29 790 037.50 | Finalised   |
| 3. Orthopaedics    | 28/06/2019   | R200 000       | Postponed sine die                                    |
| 4.Cerebral palsy   | 04/11/2019   | R4 240 000     | Postponed sine die                                    |
| 5.Cerebral palsy   | 07/11/2019   | R7 500 000     | Postponed sine die                                    |
| 6.Cerebral palsy   | 24/06/2019   | R29 790 037 50 | Postponed sine die                                    |
| 7.Orthopeadic      | 15/04/2019   | R1 555 000     | Matter settled out of court                           |
| 8.Cerebral palsy   | 03/ 06/2019  | R20 000 000    | Postponed sine die                                    |
| 9.Celebral palsy   | 18/09 /2019  | R30 000 000    | Removed from the roll                                 |
| 10.Celebral palsy  | 14/ 10/ 2019 | R32 000 000    | Merits conceded at 85 % awaiting Set down for quantum |
| 11. Cerebral palsy | 28/01/2020   | R11 500 000    | Postponed sine die                                    |
| 12.Cerebral palsy  | 13/05/2019   | R21 500 000    | Postponed sine die                                    |
| 13.Cerebral palsy  | 02/09/2019   | R21 500 000    | Postponed sine die                                    |
| 14. Orthopedic     | 14/10/ 2019  | R5 050 000     | Postponed to November 2020                            |
| 15. Cerebral palsy | 11/10/2019   | R19 740 000    | Finalised   |

**PART B: OUR STRATEGIC FOCUS** 

#### 5. Vision

"A healthy long living Society"

#### 6. Mission

To provide sustainable health services that are people-centric and aims at ensuring healthier, longer and better lives focusing on access, equity, efficiency and quality for the inhabitants of Mpumalanga

#### 7. Values

The department is committed to enhance quality and accessibility by improving efficiency and accountability. The following Batho Pele principles are adopted by the department as values to apply when rendering service to south African community.

- Consultation: citizens should be consulted about their needs
- Standards: all citizens should know what service to expect
- Redress: all citizens should be offered an apology and solution when standards are not met
- Accessible: all citizens should have equal access to services
- Courtesy: all citizens should be treated courteously
- Informative: all citizens are entitled to full, accurate information
- Openness and transparency: all citizens should know how decisions are made and departments are run
- Value for money: all services provided should offer value for money

# 8. Situational Analysis

#### 8.1. Overview of Province

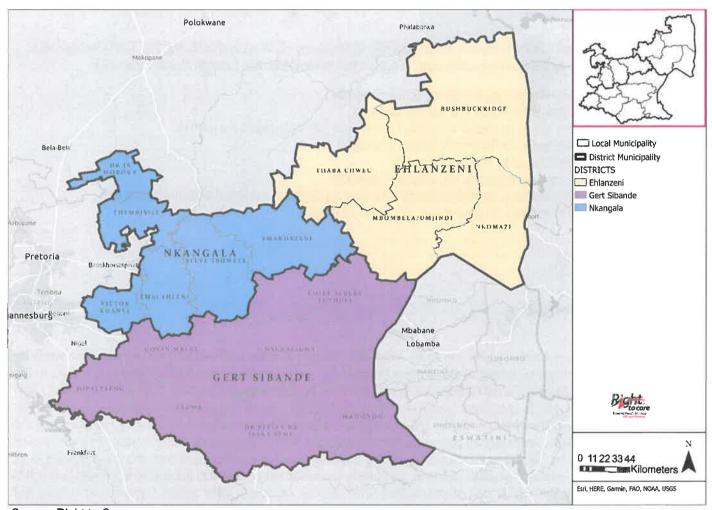
Mpumalanga, the second-smallest province in South Africa after Gauteng, is in the north-eastern part of the country, bordering Swaziland and Mozambique to the east. It also borders Limpopo, Gauteng, Free State and KwaZulu-Natal within South Africa. Mbombela (previously Nelspruit) is the capital of the province and the administrative and business centre of the Lowveld. Other major cities and towns include eMalahleni (previously known as Witbank), Standerton, eMkhondo (previously known as Piet Retief), Malalane, Ermelo, Barberton and Sabie. The best-performing sectors in the province include mining, manufacturing and services. Tourism and agro-processing are potential growth sectors. Agriculture in Mpumalanga is characterised by a combination of commercialized farming, subsistence and livestock farming, and emerging crop farming. Crops such as subtropical fruits, nuts, citrus, cotton, tobacco, wheat, vegetables, potatoes, sunflowers, and maize are produced in the region. Mpumalanga is rich in coal reserves and home to South Africa's major coal-fired power stations. eMalahleni is the biggest coal producer in Africa and is also the site of the country's second oil-from-coal plant after Sasolburg. Most of the manufacturing production in Mpumalanga occurs in the southern Highveld region. In the Lowveld sub-region, industries are concentrated around the manufacturing of products from agricultural and raw forestry material\*

Table 3: Demographic data and attached map of Mpumalanga

| District     | SA Mid-year estimates – 2023 |
|--------------|------------------------------|
| Ehlanzeni    | 1853931                      |
| Gert Sibande | 1283719                      |
| Nkangala     | 1677408                      |
| Total        | 4 815 058                    |

Source: DHIS

Mpumalanga Province



Source: Right to Care

# 8.2. Strategic Approach

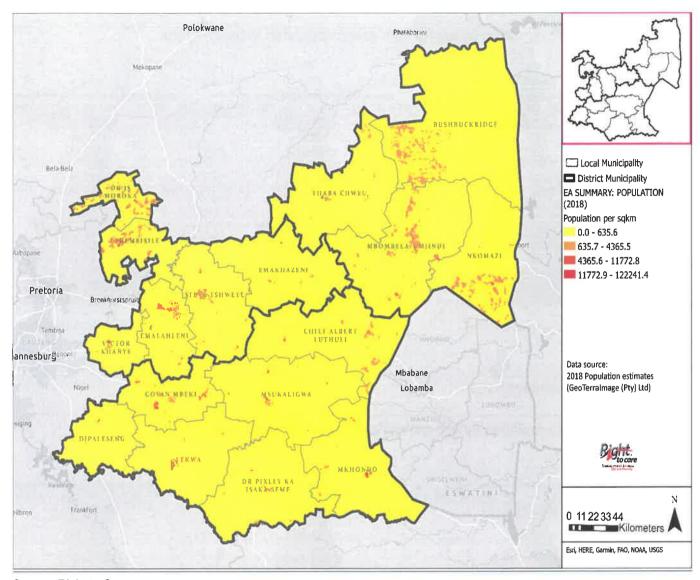
The department identified 2 streams of focus which is burden of diseases, imbalances/ transformation in health care, quality of services and status of health infrastructure to identify problem areas there by using the 5 whys panning technique. The department further utilized problem tree solution to arrive on 2 impact statements. The following impact statements were identified as critical to effectively improve on service deliver:

Impact 1: Life expectancy of South Africans improved to 70 years by 2030

Impact 2: Universal Health Coverage for all South Africans achieved and all citizens protected from the catastrophic financial impact of seeking health care by 2030

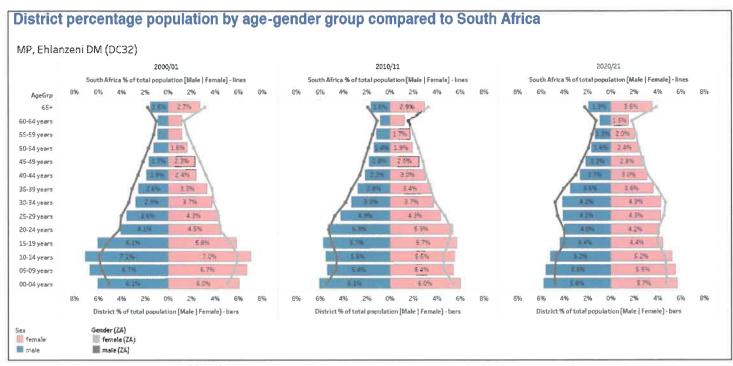
# 8.3. External Environmental Analysis

Figure 3: Mpumalanga Demographic data (population Density)

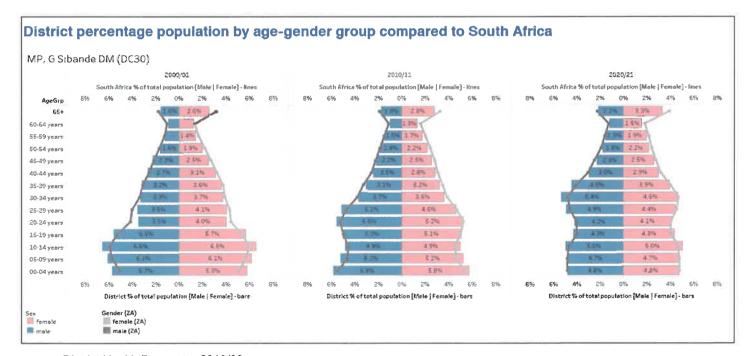


Source: Right to Care

# 8.4. Mpumalanga Demographic data (Population Pyramids data)

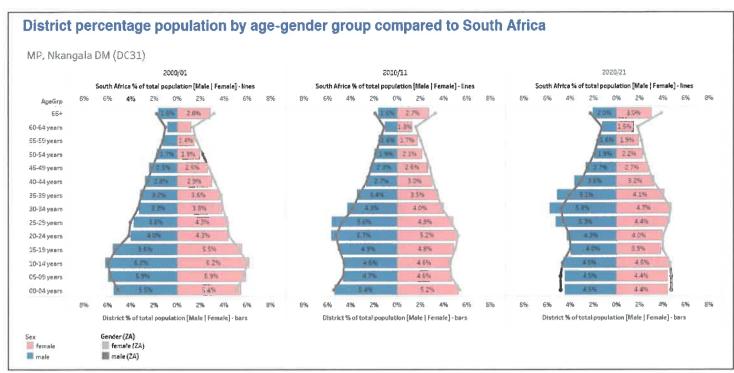


source: District Health Barometer 2019/20



source: District Health Barometer 2019/20

Figure 3: SA growth per industry 2021 compared to 2020



source: District Health Barometer 2019/20

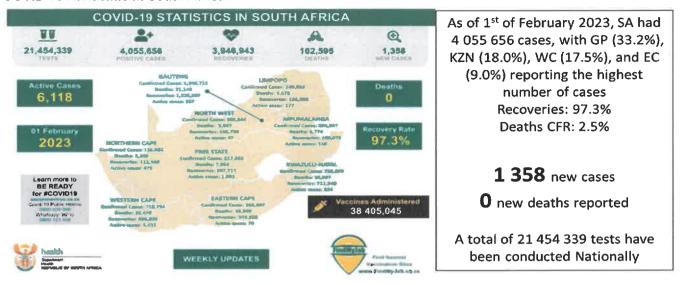
As per the table 8.2.1, there is a fair balance of population for both male and female from the age of 0-4 years to 40-44 years. From age of 45-49 upwards there is slight decrease of male population as compared to female. This decrease also explains life expectancy variance between males and female as reflected on table 8.2.2 estimated at 60.6 males and 66.1 females in 2016-2021. It also worth noting that mortality affect more males than females. This status quo may also contribute to an increase in household headed by female as reflected on table 8.2.3 from 39.9 in 2011 to 50.7 in 2016.

Figure 3: Life expectancy

Source: RMS: Rapid Mortality Surveillance (RMS) Report 2020 (Released -Nov 2021

| Impact<br>Indicator                    | 2009                        | 2014   | 2019 targets   | Progress to date  | SDG/NDP<br>2030 Targets     |
|--|-----------------------------|--|--|---|-----------------------------|
| Life expectancy at birth:<br>Total     | 56.5 years                  | 62.9 years   | 64.2 years StatsSA<br>; 65.0 (RMS)                               | 62.8 years (StatsSA<br>2022) down due to<br>pandemic levels (around<br>1.5 years) |                             |
| Life expectancy at birth:<br>Male      | 54.0 years                  | 60.0 years   | 61.5 years<br>StatsSA; 62.1<br>RMS                               | 59.2 years (StatsSA<br>2022)  | 70 years                    |
| Life expectancy at birth:<br>Female    | 59.0 years                  | 65.8 years   | 67,8 years (RMS)   | 65.6 years (StatsSA<br>2022)  |                             |
| Under-5 Mortality Rate<br>(U5MR)       | 56 per 1,000                | 39 per 1,000 live-<br>births                                     | 36,7 per 1,000 live<br>births ( RMS)                             | 30,8 per 1000 (RMS<br>2021); 30,7 (StatsSA,<br>2022)                              | <30 per 1,000 live births   |
| Infant Mortality Rate (IMR)            | 39 per 1,000<br>live-births | 28 infant deaths<br>per 1,000 live-<br>births                    | 24.8 per 1000 live births (RMS)                                  | 24,1 per 1000(RMS<br>2021) and 24,3 (StatsSA<br>2022)                             | <20 per 1,000 live births   |
| Neonatal (< 28 days)<br>Mortality Rate |                             | 14 neonatal<br>deaths per 1000<br>live births                    | 12 per 1000 live<br>births (RMS)                                 | 12 per 1 000 live births -<br>2020 (RMS 2020)                                     | 8 per 1,000 live births     |
| Maternal Mortality Ratio               | 304 per 100,000 live-births | 269 maternal<br>deaths per<br>100,000 live-births<br>(2010 data) | 137 maternal<br>deaths per<br>100,000 live-births<br>(RMS, 2016) | 109 per 100 000 live<br>births – data up to 2017*<br>(RMS 2020)                   | <70 per 100 000 live births |

# **COVID 19 Pandemic in South Africa**

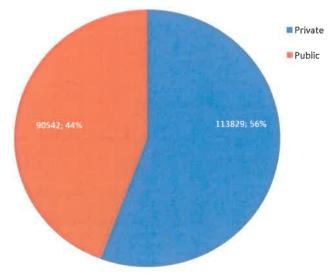


# CONFIRMED CASES DISTRIBUTION PER AGE AND GENDER, MPUMALANGA, 12 MARCH, 2023

| Age   | Female | Male  | U  | Total  |       |        | Ann Cuaum  | 80.     |            |       |   |
|-------|--------|-------|----|--------|-------|--------|------------|---------|------------|-------|---|
| 0-9   | 4010   | 4277  | 4  | 8291   |       |        | Age Group  | 0-79    |            |       |   |
| 10-19 | 10487  | 8483  | 6  | 18976  |       |        | -          | 0.69    |            |       |   |
| 20-29 | 19216  | 13072 | 6  | 32294  |       |        |            | 0-59    |            |       |   |
| 30-39 | 27324  | 21382 | 6  | 48712  |       |        |            | 0-49    |            |       |   |
| 40-49 | 20427  | 17173 | 2  | 37602  |       |        |            | 0.39    |            |       |   |
| 50-59 | 16186  | 13356 | 1  | 29543  |       |        | _          | 0-29    |            | 7-1   |   |
| 60-69 | 8137   | 7356  | 2  | 15495  |       |        |            | 0-19    |            |       |   |
| 70-79 | 3662   | 3154  | 1  | 6817   |       |        |            | 0.9     |            |       |   |
| 80+   | 1922   | 1076  |    | 2998   |       |        |            |         |            |       |   |
| U     | 2174   | 1459  | 10 | 3643   | 30,00 | 20,00  | 10,00      | 0,00    | 10,00      | 20,00 | 3 |
| Total | 113545 | 90788 | 38 | 204371 |       | Percei | ntage Male | Percent | age Female |       |   |

30,00

# CONFIRMED CASES BY SECTOR TYPE, MPUMALANGA, 12 MARCH 2023



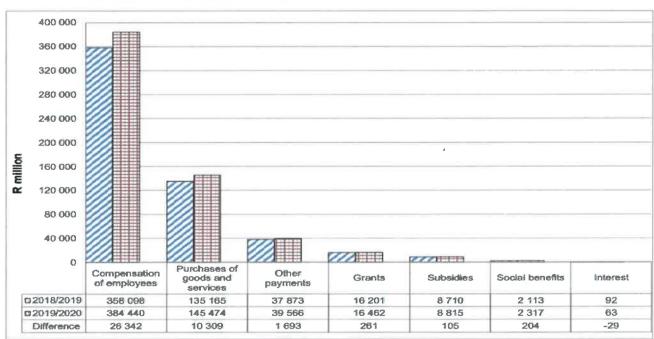
Most provinces experienced a decline in their output, however Mpumalanga continues to considered amongst the largest industry in the mining sector.

Table 4: NDP poverty & inequality-related targets

| NDP target |   | Baseline     | 2030 target | Most recent status |  |  |
|------------|---|--------------|-------------|--------------------|--|--|
| 1.         | Reducing the proportion of persons living below<br>the lower-bound poverty line from 39 per cent<br>(in 2009) to zero by 2030 | 39,0% (2009) | 0%          | 40,0% (2015)       |  |  |
| 2.         | Reduce income inequality from 0,7 in 2010 to 0,6 by 2030  | 0,70 (2010)  | 0,60        | 0,68 (2015)        |  |  |
| 3.         | The share of income going to the bottom 40 per cent of income earners should rise from 6 per cent to 10 per cent              | 6,0% (2010)  | 10,0%       | 8,3% (2015)        |  |  |
| 4.         | Reduce poverty-induced hunger to 0% by 2030   | 21,4% (2011) | 0%          | 25,2% (2015)       |  |  |
|            |   |              |             |                    |  |  |

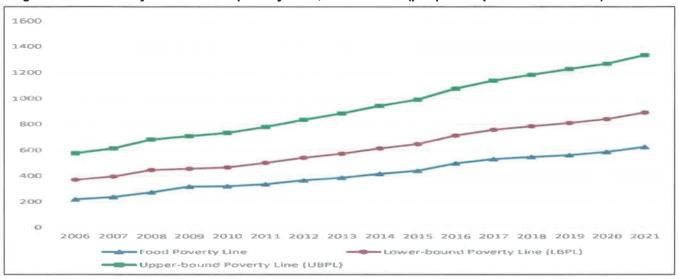
Source: Stats SA

Figure 1 - Economic classification of expense cash flows for operating activities for the 2018/2019\* and 2019/2020\*\* fiscal years (R million)



<sup>\*</sup>Some of the figures have been revised since the previous publication.
\*\*The breakdown can be found in the disaggregated tables available on the Stats SA website.

Figure3: Inflation-adjusted national poverty lines, 2006 to 2021 (per person per month in rands)



Source: Stats SA

#### 8.1.1 Social Determinants of Health for Province and Districts

Globally, it is recognized that health and health outcomes are not only affected by healthcare or access to health services. They result from multidimensional and complex factors linked to the social determinants of health which include a range of social, political, economic, environmental, and cultural factors, including human rights and gender equality.

Health is influenced by the environment in which people live and work as well as societal risk conditions such as polluted environments, inadequate housing, poor sanitation, unemployment, poverty, racial and gender discrimination, destruction and violence\*

#### Political factors

The Health system is impacted by many political factors that include amongst others political stability of the province, high level of inequality in the communities and effects of apartheid in black communities as people affected the most.

The political head of health continues to provide leadership through community engagement to ensure that communities are well-informed with health care programs, progress and departmental challenges in the institution. The programs for stakeholder engagement include amongst others is **open day activities in all hospitals** where communities are informed of services rendered in the institution, community complaints are addressed and future plans are discussed. Furthermore, there is effective communication channels such as top management **whatsapp group** established by Head health, where managers provide instant information to executive management and strategies are communicated to ensure that communities are provided a service despite this challenging environment.

The Department does have a zero tolerance in fraud and corruption and is continues to use the National Anti-fraud & Corruption Hotline facility in order to:

- Deter potential fraudsters by making all employees and other stakeholders aware that the MDoH is not a soft target, as well as encouraging their participation in supporting, and making use of such a facility;
- Raise the level of awareness that the Mpumalanga Department of Health is serious about fraud, corruption, theft, maladministration or any other dishonest activity;
- Detect incidents by encouraging whistle blowers to report incidents that they witness;

Presidential hotline was established in 2009 to create an interactive accessible and responsive government where members of the public use tollfree hotline no 17737 to lodge complaints and queries. The department continues to monitor all complaints and provide response or action appropriate to issues raised.

#### Economic Factors

Mpumalanga's economy is primary driven by agriculture, mining, manufacturing, tourism and electricity generation. The capital city of Mpumalanga is Nelspruit, which is one of the fastest growing cities in South Africa. Other main towns and their economic activities, include:

- Emalahleni mining, steel manufacturing, industry, agriculture;
- Middelburg stainless steel production, agriculture;
- Secunda power generation, coal processing;
- Mashishing agriculture, fish farming, mining, tourism;
- Malelane tourism, sugar production, agriculture; and
- Barberton mining town, correctional services, farming centre.

#### Social Factors

In South Africa and Mpumalanga inequalities exist in socio economic status and in access to basic services are exacerbated by inequalities in health. As depicted in the graph below percentage of people living in poverty continues to grow and share income by poorest 40% of household is stable. This indicate that more people cannot afford for their medical bills and are reliant on public health

Table 5: Comparative provincial ranking income below poverty line

| INDICATOR Vision 2030 target |   | Baseline - 2014 | 2019<br>(or latest<br>available) | Comparative provincial ranking (1=best & 9=worst |  |  |
|------------------------------|---|-----------------|----------------------------------|--|--|--|
| Number of grant recipients   | - | 1.32 million    | 1.55 million<br>(July 2020)      | 6  |  |  |

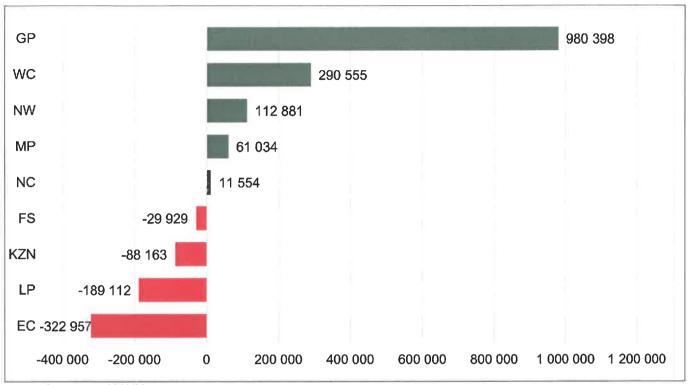
| Percentage of people<br>in poverty (LBPL –<br>lower bound poverty<br>line) | Reduce the % of households with income below poverty income to 5% |      |      |  |   |  |
|--|---|------|------|--|---|--|
| Share of income earned by poorest 40% of households                        | The % of income earned by poorest 40% should rise to 10%          | 7.8% | 7.8% |  | 2 |  |
| Gini-coefficient   | -   | 0.61 | 0.61 |  | 2 |  |

Source: SERO report 2019/20

The health care service in Mpumalanga was directly affect by crime that took place in some of health facilities specifically in Nkangala where health personnel and patients were attacked within hospital premises, facility such as computers equipment's were stolen. This affected safety and security of health personnel which prompted intervention from other stakeholder engagement on this matter. The department of Health, in collaboration with Department of Education, Department of Community Safety and Liaison and Organized Labour conducted Safety Indaba which developed safety intervention plan.

Although net migration has significantly dropped across all provinces, with Mpumalanga decreased from 728 238 to 61 034, there is still high number of people migrating to provinces. Net migration in the country indicates that there is immigration in Mpumalanga, Gauteng, Northwest and Western Cape whereas Free State, KZN, Limpopo and Eastern Cape are experiencing emigration as per table below. Mpumalanga continues to serve people and communities from across the provincial boundaries of the province including neighboring countries on the borders of Swaziland and Mozambique. Although these exact numbers are not known, these instances place an additional burden on the staff and the facilities Cross boarder migration. Taking all aspects into consideration, it would difficult to adopt or implement standards and norms blindly as it will be unreasonable to apply these standards without considering additional information and facts, in order to provide a sustainable as well as an affordable health service to the community. This indicate that South African Population may not be enough for planning and equitable resource allocation. Mpumalanga is implementing phase in approach of HPRS system to gather more patient information that will assist in determining additional clients outside Mpumalanga community.

Figure 5: Net migration per province from 2016-2021



Source: Sero Report 2019/20

# **Technological factors**

Digitization of medical equipment in health facilities is critical for access to health care service especially to rural communities who travel distances to access health care. The department is also in the process of implementing Telemedicine to 20 sites in the next 5 years. This is a remote diagnosis and treatment of patient by means of technology where patients at lower level receive a direct access of specialized services at the comfort of their nearest clinic or facility instead of travelling long distance to receive medical care.

Social media such as Facebook, Instagram and twitter in this current dispensation continues to be more effective to market health care services, identify and communicate health challenges such as outbreaks, service delivery protest that are hindering continuity of care and also used as effective tool to give management directives when need arise. It must be noted that these innovative channels of communication also come with disadvantages such as fake news that may directly impact on health service and lives of people. The department must continue to engage and monitor such news to ensure that communities are provided with correct information.

With the advent of 4<sup>th</sup> Industrial Revolution (4IR) which focus on artificial intelligence and robotic systems, it is highly important for the province to invest in this technology to augment departmental work force where skilled human resources are lacking or insufficient. The department is continuously conducting needs assessment for medical health technology equipment to be procured and developed maintenance plan for equipment's in use.

#### **Environmental Factors**

Mpumalanga province has been identified as having the highest levels of air pollution on Nitrogen Oxide levels across six continents in the world as per Greenpeace report conducted in 01 June to 31 August 2018. coal mines, transport and Eskom coal fire power stations have been identified as major source of pollution. This challenge poses a threat to mining communities that are likely to be affected by Non-Communicable Diseases such as among cardio vascular diseases, respiratory infections, cancer and diabetes.

Ehlanzeni district is sharing a boarder with Mozambique and Swaziland which are malaria endemic countries. The district also shares the boarder with Limpopo province which is also a malaria endemic province. The department signed a memorandum of understanding with Mozambique, Swaziland and Limpopo province for collaboration in the management of malaria and other health related issues. The department plan to reduce Malaria case fatality rate below 0.5% per annum.

# **Legal Factors**

The increase in medical litigation claims has both direct and indirect implications on financial sustainability of health care services in the public sector. This challenge takes away financial resources of the department where resources meant for service delivery are directed to payment of litigation and legal fees. The department will continue to monitor and address malpractices through adverse events committees to ensure that these cases are prevented in future and that those who are non-compliant with prescripts are held accountable.

Section 27 of the Constitution of South Africa act no 108 of 1996 states that; every person has the right "to have access to health care services, including reproductive health care". No person "may be refused emergency treatment". To effect this constitutional obligation, the department has established a complaints management system and MECs hotline "0800 111 151" to monitor the provision of accessible quality health care. These efforts are geared towards decreasing contingent liability of medico-legal cases to 8 billion in the financial year 2021/22.

Table 6: Social determinants of health summary per district

|   | Mpumalanga     |         | mp f blanzeni District<br>Municipality | mp Gert Silsande<br>District Municipality | mp Nkangali District<br>Municipality |  |
|---|----------------|---------|--|---|--------------------------------------|--|
|   | Census<br>2011 | CS 2016 | CS 2016                                | CS 2016                                   | CS 2016                              |  |
| Female Headed                                       |                |         |  |   |                                      |  |
| Household   | 39,9%          | 50,7%   | 54,7%                                  | 48,4%                                     | 47,4%                                |  |
| Child headed household                              | 0,9%           | 0,4%    | 0,6%                                   | 0,3%                                      | 0,2%                                 |  |
| lousehold head older                                |                |         |  |   |                                      |  |
| than 65 years                                       | 11,5%          | 14,2%   | 4,1%                                   | 11,8%                                     | 11,2%                                |  |
| nformal dwelling                                    | 10,6%          | 8,5%    | 1,5%                                   | 7,4%                                      | 2,5%                                 |  |
| Traditional dwelling                                | 4,4%           | 3,4%    | 14,0%                                  | 14,1%                                     | 14,6%                                |  |
| Household with no<br>access to piped (tap)<br>water | 12,4%          | 8,8%    | 15,5%                                  | 10,2%                                     | 9,3%                                 |  |
| lousehold with no                                   | -              |         |  |   |                                      |  |
| electricity for lighting                            | 14,1%          | 8,0%    | 3,6%                                   | 11.3%                                     | 10,7%                                |  |
| Household with no flush                             |                |         |  |   |                                      |  |
| toilet connected to                                 |                |         |  |   |                                      |  |
| sewerage  | 58,4%          | 60,4%   | 84,5%                                  | 36,0%                                     | 50,3%                                |  |
| Household with no                                   |                |         |  |   |                                      |  |
| access to refuse                                    |                |         |  |   |                                      |  |
| emoval  | 56,0%          | 60,1%   | 79,5%                                  | 42,6%                                     | 50,2%                                |  |
| No schooling  | 9,0%           | 17,6%   | 19,9%                                  | 16,8%                                     | 15,3%                                |  |
| Matric  | 20,3%          | 21,1%   | 19,6%                                  | 20,6%                                     | 23,3%                                |  |
| Higher education                                    | 3,0%           | 4,8%    | 4,2%                                   | 4,9%                                      | 5,5%                                 |  |

Source: Census 2016

The above table provides a summary of social determinants of health which are critical to the provision of health care services. The decrease on informal and traditional dwellings as well as households with no access to piped (tap) water and electricity brings hope towards lessening effects of social determinants of heath. The increase on households headed by 65-year-old persons from 11.5% to 14.2%, households with no flush toilet connected to sewerage from 58.4% to 60.4% and households with no access to refuse removal from 56% to 60.1% is a course for concern.

### Vaccination programme in Mpumalanga

- As of 16 March 2023, the province has administered: 3 132 doses for the day
- 988 are Johnson and Johnson;
- Pfizer 2 144
- Booster dose 1 018 in the last 24 hours; cumulative booster doses 280 519
- The total cumulative number = 1 422 115/3 050 289 which is 46,62 % of the population.
- Total cumulative Pfizer 747 385
- Total cumulative Johnson and Johnson 848 558

# **Vaccination by District**

| DISTTRIC         | ELIGIBLE POPULATION | VACCINATED | % VACCINATED |
|------------------|---------------------|------------|--------------|
| Ehlanzeni        | 1 132 787           | 652 829    | 57,63        |
| Gert Sibande     | 814 555             | 354 524    | 43,52        |
| Nkangala         | 1 102 947           | 414 762    | 37,60        |
| Provincial total | 3 050 289           | 1 422 115  | 46,62        |

# 8.4.1. Epidemiology and Quadruple Burden of Disease

Epidemiologically, South Africa is confronted with a quadruple Burden of Diseases due to HIV & AIDS and TB pandemic, high maternal and child morbidity and mortality, rising non-communicable diseases and high levels of violence and trauma.

### Years of Life Lost

Years of Life Lost (YLLs) are an estimate of premature mortality based on the age at death and thus highlight the causes of death that should be targeted for mortality prevention. The biggest contributor to YLL in Mpumalanga is Non Communicable Diseases followed by HIV & AIDS and TB dominated by 25-49yrs group, and other viral diseases.

Tuberculosis maintained its rank as the leading cause of death in South Africa. Diabetes mellitus was the second leading natural cause of death, followed by other forms of heart disease and cerebrovascular disease. Human immunodeficiency virus (HIV) disease is in the fifth position. Overall, the results show a considerable burden of disease from non-communicable disease mostly affecting 50-year and above age group. The other cause for concern is perinatal mortality at 78.6% affecting under 1-year group and children between 1-4 at 57%.

# Table 7: Leading causes of Death

Appendix M8: The ten leading underlying natural causes of death by age and sex: Mpumalanga, 2018

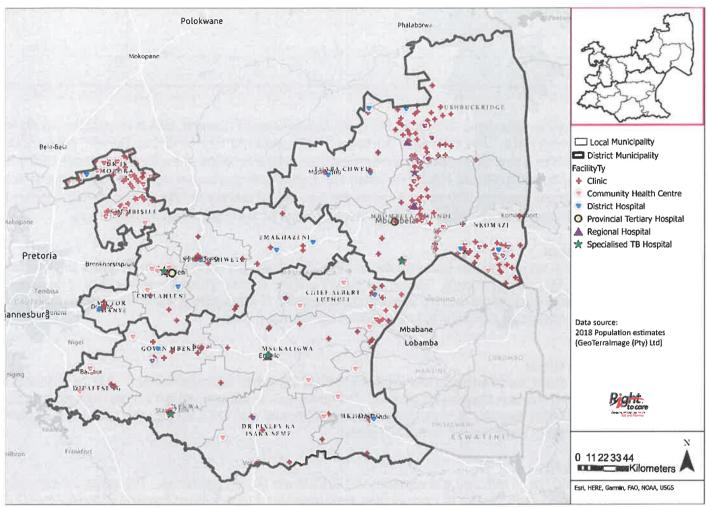
|    | MP, all ages   | No    | - %   |    | MP, Males, all ages                                     | No    | 15   |     | MP, Females, all ages                                   | No    | - 5  |
|----|--|-------|-------|----|---|-------|------|-----|---|-------|------|
| -1 | Tuberculosis (A15-A19)                               | 2191  | 7,3   | 1  | Tuberculosis (A15-A19)                                  | 1346  | 8,6  | 1   | Diabetes mellitus (E10-E14)                             | 1004  | 7    |
| 2  | Hypertensive diseases (110-115)                      | 1656  | 5,5   | 2  | Influenza and pneumonia (J09-J18)                       | 768   | 4,9  | 2   | Hypertensive diseases (110-115)                         | 977   | 6,8  |
| 3  | Diabetes mellitus (E10-E14)                          | 1651  | 5,5   | 3  | Human immunodeficiency virus (HIV) disease<br>(820-824) | 705   | 4,5  | 3   | Cerebrovascular diseases (160-169)                      | 849   | 5,9  |
| 4  | Influenza and pneumonia (J09-J18)                    | 1507  | 5     | 4  | Hypertensive diseases (HD-H15)                          | 671   | 4,3  | - 4 | Tuberculosis (A15-A19)                                  | 840   | 5,9  |
| 5  | Cerebrovascular diseases (160-169)                   | 1467  | 4,9   | 5  | Diabetes mellitus (E10-E14)                             | 645   | 4,1  | 5   | Human immunodeliciency virus (HfV) disease<br>(B20-B24) | 742   | 5,2  |
| 6  | Human immunodeliciency virus [HIV] disease (820-624) | 1452  | 4,8   | 6  | Ischaemic heart diseases (120-125)                      | 645   | 4,1  | 6   | Influenza and pneumonia (J09-J18)                       | 735   | 5,1  |
| 7  | Ischaemic heart diseases (120-125)                   | 1260  | 4,2   | 7  | Cerebrovascular diseases (I60-I69)                      | 615   | 3,9  | 7   | Ischaemic heart diseases (I20-I25)                      | 610   | 4,2  |
| 8  | Other forms of heart disease (130-152)               | 1091  | 3,6   | 8  | Other forms of heart disease (I30-I52)                  | 515   | 3,3  | 8   | Other forms of heart disease (130-152)                  | 573   | 4    |
| 9  | Other viral diseases (825-834)                       | 980   | 3,3   | 9  | Other viral diseases (B25-B34)                          | 431   | 2,8  | 9   | Other viral diseases (825-834)                          | 546   | 3,8  |
| 10 | Intestinal infectious diseases (A00-A09)             | 769   | 2,6   | 10 | Intestinal infectious diseases (ADD-AD9)                | 402   | 2,6  | 10  | Malignant neoplasms of female genital organs (C51-C58)  | 401   | 2,8  |
|    | Other Natural  | 12815 | 42,5  |    | Other Natural   | 6386  | 40,8 |     | Other Natural   | 6333  | 44,1 |
|    | Non-natural  | 3283  | 10,9  |    | Non-natural   | 2520  | 16,1 |     | Non-natural   | 747   | 5,2  |
|    | All causes   | 30122 | 100,1 |    | All causes  | 15649 | 100  |     | All causes  | 14357 | 100  |
|    | MP.8   | No    | *     |    | MP, Moles 0   | No    | 15   |     | MP.Femoles, 0   | No    | - 5  |

Source: Stats SA: STATISTICAL RELEASE 2018

TB ranked the top leading causes of death follow by non-communicable diseases as one the leading cause of death includes amongst others cardiovascular diseases, chronic respiratory diseases, cancer and diabetes. Key risk factors contributing to NCD are unhealthy diet, tobacco use, harmful use of alcohol and physical inactivity. Nkangala district is the most affected in this regard when compared to the other two districts. The department will continue to invest in healthy lifestyle and strengthen intervesion linked to non-communicable diseases. The Covid19 has also put an emphasis on such cases and as such put more emphasis on the importance of strong monitoring tools & introduction of system capable of tracking patients with such conditions

### 8.5.Internal Environmental Analysis

Figure 10: Service Delivery Platform/Public Health Facilities map



Source: Right to Care

Mpumalanga is unique in terms of the type of residential areas in the province. The population is scattered across the province and the types of populated areas differ from formal residential areas, such as in and around towns, as well as scattered villages and rural communities, as may be evidenced in the map above:

Table 8: Number of facilities per district

| Facility type     | Ehlanzeni District      | Gert Sibande District | Nkangala District     | Total            |
|-------------------|-------------------------|-----------------------|-----------------------|------------------|
| Clinic            | 109                     | 53                    | 69                    | 231              |
| СНС               | 15                      | 22                    | 23                    | 60               |
| Satellite clinic  | 2                       | 5                     | -                     | 7                |
| Mobile clinic     | 39 (953 points)         | 31 (911 points)       | 22 (320 points)       | 92 (2184 points) |
|                   | 24 non-functional cars) | 2 non-functional cars | 9 non-functional cars |                  |
|                   |                         |                       |                       |                  |
| District hospital | 8                       | 8                     | 7                     | 23               |

| Facility type           | Ehlanzeni District | Gert Sibande District | Nkangala District | Total |
|-------------------------|--------------------|-----------------------|-------------------|-------|
| Regional hospital       | 2                  | 1                     | -                 | 3     |
| Tertiary hospital       | 1                  | -                     | 1                 | 2     |
| Specialized TB hospital | 2                  | 2                     | 1                 | 5     |
| EMS station             | 14                 | 13                    | 13                | 40    |

In line with the accessibility standards for Integrated Health Facility Planning Framework, 90% of the population should have access to a Primary Health Care facility within 5km radius (5km for clinics and 15km for CHC's). The IHPF further indicates that there should be a clinic for an average minimum population of 8000 to 10,000, and a Community Health Centre for a minimum population of 50 000 to 60 000. Approximately 142 of clinics in the province are situated within the range of 10,000 – 15,000 catchment population. This further suggests that there are still communities that are underserved in the area of Primary Health Care. However, mobile services are used to increase access to primary health care services.

### Ehlanzeni district

Ehlanzeni district has an estimated total population of 1 840 283 with five sub-districts. It is the largest of the three district that constitute Mpumalanga province. The service delivery platform includes, 01 (one) tertiary hospital, 2 (two) regional hospitals, 2 (two) TB Specialized hospitals, 08 (eight) district hospitals, 15 (fifteen) CHCs, 109 (one hundred and eight) clinics and 39 (thirty- nine) mobile clinics with 953 (nine hundred and fifty- three) points.

### Gert Sibande district

Gert Sibande district has an estimated total population of 1 262 613 with 07 (seven) sub-districts. It is the smallest of the three district that constitute Mpumalanga province. The service delivery platform includes 01 (one) regional hospitals, 2 (two) TB Specialized hospitals, 08 (eight) district hospitals, 22 (twenty- two) CHCs, 53 (fifty- four) clinics and 20 (twenty) mobile clinics with 911 (nine hundred and eleven) points

### Nkangala district

Nkangala district has an estimated total population of 1 645 648 with 06 (six) sub-districts. The service delivery platform includes 01 (one) Tertiary hospital, 01 (one) TB Specialized hospitals, 07 (seven) district hospitals, 22 (twenty- two) CHCs, 69 (sixty- nine) clinics and 22 (twenty- two) mobile clinics with 320 (three hundred and twenty) points

Source: Population: DHIS 2021/22

### 8.5.1. Universal Health Coverage (Population and Service Coverage)

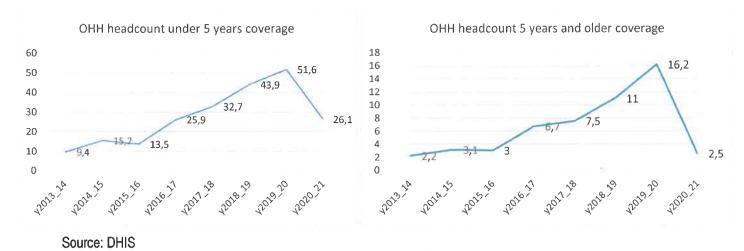
### **Community Health Workers Programme**

WBPHCOTs are linked to a PHC facility and consist of CHWs lead by a nurse. CHWs assess the health status of individuals and households and provide health education and promotion service. They identify and refer those in need of preventive, curative or rehabilitative services to relevant PHC facilities\*

### **Outreach Visits**

The coverage has seen an upward trend from 2013/14 to 2019/20, from 2020/21 a noticeable decline was indicative and linked to the Covid19 outbreak. Since the beginning of the Covid19 Pandemic, essential services has seen a downward trend. This has also been evident to the decline of the PHC headcount (see figure: ) during the Covid19 period as compared to the previous years.

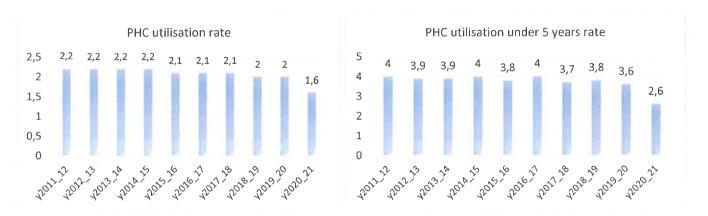
Figure 9: OHH Headcount coverage



### **PHC Utilization Rate**

The primary health care (PHC) utilisation rate indicators measures the average number of PHC visits per person per year to a public PHC facility. It is calculated by dividing the PHC total annual headcount by the total catchment population\*

Figure 10: PHC Utilization



Source: DHIS

The downward trend is indicative and the PHC utilization rate has seen a decline or not growth (constant) over the years except in 2020/21 which took a huge knock as a result of covid19.

The national norm is 3.5 visits per adult patient per annum and 5 visits for under 5 per annum across all the years. The Province has had difficulties in meeting its own target and tis may be attributed to the number of interventions that are being implemented at both PHC facilities, households and community levels. These interventions include ward-based PHC outreach teams, central chronic medicine distribution and dispensing (CCMDD) and school services which aim to increase access to PHC services, decongestion of PHC facilities and reduction of waiting time.

It must also be noted that patients still bypass PHC facilities to hospitals which overburdens this second level of care with primary health care services.

### Hospital efficiency indicators

OPD new client not referred rate is new OPD clients not referred as a proportion of total OPD new clients and does not include OPD follow-up and emergency clients in the denominator. The indicator monitors utilisation trends of client's bypassing PHC facilities and the effect of PHC re-engineering on OPD utilisation\*

A high OPD new client not referred rate value could indicate overburdened PHC facilities or a sub-optimal referral system. In light of the National Health Insurance Policy, a PHC level is the first point of contact with the health system and therefore key to ensure health system sustainability. If PHC works well and the referral system is seamless, it will result in fewer visits to specialists in referral hospitals and emergency rooms\*\*

**Table 9: Hospital Efficiency Indicators** 

| mp Mpumalanga<br>Province       |         | OPD total |         | Averaç | ge length o<br>total | f stay - | Inpatient bed utilization rate |         |         |
|---------------------------------|---------|-----------|---------|--------|----------------------|----------|--------------------------------|---------|---------|
| Hospital Type                   | 208/19  | 2019/20   | 2020/21 | 208/19 | 2019/20              | 2020/21  | 208/19                         | 2019/20 | 2020/21 |
| District Hospital               | 1380707 | 1370739   | 942373  | 4,4    | 4,1                  | 3,9      | 69,9                           | 67      | 57      |
| Regional Hospital               | 197908  | 202262    | 171265  | 4,5    | 4,3                  | 4,1      | 67,4                           | 69,6    | 66,8    |
| Provincial Tertiary<br>Hospital | 247796  | 243080    | 180718  | 6,8    | 5,5                  | 5,4      | 81,4                           | 75,9    | 71,3    |

Source: DHIS

| mp Mpumalanga<br>Province | Inpatient | crude death rate |         | Ex       | penditure per F | PDE      |
|---------------------------|-----------|------------------|---------|----------|-----------------|----------|
| Hospital Type             | 208/19    | 2019/20          | 2020/21 | 208/19   | 2019/20         | 2020/21  |
| District Hospital         | 4,7       | 4,5              | 4,6     | R2 952,4 | R2 889,0        | R3 523,3 |
| Regional Hospital         | 4,9       | 4,1              | 4,4     | R3 574,0 | R4 011,4        | R3 691,5 |
| Provincial Tertiary       |           |                  |         |          |                 |          |
| Hospital                  | 6,5       | 5,5              | 5,7     | R4 889,5 | R4 124,4        | R4 518,1 |

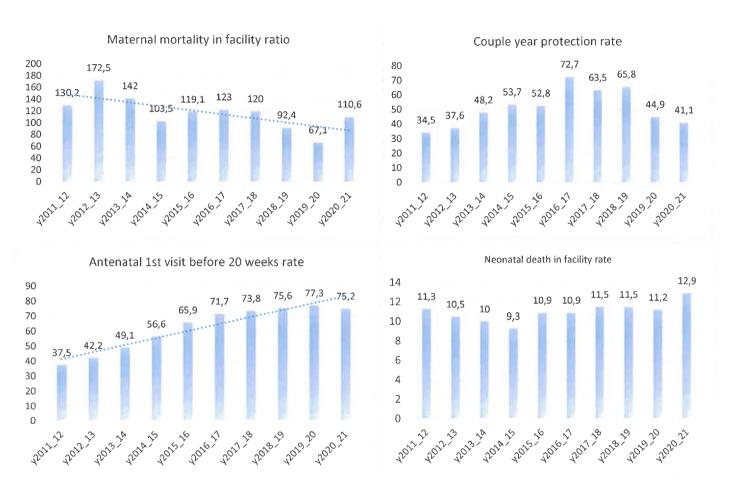
Source: DHIS

The outpatient department (OPD) total headcount is less across all hospitals level of care in 2020/21, this is also seen at PHC level (see figure 10) were the same trend indicative. The cost per patient in hospital treatment has remained steadily at an average for all services of care indicating that, even with or decline headcounts at Hospital & PHC the cost treat a patient remain constant not affected.

### Maternal and Women's Health

A maternal death is a death occurring during pregnancy, childbirth and the puerperium of a woman while pregnant or within 42 days of termination of pregnancy, irrespective of the duration and site of pregnancy and irrespective of the cause of death (obstetric and non-obstetric) per 100,000 live births in a facility. The maternal mortality in facility ratio is a proxy indicator for the population based maternal mortality ratio, aimed at monitoring trends in health facilities between official surveys.

Figure 10: Maternal and Women's Health Trends

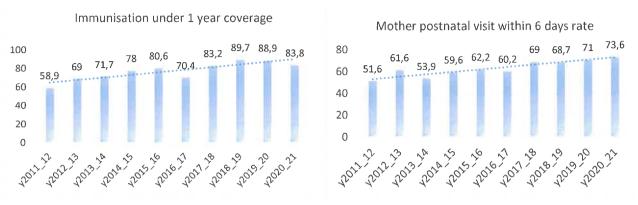


Source: DHIS

The Maternal mortality ratio in facility had a downward trend but slightly increased during covid19 period. Couple year protection is indicative of a downward trend signal a drop in essential services during covind19 period. Neonatal death in facility rate have a similar trend to the Maternal mortality ratio in facility which increased in 2020/21. Auditing of maternity case records, functional patient safety incidence committees, ESMOE fire drills and BANC coupled training are also crucial to further reduce maternity mortality.

### 8.5.2. Child Health

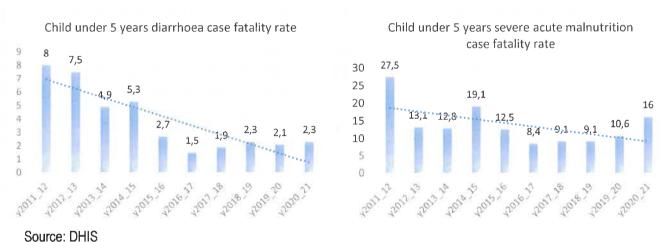
Figure 11: Women and Maternal heath



Source: DHIS

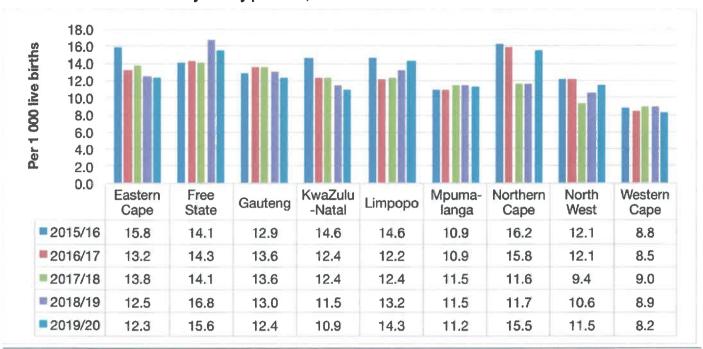
From 2011/12 the Immunization under 1 year coverage has seen an upward trend until 2020/21 which I consistent with the other essential service drop attributed to Covid19. However other services such as Mother Postnatal visits within 6 days remained on an upward trend..

Figure 12: Case fatality under 5 years



The Province has done well in reducing the Diarrhoea case fatality rate from 8 in 2011/13 to 2.3 in 2020/21. The Server Acute Malnutrition case fatality rate has had spikes in 201/12, 2014/15 & noticeably in 2020/21.

Table 10: Neonatal deaths in facility rate by province, 2015/16-2019/20



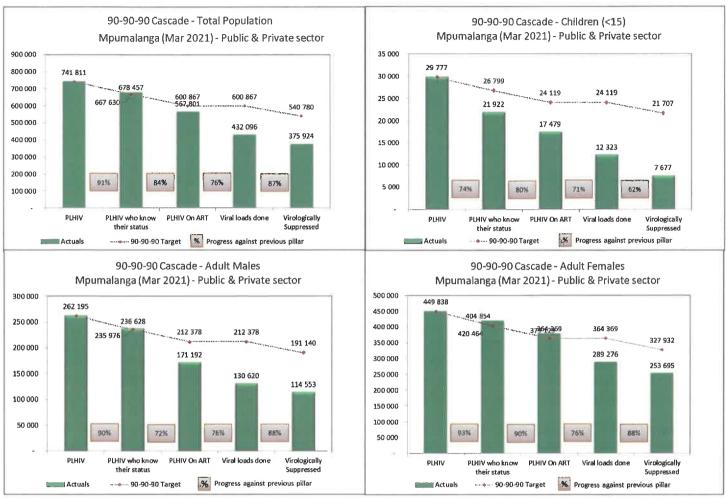
Source: DHB

Neonatal death in facility rate was at 11.5 per 1000 live birth in 2018/19 compared to the national performance which was 12.1 per 1000 live birth with Gert Sibande at 13.6 followed by Ehlanzeni at 11.9 and Nkangala at 8.9 per 1000 live birth in 2018/19. The contributory factors are late booking leading to birth asphyxia and prematurity, late diagnosis of hypertensive disorders in pregnancy, late booking at antenatal clinic. The province will continue to monitor implementation of policy guidelines BANC plus, management of hypertension in pregnancy and conduct community engagements.

Measles 2<sup>nd</sup> dose coverage was at 85;9% in 2018/19 compared to the national performance at 76,5% in 2018/19, with Ehlanzeni performing at 92,2%, Gert Sibande 84,4% and Nkangala at 78,1% in 2018/19. Inadequate visit to early child development centers due to insufficient school health teams. The Department is planning to expand the number of school health teams.

### 8.5.3 HIV and AIDS

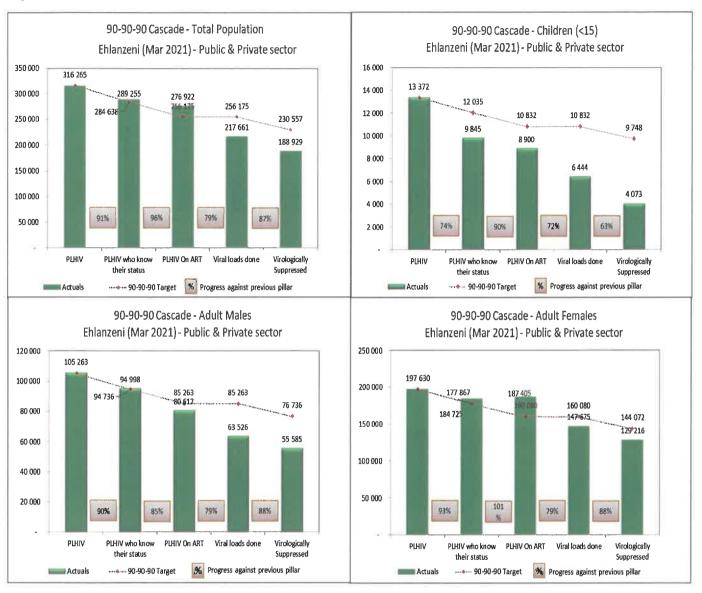
Figure 13: Province 90 90 90 cascade



Source: NDOH OP\_Output\_tool

Across the province, Ehlanzeni and Gert Sibande are the closest to attaining 90-90-90 based on preliminary data collected.

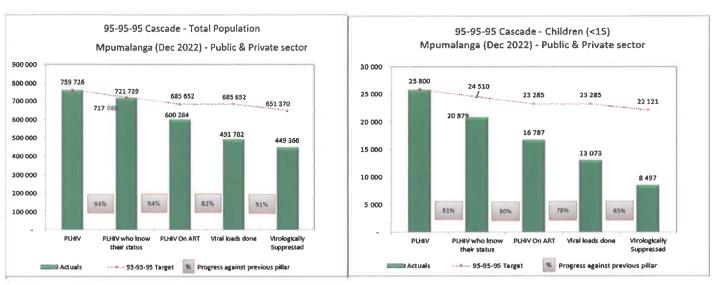
Figure 114: Ehlanzeni 90 90 90 cascade

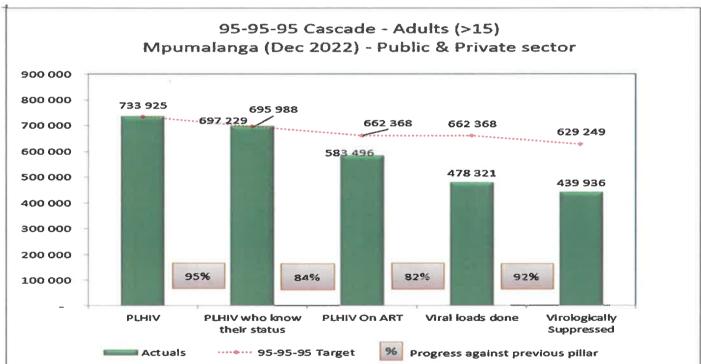


Source: NDOH OP\_Output\_tool

There is a growing number of adults who have been previously diagnosed, but are not on ART. This includes those who had started ART and defaulted, as well as those who were never initiated. The results do show, that for women who remain on ART, suppression rates are higher. There are gaps across the cascade for children under 15 years.

Figure 15: Gert Sibande 90 90 90 cascade

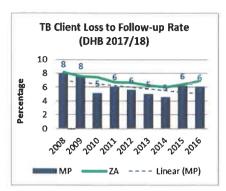


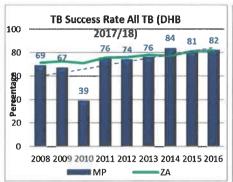


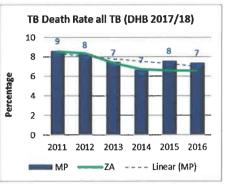
Source: NDOH OP\_Output\_tool

For adult males and females, focus must be placed not only on initiation onto ART, but also on ensuring that clients are retained in care. There is a growing number of adults who have been previously diagnosed, but are not on ART. This includes those who had started ART and defaulted, as well as those who were never initiated.

Figure 17: Treatment Trends TB Indicators







Source: DHB 2017/2018

The TB loss to follow- up rate is a mirror to TB death rate as outlined in the above graphs. The loss to follow up has decreased from 8% in 2008 to 6% in 2016. This significantly contributed the TB death rate to decreasing from 9% in 2011 to 7% in 2016 which resulted in good performance on TB success rate growing from 69% in 2008 to 82% in 2016. Although there is a positive performance on deaths due to TB, Mpumalanga is still under performing at 7.3% in 2017 against the national performance of 6.5%.

There was a good performance on TB MDR treatment success rate which was at 60.2% in Nkangala above the national performance of 53% and at 61.7% in 2017 in Ehlanzeni above national performance of 49.6% in 2018/19 FY.

### 8.5.3. Stakeholder Analysis

Table 11: Stakeholder Analysis

| Stakeholder  | Characteristics   | Influence | Interest | Linkage with other stakeholders  |
|--|---|-----------|----------|--|
| Internal Stake holders                               | - Jr.   |           |          |  |
| Executive Management                                 | Decision makers   | High      | High     | National department of health<br>National Health Council and<br>member of SANAC  |
| Programme Managers                                   | Policy Implementers   | High      | High     | Health Sector Regulatory bodies  |
| District Management                                  | Proponents of service delivery                              | High      | High     | Municipalities   |
| Internal Audit                                       | Early warning system and                                    | High      | High     | Auditor General  |
|  | controls  |           |          | Audit Committee  |
| Trade Unions   | Labour representatives                                      | High      | Low      | Civil Society  |
| External Stakeholders                                |   |           |          |  |
| SCOPA, Audit committee and AGSA, Portfolio Committee | Oversight Institutions                                      | High      | High     | Parliament/ Cabinet  |
| Faith based organization                             | Spiritual care  | Low       | High     | Civil Society  |
| National Health Laboratory<br>Service (NHLS)         | Service Provider  | Low       | High     | Health facilities  |
| Pharmaceuticals                                      | Service Providers   | Low       | High     | Health facilities  |
| Non-Governmental<br>Organizations                    | Service providers Implementing partners                     | High      | High     | Partnership with National Department of Health   |
| National Department of Health                        | Policy Makers   | High      | High     | Sectoral collaboration with other departments.   |
| Communities  | Beneficiaries of Health services                            | High      | High     | Relate with all other sector departments   |
| Researchers  | Design research, undertake research and analyze information | High      | High     | Education Department and Tertiary institutions on bursary issues and admission to tertiary institution including research activities |

### 8.5.4. MTEF Budgets

| Table 10.3: S   | Summary of p        | ayments an       | d estimates: | Health                                 |   |                       |   |  |                          |            |
|---|---------------------|------------------|--------------|--|---|-----------------------|---|--|--------------------------|------------|
|   |                     | -                |              |  | Main                                    | Adjusted              | Revised                                 |  |                          |            |
|   | 0                   |                  | Outcome      |  | appropriatio                            | appropriatio          | estimate                                | Medi                                   | um-term estim            | ates       |
|   |                     |                  |              |  | n                                       | n                     | COLITICATO                              |  |                          |            |
| R thousand  |                     | 2016/17          | 2017/18      | 2618/19                                |   | 2019/20               |   | 2020/21                                | 2021/22                  | 2022/23    |
| 1. Administration   | n                   | 282 001          | 342 113      | 289 363                                | 322 276                                 | 416 142               | 416 989                                 | 357 595                                | 394 090                  | 415 196    |
| 2. District Health  | Services            | 6 524 844        | 7 182 004    | 8 031 679                              | 8 795 457                               | 8 737 691             | 8 747 684                               | 9 124 004                              | 10 250 947               | 10 757 184 |
| 3. Emergency A  | Medical Servic      | 328 189          | 371 519      | 363 412                                | 435 317                                 | 436 595               | 427 675                                 | 478 772                                | 529 755                  | 621 150    |
| 4. Provincial Ho  | spital Services     | 1 221 480        | 1 302 741    | 1 368 773                              | 1 541 312                               | 1 444 677             | 1 463 883                               | 1 453 388                              | 1 656 335                | 1 734 385  |
| 5. Central Hospi  | ital Services       | 1 026 751        | 1 154 506    | 1 222 888                              | 1 327 268                               | 1 303 516             | 1 320 848                               | 1 276 604                              | 1 518 977                | 1 590 369  |
| 6. Health Science   | es and Trainin      | 372 901          | 367 797      | 365 838                                | 452 353                                 | 425 198               | 385 413                                 | 449 707                                | 524 931                  | 550 109    |
| 7. Health Care S  |                     | 140 693          | 177 021      | 157 928                                | 194 851                                 | 276 297               | 272 632                                 | 299 405                                | 321 870                  | 337 179    |
| 8. Health Faciliti  |                     | 683 021          | 1 185 312    | 1 256 062                              | 1 317 975                               | 1 240 793             | 1 245 785                               | 1 470 477                              | 1 428 621                | 1 490 450  |
| Total payment   | ******************* | 10 579 880       | 12 063 013   | 13 055 943                             | 14 386 809                              | 14 289 989            | 14 200 909                              | 14 909 952                             | 16 625 526               | 17 496 022 |
|   |                     |                  |              |  |   | 14 200 000            | 14 200 303                              | 14 000 002.                            | 70 023 320               | 17 100 022 |
| Table B.3: Pa   | ayments and         | esumates D       | у есопопис   | ciassificatio                          |   |                       |   |  |                          |            |
|   | e                   |                  | Outcome      |  | Main<br>appropriatio                    | Adjusted appropriatio | Revised                                 | Media                                  | um-term estim            | ates       |
|   |                     |                  |              |  | n                                       | n                     | estimate                                |  |                          |            |
| R thousand  |                     | 2016/17          | 2017/18      | 2018/19                                |   | 2019/20               |   | 2020/21                                | 2021/22                  | 2022/23    |
|   |                     |                  |              |  | 42 620 676                              |                       | 42 770 746                              | ***************                        |                          | 16 057 341 |
| Current payrne  |                     | 9 753 872        | 10 657 396   | 11 577 331                             | 12 829 578                              | 12 854 518            | 12 776 710                              | 13 413 545                             | 15 265 159               |            |
|   | n of employees      | 6 686 678        | 7 217 105    | 7 662 953                              | 8 467 251                               | 8 420 581             | 8 409 590                               | 9 029 907                              | 10 006 685               | 10 509 680 |
| Salaries and  | d wages             | 5 877 405        | 6 339 940    | 6 706 068                              | 7 441 429                               | 7 402 292             | 7 366 326                               | 7 864 653                              | 8 678 568                | 9 106 272  |
| Social contr  | ributions           | 809 273          | 877 165      | 956 885                                | 1 025 822                               | 1 018 289             | 1 043 264                               | 1 165 254                              | 1 328 117                | 1 403 407  |
| Goods and se  | ervices             | 3 064 888        | 3 439 974    | 3 913 891                              | 4 362 327                               | 4 433 937             | 4 366 917                               | 4 383 638                              | 5 258 474                | 5 547 661  |
| Administrati  | ive fees            | 160 334          | 216 139      | 200 566                                | 198 932                                 | 276 731               | 276 667                                 | 129 348                                | 244 139                  | 253 436    |
| Advertising   |                     | 6 077            | 5 031        | 5 776                                  | 10 533                                  | 11 236                | 13 812                                  | 19 648                                 | 22 275                   | 22 139     |
| Minor Asse  |                     | 9 462            | 4 939        | 4 170                                  | 26 418                                  | 7 079                 | 7 286                                   | 23 279                                 | 23 248                   | 29 811     |
| Audit cost:   |                     | 14 819           | 18 820       | 18 859                                 | 18 146                                  | 18 146                | 18 146                                  | 19 021                                 | 20 982                   | 21 969     |
|   |                     |                  |              | 10 039                                 | 10 140                                  | 10 190                |   | 15 021                                 | 20 302                   | 21 303     |
| Bursaries: I  |                     | 604              | 1 057        |  | -                                       | 4.000                 | 1 561                                   | 0.545                                  | 40.540                   | 40.000     |
|   | epartmental a       | 2 903            | 2 708        | 3 391                                  | 9 282                                   | 4 606                 | 4 761                                   | 9 513                                  | 10 540                   | 10 697     |
| Communica   |                     | 44 325           | 37 048       | 38 914                                 | 41 502                                  | 39 174                | 39 819                                  | 38 498                                 | 43 530                   | 45 495     |
| Computer s  | services            | 16 269           | 38 649       | 24 515                                 | 54 836                                  | 67 561                | 55 401                                  | 82 285                                 | 85 683                   | 89 724     |
| Consultants   | s: Business an      | 15 328           | 5 594        | 4 413                                  | 7 770                                   | 9 255                 | 12 110                                  | 6 753                                  | 7 077                    | 7 409      |
| Laboratory  | services            | 373 723          | 411 385      | 495 105                                | 687 683                                 | 607 505               | 538 469                                 | 582 747                                | 743 841                  | 798 402    |
| Legal costs   |                     | 16 576           | 28 640       | 35 631                                 | 21 252                                  | 62 906                | 72 768                                  | 33 804                                 | 40 667                   | 42 567     |
| Contractors   |                     | 83 778           | 113 767      | 102 012                                | 172 116                                 | 152 022               | 152 059                                 | 209 824                                | 218 930                  | 226 254    |
|   | support / out       | 117 582          | 73 931       | 113 936                                | 103 827                                 | 110 740               | 110 060                                 | 88 062                                 | 92 695                   | 96 141     |
|   |                     | 104 309          | 107 886      | 114 691                                | 102 161                                 | 105 295               | 105 816                                 | 106 822                                | 126 877                  | 138 980    |
|   | ces (incl. gover    |                  |              | 114 091                                | 102 101                                 |                       | 105 010                                 | 100 022                                |                          | 130 300    |
| -   | Clothing mater      | -                | 1 650        | _                                      | _                                       | -                     | -                                       | -                                      | 100                      | _          |
|   | Farming suppli      |                  | 4 048        | 17.74                                  | 11 646                                  | -                     | -                                       | - 1                                    | _                        |            |
| Inventory: I  | Food and food       | 86 076           | 87 220       | 79 159                                 | 96 788                                  | 86 930                | 85 771                                  | 101 806                                | 109 626                  | 114 788    |
| Inventory: (  | Chemicals, fuel     | 30 952           | 7 021        | _                                      | 243                                     | 121                   | -                                       | -                                      | _                        |            |
| Inventory: I  | Learner and te      |                  | _            | ***                                    | 16                                      | 16                    | 16                                      |  | =                        |            |
| Inventory: I  | Materials and       | 199              | _            | _                                      | 750                                     | 750                   | 750                                     |  | 12                       | ***        |
| Inventory: (  | Medical supplie     | 360 796          | 363 126      | 434 707                                | 491 644                                 | 496 178               | 493 329                                 | 458 360                                | 536 967                  | 567 564    |
| Inventory: I  |                     | 1 077 749        | 1 399 628    | 1 616 131                              | 1 655 886                               | 1 568 358             | 1 571 218                               | 1 747 252                              | 2 067 096                | 2 177 284  |
|   | Other supplies      |                  | 12 138       | 1010101                                | 11 932                                  | 2 050                 | 2 050                                   |  |                          |            |
| Consumable |                     | 117 007          | 92 517       | 118 661                                | 122 674                                 | 158 465               | 160 863                                 | 179 352                                | 196 868                  | 201 107    |
|   |                     |                  |              |  | 1                                       |                       |   |  | 54 643                   | 55 742     |
|   | ionery, printing    | 19 994           | 16 257       | 17 871                                 | 24 813                                  | 41 968                | 38 562                                  | 50 276                                 |                          |            |
| Operating k   |                     | 45 716           | 44 526       | 50 690                                 | 54 911                                  | 54 844                | 54 287                                  | 49 552                                 | 53 463                   | 58 381     |
| Property pa   | pyrnents            | 280 374          | 274 759      | 358 588                                | 336 836                                 | 453 177               | 453 178                                 | 347 553                                | 443 971                  | 477 482    |
| Transport p   | rovided: Depar      | 216              | 280          | 399                                    | 354                                     | 711                   | 702                                     | 906                                    | 950                      | 995        |
| Travel and  | subsistence         | 67 613           | 60 403       | 66 803                                 | 75 825                                  | 86 884                | 85 515                                  | 85 503                                 | 98 619                   | 95 205     |
| Training and  | d development       | 5 090            | 5 310        | 4 713                                  | 9 622                                   | 5 186                 | 5 431                                   | 7 970                                  | 8 575                    | 8 878      |
| Operating p   |                     | 4 307            | 4 147        | 2 562                                  | 13 186                                  | 4 134                 | 4 582                                   | 4 455                                  | 4 848                    | 5 065      |
| Venues and  |                     | 1 871            | 1 290        | 665                                    | 700                                     | 969                   | 610                                     | 243                                    | 2 112                    | 2 146      |
| Rental and  |                     | 839              | 60           | 963                                    | 43                                      | 940                   | 1 318                                   | 806                                    | 252                      | 2.10       |
|   | -                   |                  | 317          |  |   |                       | 203                                     | 000                                    | 232                      |            |
| interest and re   | pass                | 2 306            |              | 487                                    |   |                       | *************************************** |  |                          | ****       |
| interest (Inc   | interest on in      | 2 306            | 317          | 487                                    |   |                       | 203                                     |  |                          | -          |
| Transfers and   | subsidies           | 306 487          | 368 261      | 449 900                                | 376 138                                 | 414 363               | 486 922                                 | 184 517                                | 198 002                  | 207 407    |
|   | d municipalities    | 552              | 519          | 2 326                                  | 859                                     | 1 359                 | 1 359                                   | 2 000                                  | 2 096                    | 2 196      |
| Provinces   | 1                   | 551              | 519          | 2 325                                  | 859                                     | 1 359                 | 1 359                                   | 2 000                                  | 2 096                    | 2 196      |
| 2   | I Revenue Fur       |                  | 2.3          | 1 034                                  | 1                                       |                       |   | 1 000                                  | 1 048                    | 1 098      |
|   | a Revenue rui       | 551              | 519          | 1 291                                  | 859                                     | 1 359                 | 1 359                                   | 1 000                                  | 1 048                    | 1 098      |
|   |                     |                  |              |  |   |                       | 1 223                                   | 1 000                                  |                          | 1 030      |
| Municipalitie   |                     | 1                | -            | 1                                      | -                                       | -                     |   | -                                      |                          |            |
|   | I bank account      | 1                |              | 1                                      | -                                       | -                     |   |  |                          |            |
|   | agencies and a      | 177              | 6 925        | 14 185                                 | 15 052                                  | 33 044                | 30 943                                  | 23 819                                 | 24 963                   | 26 136     |
|   | al agencies (no     | 177              | 6 925        | 14 185                                 | 15 052                                  | 33 044                | 30 943                                  | 23 819                                 | 24 963                   | 26 136     |
| Non-profit inst   | ilutions            | 182 733          | 194 987      | 308 946                                | 264 641                                 | 264 641               | 333 679                                 | 71 351                                 | 74 464                   | 77 579     |
| Households  |                     | 123 025          | 165 830      | 124 443                                | 95 586                                  | 115 319               | 120 941                                 | 87 347                                 | 96 479                   | 101 496    |
| Social bene   | dis                 | 88 770           | 97 988       | 35 264                                 | 9 340                                   | 14 007                | 19 635                                  | 16 441                                 | 17 401                   | 18 041     |
|   | iers to househo     | 34 255           | 67 842       | 89 179                                 | 86 246                                  | 101 312               | 101 306                                 | 70 906                                 | 79 078                   | 83 455     |
| 1.  | 1                   |                  |              | ************************************** | \$1100000000000000000000000000000000000 |                       |   | ************************************** | ************************ |            |
| Payments for o  | capital assets      | 509 496          | 1 057 356    | 1 028 712                              | 1 181 093                               | 1 012 028             | 1 017 277                               | 1 311 890                              | 1 162 365                | 1 231 274  |
| <b>Buildings and</b>  | other fixed stri    | 437 594          | 936 812      | 896 065                                | 952 804                                 | 742 383               | 747 632                                 | 1 022 185                              | 887 565                  | 924 797    |
| Buildings   | 1                   | 437 594          | 936 812      | 896 065                                | 952 804                                 | 742 383               | 747 632                                 | 1 022 185                              | 887 565                  | 924 797    |
| - 1   | d equipment         | 71 902           | 120 544      | 132 647                                | 228 289                                 | 269 645               | 269 645                                 | 289 705                                | 274 800                  | 306 477    |
|   |                     | 4 823            | 24 299       | 21 364                                 | 70 304                                  | 69 370                | 68 497                                  | 78 586                                 | 83 246                   | 120 876    |
| Transport e   |                     |                  | 96 245       | 111 283                                | 157 985                                 | 200 275               | 201 148                                 | 211 119                                | 191 554                  | 185 601    |
| Transport e   | inery and anul      | 67 079           |              |  |   |                       |   |  |                          |            |
| Transport e<br>Other mach   | inery and equi      | 67 079           | 30 243       | 111 200                                |   |                       |   |  |                          |            |
| Transport e   |                     | 67 079<br>10 025 | 90 243       | -                                      | -                                       |                       | _                                       | _                                      | -                        | _          |

The strategic priorities of this programme are as follows:

- The Department will embark on a project to rationalize staffing in order to improve efficiency. Provincial Teams will be appointed to implement Ermelo overtime model in all hospitals.
- Improve financial management through:
  - Asset management
  - Management of accruals
  - Management of irregular expenditure
- Develop and implement standard operating procedures for the management of key health accounts such as waste management, food and utilities
- The Department will implement Patient and Administration System (PEIS) in Hospitals and Health Patient Registration System (HPRS) in PHC facilities. The Department will ensure that broadband connectivity is efficient and reliable.
- The programme will strengthen patient administration and revenue collection.
- A strategy to reduce the increase litigations will be enhanced and implemented.

The incline in 2023/24 is due to the additional funding of legal fees, litigations and the cash gratuity. The programme will continue to implement austerity measures and efficiency projects in order to reduce health costs. The strides made in the 2018/19 FY on reduction of costs of overtime and food are continuously maintained.

Human Resources for Health

**Table 12: Human Resource Tables** 

| Staff Category           | Number of staff | Actual Population to Staff<br>Ratio per 100 000 pop | Staffing Norm per 100<br>000 pop |
|--------------------------|-----------------|---|----------------------------------|
| Community Health Workers | 6119            | 0.0   | 111.7                            |
| Nursing Assistants       | 1465            | 32.9  | 69.7                             |
| Enrolled Nurse           | 1832            | 41.2  | 64.04                            |
| Professional Nurses      | 5619            | 126.3   | 147.95                           |
| Medical practitioner     | 1082            | 24.3  | 33.1                             |
| Pharmacists              | 320             | 7.2   | 11.89                            |
| Dental practitioner      | 107             | 2.4   | 2.55                             |
| Occupational therapists  | 96              | 2.2   | 2.64                             |
| Physiotherapists         | 107             | 2.4   | 3.1                              |
| Speech Therapy/Audiology | 70              | 1.6   | 1.51                             |

The table above reflect that all categories of staff have shortage of personnel with exception of Speech therapy which is at 1.6 against 1.51 per 100 000 thousand population.

### 8.5.5. Audit outlook (Regulatory audit assessment)

The department will utilize AGSA Audit Opinion as yard stick to measure its effort and efficiency towards financial management. In the financial year 2018/19, the AGSA Audit findings was a qualified audit opinion with contingent liability. The department has established hospital support teams to conduct financial management assessments. The department has developed and is implementing an accrual reduction & efficiency strategy. Provincial finance forums are held on quarterly basis to improve financial management and accountability. The department has developed and is currently implementing AGSA audit action plan.

### 8.5.6. Plight of women, persons with disability and youth

Since the advent of democracy, progress towards women empowerment, development persons with disability and youth has been unacceptably going very slow given the extend of available resource and commitment by the country made through legislation.

The contribution toward the achieving gender equity has been improved though remained below the set target of 50% over the years. The Department achieved 42.86% in 2020/21.

In improving representation of persons with disability, the Department also remains below the set target of 2% only achieving 0.59% in 2020/21.

Reduction of unemployment amongst the youth, significant improvement are noted, however the is committed in working s the 30% set target was not achieved. In 2020/21 the Department achieved 27.2%

To re-iterate the importance of attaining the Plight of women, persons with disability & youth, the Department has included the set indicators again in the 2023/24 Annual Performance Plan.

| PART C: MEASURING O | OUR PERFORMANCE |  |
|---------------------|-----------------|--|
|                     |                 |  |
|                     |                 |  |

### PROGRAMME AND SUB-PROGRAMME PLANS

**PROGRAMME 1: ADMINISTRATION** 

### PROGRAMME PURPOSE

The purpose of this programme is to provide the overall management of the Department, and provide strategic planning, legislative, communication services and centralized administrative support through the MEC's office and administration.

The strategic priorities of this programme are as follows:

- The department will embark on a project to rationalize staffing in order to improve efficiency. Provincial Teams will be appointed to implement Ermelo overtime model in all hospitals.
- Improve financial management through:
- Asset management
- Management of accruals
- Management of irregular expenditure
- Develop and implement standard operating procedures for the management of key health accounts such as waste management, food and utilities
- The Department will implement Patient and Administration System (PEIS) in Hospitals and Health Patient Registration System (HPRS) in PHC facilities. The Department will ensure that broadband connectivity is efficient and reliable.
- The programme will strengthen patient administration and revenue collection.
- A strategy to reduce the increase litigations will be enhanced and implemented.

# 9. INSTITUTIONAL PROGRAMME PERFORMANCE INFORMATION (PER PROGRAMME)

9.1 Outcomes, outputs, outputs indicators and targets: Administration

|                |                            | 9                         |         | liffed                                | %  | 10                        | 6           | %   | က           | 73          | %                             | 90          | 73          |
|----------------|----------------------------|---------------------------|---------|---------------------------------------|--|---------------------------|-------------|---|-------------|-------------|-------------------------------|-------------|-------------|
|                |                            | 2025/26                   |         | Unqualified                           | 20%  | 25                        | 49          | 1.5%  | 433         | 21673       | 30%                           | 6290        | 21673       |
|                |                            | 202425                    |         | Unqualified                           | 20%  | 25                        | 49          | 1.5%  | 433         | 21673       | 30%                           | 6290        | 21673       |
|                | MTEF Targets               | argets                    | 25      | Unqualified                           | 20%  | 25                        | 49          | 1%  | 433         | 21673       | 30%                           | 6290        | 21673       |
|                | MTE                        | 2023/24 Quarterly Targets | 03      | 1                                     | 20%  | 25                        | 49          | 1%  | 433         | 21673       | 30%                           | 6290        | 21673       |
|                |                            | 2023/24                   | 07      |                                       | 20%  | 25                        | 49          | 1%  | 260         | 216<br>73   | 30%                           | 629         | 216         |
|                |                            |                           | 0,1     |                                       | 42.86<br>%   | 24                        | 49          | %   | 128         | 21673       | 30%                           | 2901        | 21673       |
|                |                            | Annual                    | 2023/24 | Unqualified                           | 49%  | 25                        | 49          | 1%  | 433         | 21673       | 30%                           | 6502        | 21673       |
| A. A. S. S. S. | Performance                | 2022/23                   |         | Unqualified                           | 47%  | 21                        | 49          | 0.53%   | 128         | 21673       | 30%                           | 5901        | 21673       |
|                | mance                      | 2021/22                   |         | Unqualified                           | 40%  | Not in plan               | Not in plan | Not in plan   | Not in plan | Not in plan | 30%                           | Not in plan | Not in plan |
|                | Audited/Actual performance | 2020/21                   |         | Qualified                             | Not in plan  | Not in plan               | Not in plan | Not in plan   | Not in plan | Not in plan | Not in plan                   | Not in plan | Not in plan |
|                | Audit                      | 2019//20                  |         | Qualified                             | Not in plan  | Not in plan               | Not in plan | Not in plan   | Not in plan | Not in plan | Not in plan                   | Not in plan | Not in plan |
|                | Output Indicator           |                           |         | Audit opinion of Provincial DoH       | Percentage of women appointed in Senior Management positions | Numerator                 | Denominator | Percentage of representation on employment of persons with disabilities across all levels | Numerator   | Denominator | Percentage of youth appointed | Numerator   | Denominator |
| ,              | Sundano                    |                           |         | Implement controls and mitigate risks | Achieve gender equity targets                                |                           |             | Improve representation of persons with disability   |             |             | Reduce youth unemployment     |             |             |
|                | (as per SP                 | 2020/21-2024/25)          |         | Improve Financial<br>Management       | Improve equity, training and enhance management of           | Human<br>Recoil greet for | Health      |   |             |             |                               |             |             |

### **Explanation of Planned Performance over the Medium Term Period:**

The audited outcomes on AGSA audit has not improved from 2016/17 financial year and the department has always been receiving qualified audit outcomes. The has targeted unqualified audit outcomes from 2021/22 FY and over the mid term period by 2023/2024 as a contribution to 'Universal Health Coverage for all South Africans achieved and all citizens protected from the catastrophic financial impact of seeking health care by 2030 '

### 9.2. Budget allocations

**TABLE ADMIN1: EXPENDITURE ESTIMATES: ADMINISTRTION** 

Table 10.8: Summary of payments and estimates: Administration

|   |         | Outcome a |         |         | Adjusted appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|-----------|---------|---------|------------------------|------------------|---------|----------------|---------|
| R thousand                                | 2019/20 | 2020/21   | 2021/22 |         | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| 1. Office of the MEC                      | 15 154  | 14 950    | 14 495  | 15 837  | 16 024                 | 16 024           | 15 135  | 15 520         | 16 382  |
| 2. Management                             | 415 221 | 319 435   | 406 957 | 345 329 | 345 203                | 350 839          | 369 114 | 391 114        | 411 105 |
| Total payments and estimates: Programme 1 | 430 375 | 334 385   | 421 452 | 361 166 | 361 227                | 366 863          | 384 249 | 406 634        | 427 487 |

Table B.3(i): Payments and estimates by economic classification: Administration

|   |         | Outcome |         | Main          | Adjusted                 | Revised  | Medi    | um-term estima | tes                                     |
|---|---------|---------|---------|---------------|--------------------------|----------|---------|----------------|---|
| R thousand  | 2019/20 | 2020/21 | 2021/22 | appropriation | appropriation<br>2022/23 | estimate | 2023/24 | 2024/25        | 2025/26                                 |
| Current payments                                  | 365 510 | 311 906 | 378 957 | 329 349       | 360 129                  | 360 736  | 381 885 | 404 154        | 424 89                                  |
| Compensation of employees                         | 149 194 | 148 218 | 153 163 | 161 622       | 165 716                  | 164 864  | 181 709 | 184 893        | 195 81                                  |
| Salaries and wages                                | 129 176 | 127 447 | 131 939 | 138 800       | 142 280                  | 141 428  | 157 178 | 159 926        | 169 37                                  |
| Social contributions                              | 20 018  | 20 771  | 21 224  | 22 822        | 23 436                   | 23 436   | 24 531  | 24 967         | 26 43                                   |
| Goods and services                                | 216 291 | 163 688 | 225 120 | 167 727       | 194 413                  | 195 872  | 200 176 | 219 261        | 229 08                                  |
| Administrative fees                               | 937     | 704     | 820     | 1 256         | 1 315                    | 1 142    | 776     | 1 447          | 1 51                                    |
| Advertising                                       | 12 815  | 25 085  | 106     | 9 494         | 6 427                    | 8 829    | 6 716   | 6 642          | 6 94                                    |
| Minor Assets                                      | 32      | 39      | 925     | _             |                          |          | -       | _              |   |
| Audit cost: External                              | 19 926  | 24 395  | 22 212  | 21 869        | 24 869                   | 20 128   | 25 241  | 27 339         | 28 56                                   |
| Catering: Departmental activities                 | 1 171   | 234     | 146     | 699           | 547                      | 515      | 629     | 605            | 63                                      |
| Communication (G&S)                               | 9 237   | 3 209   | 5 539   | 3 349         | 3 496                    | 9 132    | 5 737   | 3 846          | 4 01                                    |
| Computer services                                 | 56 584  | 30 711  | 39 911  | 51 138        | 51 338                   | 70 829   | 56 956  | 59 591         | 62 26                                   |
| Consultants: Business and advisory services       | 7 553   | 6 391   | 5 396   | 5 138         | 6 659                    | 3 634    | 9 083   | 10 474         | 10 94                                   |
| Laboratory services                               |         | -       | 1       | - 0,00        | -                        | -        | -       | -              | ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| Legal costs                                       | 72 147  | 44 297  | 115 643 | 50 000        | 65 000                   | 51 324   | 58 315  | 71 457         | 74 65                                   |
| Contractors                                       | 6       | 228     | -       | -             | -                        |          | -       |                |   |
| Agency and support / outsourced services          | 2 242   | 118     | 175     | 550           | 550                      | 338      | 602     | 546            | 57                                      |
| Fleet services (incl. government motor transport) | 2 120   | 5 972   | 11 499  | 4 684         | 4 684                    | 4 684    | 4 894   | 4 928          | 5 14                                    |
| Inventory: Food and food supplies                 | 52      | -       | 61      | 83            | 83                       | 83       | 87      | 91             | 911                                     |
| Consumable supplies                               | 2 010   | 987     | 201     | 1 171         | 944                      | 570      | 848     | 1 038          | 1 08                                    |
| Cons: Stationery,printing and office supplies     | 4 964   | 3 971   | 946     | 1 279         | 955                      | 1 088    | 2 090   | 1 051          | 1 09                                    |
| Operating leases                                  | 2 578   | 2 074   | 2 252   | 1 020         | 1 452                    | 1 584    | 2 195   | 1 597          | 1 66                                    |
| Property payments                                 | 5 420   | 4 360   | 6 170   | 3 360         | 8 136                    | 6 454    | 7 277   | 8 881          | 9 27                                    |
| Travel and subsistence                            | 14 252  | 8 278   | 11 413  | 12 150        | 17 137                   | 14 921   | 17 861  | 18 852         | 19 69                                   |
| Training and development                          | 420     | 271     | 8       | 12 150        | 24                       | 24       | -       | 10 052         | 1000                                    |
| Operating payments                                | 365     | 390     | 280     | 337           | 139                      | 121      | 240     | 154            | 16                                      |
| Venues and facilities                             | 186     | 111     | 117     | 150           | 258                      | 72       | 209     | 283            | 29                                      |
| Rental and hiring                                 | 1 274   | 1 863   | 1 299   | 130           | 400                      | 400      | 420     | 439            | 45                                      |
| Interest and rent on land                         | 25      | 1 005   | 674     | _             | 700                      | -        | -       | -              |   |
| Interest (Incl. interest on finance leases)       | 25      |         | 674     | <u> </u>      |                          |          |         | <u>_</u>       |   |
| ,   | 1       |         |         |               |                          |          |         |                |   |
| Transfers and subsidies                           | 46 848  | 20 486  | 42 105  | 30 620        | 1 098                    | 6 127    | 1 154   | 1 208          | 1 26                                    |
| Provinces and municipalities                      | 1 006   | 920     | 1 318   | 1 098         | 1 098                    | 1 091    | 1 154   | 1 208          | 1 26                                    |
| Provinces   | 1 006   | 920     | 1 318   | 1 098         | 1 098                    | 1 091    | 1 154   | 1 208          | 1 26                                    |
| Provincial agencies and funds                     | 1 006   | 920     | 1 318   | 1 098         | 1 098                    | 1 091    | 1 154   | 1 208          | 1 26                                    |
| Households  | 45 842  | 19 566  | 40 787  | 29 522        |                          | 5 036    |         |                |   |
| Social benefits                                   | 371     | 934     | 1 146   |               | _                        | 859      | -       | _              |   |
| Other transfers to households                     | 45 471  | 18 632  | 39 641  | 29 522        | _                        | 4 177    |         |                |   |
| Payments for capital assets                       | 18 017  | 1 993   | 390     | 1 197         | -                        | - 1      | 1 210   | 1 272          | 1 32                                    |
| Machinery and equipment                           | 18 017  | 1 993   | 390     | 1 197         | _                        | _        | 1 210   | 1 272          | 1 32                                    |
| Transport equipment                               | 5 394   | -       | -       | -             | _                        | -        | -       | _              |   |
| Other machinery and equipment                     | 12 623  | 1 993   | 390     | 1 197         | _                        | _        | 1 210   | 1 272          | 1 32                                    |
| Payments for financial assets                     | _       | _       | -       | _             |                          |          | _       | =              | 1                                       |
| Total economic classification: Programme 1        | 430 375 | 334 385 | 421 452 | 361 166       | 361 227                  | 366 863  | 384 249 | 406 634        | 427 48                                  |

### **Explanation of Planned Performance over the Medium Term Period:**

The incline in the 2023/24 financial year amounting to R 23.03 million was due to the funding of revenue and supply chain staff as per the departmental priority to increase revenue collection by appointing revenue and patient admin supervisors, and procurement of the EDI software. A budget of R 14.330 million was allocated for the revenue collection priority. The appointment of SCM staff was to ensure 100 percent procurement of the annual procurement plan, as well as efficient management of the four pillars of SCM. This priority was funded by R 2.612 million. The programme will continue to implement austerity measures and efficiency projects in order to reduce health costs. The strides made in the 2018/19 financial year on reduction of costs of overtime and food are continuously maintained.

### 9.3 Key Risks

| Outcome                                | Risk   | Unintended<br>Consequences                                       | Assumptions   | Mitigating factors  |
|--|--|--|---|---|
| Unqualified audit     opinion achieved | Auditor General Disclaimer of departmental Annual Performance Report (APR) | Collapse of<br>Health System<br>due to impact of<br>corona virus | Available controls to prevent misuse of state resources | Implement provincial audit action plan Implementation of COVID-19 provincial strategy |

### **PROGRAMME 2: DISTRICT HEALTH SERVICES**

### **PROGRAMME PURPOSE**

The purpose of the programme is to render comprehensive Primary Health Care Services to the community using the District Health System model.

10. Outcomes, outputs, outputs indicators and targets: District Health Services

|                                | 2025/26                   |         | 64%<br>(188/294)                           | 217               | 290          | 85%  | 37 825      | 44 500              | %59   | 513         | 755          | %98   | 513         | 755          | 100%   | 292                 | 292             | R2 billion                           |   |
|--------------------------------|---------------------------|---------|--|-------------------|--------------|--|-------------|---------------------|---|-------------|--------------|---|-------------|--------------|--|---------------------|-----------------|--------------------------------------|---|
|                                | 2024/25                   |         | 64%<br>(188/294)                           | 203               | 290          | 85%  | 36 130      | 42 506              | %39   | 501         | 759          | %98   | 501         | 759          | 100%   | 292                 | 292             | R2 billion                           |   |
| sts                            |                           | 04      | 53%  | 153               | 288          | 85%  | 327 71      | 38 555              | 65%   | 495         | 761          | 86%   | 654         | 761          | 100%<br>(292/<br>292)  | 292                 | 292             | 82                                   | pillion   |
| MTEF Targets                   | erly Targets              | 03      | 1  |                   | 1            |  | 1           | ,                   |   |             |              |   |             | ı            | 100%   | 292                 | 292             |                                      |   |
|                                | 2023/24 Quarterly Targets | 072     | ı  | 1                 | ,            |  | ,           |                     | 1   |             |              | 1   | ı           | ı            | 100%   | 292                 | 292             |                                      |   |
|                                |                           | 6       |  | 1                 |              |  |             |                     |   |             |              | 1   |             | ,            | 100%   | 292                 | 292             |                                      |   |
|                                | Annual                    | 2023/24 | 63%<br>(185/292                            | 153               | 288          | 85%  | 327 71      | 38 555              | 65%   | 495         | 761          | %98   | 654         | 761          | 100% (292/29)  | 292                 | 292             | R8.4                                 | 1   |
| Estimated Performance          | 2022/23                   |         | 53%<br>(154/291)                           | 162               | 290          | 85%  | 327 71      | 38 555              | 2%  | 502         | 761          | 81%   | 678         | 761          | %68<br>%68   | 288                 | 288             | R10,3 billion                        |   |
| rmance                         | 2021/22                   |         | 33.1%                                      | 160               | 287          | 84%  | 399 531     | 498 908             | 2%  | Not in plan | Not in plan  | 81%   | Not in plan | Not in plan  | 95.58%   | Not in plan         | Not in plan     | R9 740 412                           | 707.58  |
| Audited/Actual performance     | 2020/21                   |         | 59.1%<br>(172/291)                         | 133               | 288          | 85%  | 30 800      | 38 500              | Not in plan   | Not in plan | Not in plan  | Not in plan   | Not in plan | Not in plan  | Not in plan  | Not in plan         | Not in plan     | R10 295 79                           | 3 298.84  |
| Audited                        | 2019//20                  |         | 46.3%                                      | Not in plan       | Not in plan  | %08  | Not in plan | Not in plan         | Not in plan   | Not in plan | Not in plan  | Not in plan   | Not in plan | Not in plan  | Not in plan  | Not in plan         | Not in plan     | Not in plan                          |   |
| Output Indicator               |                           |         | Ideal clinic status obtained rate          | Numerator:        | Denominator: | Patient Experience of Care satisfaction rate (PHC) | Numerator:  | Denominator:        | Severity assessment code (SAC) 1 incidents reported within 24 hours, rate | Numerator:  | Denominator: | Patient safety Incidents (PSI)<br>case closure rate | Numerator:  | Denominator: | Percentage of PHC facilities with functional Clinic Committees | Numerator:          | Denominator:    | Contingent liability of medico-legal | co-legal cases liability of medico-legal cases ced by 80% cases |
| Outputs                        |                           |         | Increase number of facilities that reached |                   |              |  | e in        | public institutions | Early reporting of severity incidents                                     |             |              |   |             |              | Establish clinic committees                                    |                     |                 |                                      | liability of medico-legal cases                                 |
| Outcome<br>(as per SP 2020/21- | 2024/25)                  |         | Quality of health services in public       | health facilities | improved     |  |             |                     | Management of patient safety incidents improved                           |             |              |   |             |              | Leadership and governance in the health sector                 | enhanced to improve | quality of care | Contingent liability of              | medico-legal cases<br>reduced by 80%                            |

SAC1 Incidents reported within 24 hrs rate and PSI case closure rate are collected across programme 2,4 and 5 but calculated as one indicator in programme 2

ANNUAL PERFORMANCE PLAN 2023/24 1.1. Outcomes, outputs, outputs indicators and targets: District Hospitals

|  | 2025/26                   |         | 64%                               | (188/293                            | 188                               | 293          | 75%                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
|--|---------------------------|---------|-----------------------------------|-------------------------------------|-----------------------------------|--------------|----------------------------------|-----------------------------------|------------|-----------|--------------|-----------|------------------------------------|--------------|------------|-----------|--------------|-----------|
|  | 2024/25                   |         | 64%                               | (188/292)                           | 188                               | 292          | 20%                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
|  |                           | 8       | 95.89%                            | (280/292                            |                                   | •            | %02                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
| MTEF Targets                               | terly Targets             | 63      |                                   |                                     | 1                                 |              | %02                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
|  | 2023/24 Quarterly Targets | 075     | 1                                 |                                     |                                   |              | %02                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
|  |                           | 04      | ı                                 |                                     |                                   |              | %02                              |                                   | 63         |           | 06           |           | %98                                |              | 77         |           | 06           |           |
|  | Annual                    | 2023/24 | 95.89%                            | (280/292)                           | 280                               | 292          | %02                              |                                   | 63         |           | 90           |           | %98                                |              | 77         |           | 90           |           |
| Estimate<br>d<br>Performa                  | 2022/23                   |         | 53%                               | (154/291                            | 154                               | 291          | New                              | Indicator                         | New        | Indicator | New          | Indicator | New                                | Indicator    | New        | Indicator | New          | Indicator |
| ormance                                    | 2021/22                   |         | 33.1%                             |                                     | 160                               | 287          | New                              | Indicator                         | New        | Indicator | New          | Indicator | New                                | Indicator    | New        | Indicator | New          | Indicator |
| Audited/Actual performance                 | 2020/21                   |         | 59.1%                             | (172/291                            | 133                               | 288          | New                              | Indicator                         | New        | Indicator | New          | Indicator | New                                | Indicator    | New        | Indicator | New          | Indicator |
| Audite                                     | 2019//20                  |         | 46.3%                             |                                     | Not in plan                       | Not in plan  | New                              | Indicator                         | New        | Indicator | New          | Indicator | New                                | Indicator    | New        | Indicator | New          | Indicator |
| Output Indicator                           |                           |         | Ideal clinic status obtained rate |                                     | Numerator:                        | Denominator: | Severity assessment code (SAC) 1 | incident reported within 24 hours | Numerator: |           | Denominator: |           | Patient Safety Incident (PSI) case | closure rate | Numerator: |           | Denominator: |           |
| Outputs                                    |                           |         | Increase number of                | patients satisfied with health care | service in public                 | Sutunions    |                                  |                                   |            |           |              |           |                                    |              |            |           |              |           |
| Outcome<br>(as per SP 2020/21-<br>2024/25) |                           |         | Leadership and                    | governance in the health sector     | enhanced to<br>improve quality of | care         |                                  |                                   |            |           |              |           |                                    |              |            |           |              |           |

### **Explanation of Planned Performance over the Medium Term Period:**

Primary health care facilities (fixed clinics and community health centres) render first contact with patients and also ensure continuity of care from community based health services, ward-based PHC outreach teams and mobile clinics.

There is a need for services to be managed in a sustainable and efficient manner for communities to have access to quality health services.

The following are planned interventions to deliver all the outputs:

Implementation and monitoring of the ideal health facility framework to improve quality and access to the primary health care facilities.

Monitoring the complaints resolution rate within 25 working days which will make it possible for the Department to promptly address identified gaps in order to increase positive client experience of care.

10.1. Outcomes, outputs, outputs indicators and targets: HIV/Aids

|  | 2025/26                   |           | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 621 524              | 690 582              |
|--|---------------------------|-----------|--|---|----------------------|---|----------------|----------------|---|----------------------|----------------------|
|  | 2024/25                   |           | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 581 348              | 645 942              |
|  |                           | 9         | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 530 049              | 588 943              |
| MTEF Targets                               | 2023/24 Quarterly Targets | <b>Q3</b> | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 513 077              | 570 086              |
|  | 2023/24 Quar              | 07        | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 495 959              | 551 066              |
|  |                           | 01        | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 478 990              | 532 211              |
|  | Annual                    | 2023/24   | 1,5%   | 34.5  | 2300                 | <2%                                     | 42             | 2 100          | %06                                       | 530<br>049           | 588 943              |
| Estimate<br>d<br>Performa                  | 2022/23                   |           | 1,4%   | 33.6  | 2 402                | New<br>Indicato<br>r                    | Not in<br>Plan | Not in<br>Plan | %06                                       | 478 495              | 531 661              |
| ormance                                    | 2021/22                   |           | 1,8%   | New<br>indicator                            | New<br>indicator     | Not in<br>Plan                          | Not in<br>Plan | Not in<br>Plan | 76,3%                                     | New<br>indicator     | New<br>indicator     |
| Audited/Actual performance                 | 2020/21                   |           | New<br>indicato<br>r                               | New<br>indicato<br>r                        | New<br>indicato<br>r | Not in<br>Plan                          | Not in<br>Plan | Not in<br>Plan | New<br>indicato<br>r                      | New<br>indicato<br>r | New<br>indicato<br>r |
|  | 2019//20                  |           | New<br>indicator                                   | New   | New<br>indicator     | Not in<br>Plan                          | Not in<br>Plan | Not in<br>Plan | New<br>indicator                          | New                  | New<br>indicator     |
| Output Indicator                           |                           |           | HIV positive 15-24 years (excl<br>ANC) rate        | Numerator:                                  | Denominator.         | HIV test positive around 18 months rate | Numerator:     | Denominator:   | ART adult remain in care rate (12 months) | Numerator:           | Denominator:         |
| Outputs                                    |                           |           | ART Initiation to 90% of those who tested positive |   |                      |   |                |                |   |                      |                      |
| Outcome<br>(as per SP 2020/21-<br>2024/25) |                           |           | Morbidity and<br>Premature<br>mortality due to     | Communicable diseases (HIV, TB and Malaria) | reduced              |   |                |                |   |                      |                      |

|   |                  |                      | Viral load suppressed to 90% of Clients on ART  |                  |                  |  |                  |                  | Reduce loss to follow     | epero do   |              | Improve TB treatment success            |            |              |   |                  |
|---|------------------|----------------------|---|------------------|------------------|--|------------------|------------------|---------------------------|------------|--------------|---|------------|--------------|---|------------------|
| ART child remain in care rate (12 months) | Numerator:       | Denominator:         | to Adult viral load suppressed rate (12 months) | Numerator:       | Denominator:     | ART child viral load suppressed rate (12 months) | Numerator:       | Denominator:     | All DS-TB client LTF rate | Numerator: | Denominator: | All DS-TB Client Treatment Success Rate | Numerator: | Denominator: | Rifampicin resistant/Multidrug - Resistant treatment success rate | Numerator:       |
| New<br>indicator                          | New<br>indicator | New                  | 82.9%   | New<br>indicator | New<br>indicator | %88  | New<br>indicator | New<br>indicator | %9.9                      | 237        | 4 587        | 84.9%                                   | 3993       | 4587         | Not in<br>Indictor  | New<br>indicator |
|   | New<br>indicato  | New<br>indicato<br>r | %06   | 55 661           | 63 978           | %06  | 349 474          | 397 306          | <2%                       | 247        | 3 720        | 81.1%                                   | 3158       | 3720         | New<br>indicato<br>r  | New<br>indicato  |
| 55,3%                                     | New<br>indicator | New<br>indicator     | 88,2%   | 16 458           | 19 447           | 62,2%  | 306              | 495              | 11.4%                     | 650        | 10 589       | 79.3%                                   | 10 528     | 12 929       | New<br>indicator  | New<br>indicator |
| New 55,3% 76% 76                          | 40 678           | 45 198               | 86,3  | 478 495          | 531 661          | 64,7%  | 40 678           | 45 198           | %5>                       | 672        | 14 000       | 80.1%                                   | 8 010      | 10 000       | New<br>indicator  | New<br>indicator |
| %92                                       | 12 971           | 14 412               | %06   | 530 049          | 603 355          | %06  | 12 971           | 14 412           | <b>%</b> 2>               | 692        | 14 000       | 85%                                     | 8 500      | 10 000       | %02   | 350              |
| %92                                       | 11 828           | 13 142               | %06   | 478 990          | 545 167          | %06  | 11 828           | 13 142           | <b>%</b> 2>               | 173        | 3 500        | 85%                                     | 2 125      | 2 500        | %02   | 88               |
| %92                                       | 12 209           | 13 566               | %06   | 495 959          | 564 563          | %06  | 12 209           | 13 566           | <b>%</b> 2>               | 173        | 3 500        | 85%                                     | 2 125      | 2 500        | %02   | 87               |
| 76%                                       | 12 590           | 13 989               | %06   | 513 077          | 583 959          | %06  | 12 590           | 13 989           | % <b>5</b> >              | 173        | 3 500        | 85%                                     | 2 125      | 2 500        | %02   | 88               |
| %92                                       | 12 971           | 14 412               | %06   | 530 049          | 603 355          | %06  | 12 971           | 14 412           | <5%                       | 173        | 3 500        | 82%                                     | 2 125      | 2 500        | %02   | 87               |
| 76%                                       | 13 516           | 15 018               | %06   | 581 348          | 645 942          | %06  | 13 516           | 15 018           | %5>                       | 889        | 14 000       | 85%                                     | 8 500      | 10 000       | %02   | 350              |
| %92                                       | 14 146           | 15 718               | %06   | 621 524          | 690 582          | %06  | 14 146           | 15 718           | <b>~2%</b>                | 089        | 14 000       | 85%                                     | 8 500      | 1 000        | %02   | 320              |

|   | Denominator:   | ANNUAL           |                      | PERFORMANCE PLAN 2023/24 | LAN 2023         | <b>/24</b> | 125 | 125 | 125      | 125 | 500 | 200 |
|---|--|------------------|----------------------|--------------------------|------------------|------------|-----|-----|----------|-----|-----|-----|
|   |  | indicator        | indicato             | indicator                | indicator        | 8          | 3   | 3   | <u> </u> | 1   | 8   |     |
|   | TB Rifampicin<br>resistant/Multidrug - Resistant<br>lost to follow-up rate | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 10%        | 10% | 10% | 10%      | 10% | 10% |     |
|   | Numerator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 50         | 14  | 12  | 12       | 12  | 20  |     |
|   | Denominator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 200        | 140 | 120 | 120      | 120 | 200 |     |
|   | TB Pre-XDR treatment success rate  | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | %02        | %02 | %02 | %02      | %02 | %02 |     |
|   | Numerator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | က          | -   | _   | _        | _   | က   |     |
|   | Denominator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 4          | -   | _   | _        | _   | 4   |     |
| 7 | TB Pre-XDR loss to follow up rate  | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 10%        | 10% | 10% | 10%      | 10% | 10% |     |
|   | Numerator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | _          | 0   | 0   | 0        | 0   | -   |     |
|   | Denominator:   | New<br>indicator | New<br>indicato<br>r | New<br>indicator         | New<br>indicator | 4          | -   | ~   | _        | _   | 4   |     |
|   |  |                  |                      |                          |                  |            |     |     |          |     |     | 1   |

### **Explanation of Planned Performance over the Medium Term Period:**

HIV,AIDS,STIs and TB remain to be part of the burden of diseases affecting individuals, families and communities in general. Though significant amount of progress has been made in mitigating the impact, much needs to be done to reach the 90-90-90 HIV and TB policy targets. Ehlanzeni is one of the 1st ten districts in the country to achieve the 90-90-90, whiles Nkangala and Gert Sibande, through the Top-Ten High Volume facilities' project is planned to achieve the 2nd and 3rd 90 HIV targets.

Below, is a set of planned priority interventions to improve indicator performance:

- Expand interventions targeting key populations, males and Young Women and Adolescent Girls.
- Improve ART initiation through Index testing and HIV Self-Screening.
- Increase the transitioning of ART clients from TEE to TLD, to 85%.
- Improve the number of clients registered in through Differentiated Model of Care (DMoC).
- Optimize TB screening among key populations: household contacts, inmates and mine workers.
- Improved case detection of advanced HIV associated TB through the appropriate use of U-LAM in diagnostic algorithms.
- Increase the number of clinical audits and in-depth TB programme reviews.

Outcomes, outputs, outputs indicators and targets: Mother, Child, Women's Health and Nutrition (MCWH&N) 10.2.

| Outcome<br>(as per SP 2020/21-<br>2024/25) | Outputs                                     | Output Indicator   | Audit            | Audited/Actual perfor | performance | Estimated<br>Performanc |         |        |            | MTEF Targets              | ıts     |            |         |
|--|---|--|------------------|-----------------------|-------------|-------------------------|---------|--------|------------|---------------------------|---------|------------|---------|
|  |   |  | 2019//20         | 2020/21               | 2021/22     | 2022/23                 | Annual  |        | 2023/24 Qt | 2023/24 Quarterly Targets |         | 2024/25    | 2025/26 |
|  |   |  |                  |                       |             |                         | 2023/24 | 8      | 075        | 63                        | 20      |            |         |
| Maternal,                                  |   | Couple year protection rate  | 64 %             | 48.6%                 | 39.8%       | 65%                     | 43%     | 43%    | 43%        | 43%                       | 43%     | 43%        | 25%     |
| Neonatal, Infant<br>and Child Mortality    | Increase couple year protection             | Numerator:   | 768 178          | 672 674               | 620 371     | 788 904                 | 149 931 | 37 483 | 37 483     | 37 483                    | 37 483  | 149<br>931 | 149 931 |
| teduced                                    |   | Denominator:   | 1 241 864        | 1 257 152             | 1 276 484   | 1 213 699               | 348 050 | 87 013 | 87 013     | 87 013                    | 87 013  | 348<br>050 | 348 050 |
|  | Reduce teenage                              | Delivery 10 -19 years in facility rate                               | 14,8%            | 14.7%                 | 15.5%       | <11%                    | <13%    | <13%   | <13%       | <13%                      | <13%    | <11%       | <11%    |
|  | pregnancy                                   | Numerator:   | 10 015           | 1819                  | 11 786      | 11 466                  | 9 7 7 9 | 2 444  | 2 445      | 2 444                     | 2 445   | 10695      | 10695   |
|  |   | Denominator:   | 77 395           | 80 024                | 84 483      | 73 975                  | 88 900  | 22 225 | 22 225     | 22 225                    | 22 225  | 76396      | 76396   |
|  | Early initiation of antenatal care          | Antenatal 1st visit before 20 weeks rate                             | %92              | 77.3%                 | 74.9%       | %62                     | %92     | %92    | 76%        | %92                       | %92     | %22        | 78%     |
|  |   | Numerator:   | 62 289           | 998 99                | 72 724      | 67 249                  | 71 947  | 17 986 | 17 987     | 17 986                    | 17 987  | 69393      | 69393   |
|  |   | Denominator:   | 88 895           | 88486                 | 94 029      | 88 486                  | 94 667  | 23 666 | 23 667     | 23 666                    | 23 667  | 91267      | 91267   |
|  | Reduce number of maternal death in facility | Maternal Mortality in facility<br>Ratio - PER 100 000 LIVE<br>BIRTHS | 89.7/<br>100 000 | 79.1/                 | 108.3/      | 130/100                 | 100/100 | 100/   | 100/       | 100/                      | 100 000 | 90/100     | 80/100  |
|  |   | Numerator:   | 42               | 39                    | 24          | 36                      | 53      | 13     | 13         | 14                        | 13      | 43         | 41      |
|  |   | Denominator:   | 44 724           | 47 427                | 51 702      | 48 100                  | 53 000  | 13 125 | 13 125     | 13 125                    | 13 125  | 48 543     | 48 543  |
|  | Reduce low birth weight                     | Live birth under 2500g in facility rate                              | Not in<br>plan   | Not in<br>plan        | 12%         | <12,2%                  | <11.5%  | <11.5% | <11.5%     | <11.5%                    | <11.5%  | <11,5%     | <11,5%  |
|  |   | Numerator:   | Not in plan      | Not in<br>plan        | 9 732       | 870                     | 009 6>  | <2400  | <2400      | <2400                     | <2400   | <89<br>882 | <88 112 |

|   |   |  | ANN            | ANNUAL PERFORMANCE PLAN 2023/24 | RMANCE P       | LAN 2023/.       | 24         |                 |                 |            |            |                 |            | 200 |
|---|---|--|----------------|---------------------------------|----------------|------------------|------------|-----------------|-----------------|------------|------------|-----------------|------------|-----|
|   |   | Denominator:   | Not in         | Not in                          | 83 835         | 72 102           | 86 800     | 21 700          | 21 700          | 21 700     | 21 700     | 88 200          | 91 000     |     |
|   |   |  | plan           | plan                            |                |                  |            |                 |                 |            |            |                 |            | _   |
| Maternal,                               | Increase number of postnatal visits               | Mother postnatal visit within 6 days rate              | %2'.29         | %68.89%                         | 74,2%          | 75,3%            | 75%        | 75%             | 75%             | 75%        | 75%        | 75%             | %92        |     |
| Neonatal, Infant<br>and Child Mortality |   | Numerator:   | 49 068         | 54 183                          | 59 044         | 48850            | 65 786     | 16 446          | 16 446          | 16 447     | 16 447     | 70 138          | 71 762     |     |
| reduced                                 |   | Denominator:   | 77 395         | 80 024                          | 84 483         | 73975            | 88 900     | 22 225          | 22 225          | 22 225     | 22 225     | 89 920          | 91 300     |     |
|   | Decrease number of neonatal death <28 days        | Neonatal death in facility rate (PER 1000 LIVE BIRTHS) | 11.5/1000      | 11.5/1000                       | 11.2/          | 9.5/1000         | 10/        | 10/             | 1000            | 100        | 10/        | 9.5/100         | 9.1/ 1000  |     |
|   |   | Numerator:   | 891            | 928                             | 937            | 684              | 841        | 210             | 210.5           | 210        | 210.5      | 799             | 767        |     |
|   |   | Denominator:   | 77 369         | 80 483                          | 83 835         | 72102            | 84 100     | 21 025          | 21 025          | 21 025     | 21 025     | 84 120          | 84 334     |     |
|   |   | Infant PCR test positive around 6 months rate          | Not in<br>Plan | Not in<br>Plan                  | Not in<br>Plan | New<br>Indicator | %09'0      | %09'0           | %09'0           | %09′0      | %09′0      | %09'0           | %09'0      |     |
|   |   | Numerator:   | Not in<br>Plan | Not in<br>Plan                  | Not in<br>Plan | New<br>Indicator | 99         | 30              | 30              | 30         | 30         | 99              | 30         |     |
|   |   | Denominator:   | Not in<br>Plan | Not in<br>Plan                  | Not in<br>Plan | New<br>Indicator | 4959       | 4959            | 4959            | 4959       | 4959       | 4959            | 4959       | -   |
|   | Increase number of<br>children fully<br>immunized | Immunisation under 1 year coverage.                    | 97.1%          | %9:96                           | 91.5%          | %06              | %06        | %06             | %06             | %06        | %06        | %06             | %06        |     |
|   |   | Numerator:   | 77 515         | 84697                           | 85 115         | 74101            | 75<br>148  | 18 787          | 18 787          | 18 787     | 18 787     | 76 396          | 77 103     |     |
|   |   | Denominator:   | 86 420         | 87 194                          | 87 915         | 82298            | 83 498     | 20 874          | 20 874          | 20 874     | 20 874     | 84 884          | 85 677     |     |
|   | Prevent measles outbreak                          | Measles 2nd dose 1 year coverage                       | 85.9%          | 94.0%                           | 84.2%          | %06              | %06        | %06             | %06             | %06        | %06        | %06             | %06        |     |
|   |   | Numerator:   | 78 292         | 75 626                          | 83 063         | 76713            | 75<br>148  | 18 787          | 18 787          | 18 787     | 18 787     | 76 396          | 77 103     |     |
|   |   | Denominator:   | 86 420         | 87 194                          | 87 915         | 85237            | 83 498     | 20 874          | 20 874          | 20 874     | 20 874     | 84 884          | 85 677     |     |
|   | Reduce all death                                  | Death under 5 years against                            | New            | New                             | 1,8/1000       | 1,7/1000         | <1.5       | 1,5/100         |                 | 1,5/1000   | 1,5/1000   |                 | 1,3/1000   |     |
|   | under 5yrs in facility                            | live birth rate  | indicator      | indicator                       | live birth     | live birth       | 1000       | 0 live<br>birth | 0 live<br>birth | live birth | live birth | 0 live<br>birth | live birth |     |
|   |   |  |                |                                 |                |                  | live birth |                 |                 |            |            |                 |            | _   |
|   |   | Numerator:   | New            | New                             | New            | 029              | 661        | 165             | 165             | 165        | 166        | 654             | 650        | _   |
|   |   |  | indicator      | indicator                       | indicator      |                  |            |                 |                 |            |            |                 |            |     |
|   |   |  |                |                                 | ดร             |                  |            |                 |                 |            |            |                 |            |     |

|                  |                   |                                  | 2         | TUTE LENE | THE PERSON OF THE PERSON AND THE PER | LAIN AUCU | 17     |        |         |           |           |        |        |
|------------------|-------------------|----------------------------------|-----------|-----------|--|-----------|--------|--------|---------|-----------|-----------|--------|--------|
|                  |                   | Denominator:                     | New       | New       | New  | 44 600    | 84 100 | 21 025 | 21 025  | 21 025    | 21 025    | 84 120 | 84 334 |
|                  |                   |                                  | indicator | indicator | indicator  |           |        |        |         |           |           |        |        |
|                  |                   | Child under 5 years diarrhoea    | 2.3%      | 2.1%      | 2.5%   | <2%       | <2%    | <2%    | <2%     | <2%       | <2%       | <2%    | <2%    |
|                  |                   | case fatality rate               |           |           |  |           |        |        |         |           |           |        |        |
| Marernal,        |                   | Numerator:                       | 24        | 39        | 30   | 62        | 34     | æ      | œ       | ∞         | 6         | 34     | 33     |
| Neorialai, imani |                   | Denominator:                     | 1304      | 1899      | 1789   | 3122      | 1781   | 445    | 445     | 445       | 446       | 1779   | 1773   |
| reduced          |                   | Child under 5 years              | 2.7%      | 2.3%      | <2.5%  | <2.5%     | <2.5%  | <2.5%  | <2.5%   | <2.5%     | <2.5%     | <2.5%  | <2.5%  |
| 5                |                   | pneumonia case fatality rate     |           |           |  |           |        |        |         |           |           |        |        |
|                  |                   | Numerator:                       | 48        | 9/        | 45   | 92        | 41     | 10     | 10      | 10        | 11        | 88     | 36     |
|                  |                   | Denominator:                     | 1589      | 1934      | 1890   | 3719      | 1801   | 450    | 450     | 450       | 451       | 1799   | 1792   |
|                  |                   | Child under 5 years severe       | 9.1%      | 10.6%     | 3.2%   | %6>       | %6>    | %6>    | %6>     | %6>       | %6>       | %6>    | %6>    |
|                  |                   | acute malnutrition case fatality |           |           |  |           |        |        |         |           |           |        |        |
|                  |                   | rate                             |           |           |  |           |        |        |         |           |           |        |        |
|                  |                   | Numerator:                       | 44        | 26        | 38   | 8         | 68     | 22     | 22      | 22        | 23        | 88     | 88     |
|                  |                   | Denominator:                     | 407       | 488       | 399  | 1001      | 1015   | 254    | 253     | 253       | 254       | 1031   | 1046   |
|                  | Improve vitamin A | Vitamin A dose 12-59 months      | %99       | 65.7%     | 53,2%  | 75,5%     | 68.2%  | 68.2%  | 68.2%   | 68.2%     | 68.2%     | 75%    | %08    |
|                  | dose 12-59 months | coverage                         |           |           |  |           |        |        |         |           |           |        |        |
|                  | coverage.         | Numerator:                       | 417 808   | 468 593   | 466 125  | 236593    | 240682 | 60170  | +60170  | +60170    | +60170    | 245198 | 250519 |
|                  |                   |                                  |           |           |  |           |        |        | (120340 | (180 510) | (240 682) |        |        |
|                  |                   | Denominator:                     | 357 650*2 | 355 275*2 | 354 042*2  | 347931    | 352906 | 352906 | 352906  | 352906    | 352906    | 357953 | 363072 |

## 10.3. Annual Targets: Disease Prevention And Control (DPC)

| Outcome<br>(as per SP 2020/21.<br>2024/25)     | Outputs                       | Output Indicator           | Aud         | Audited/Actual perfor | rformance          | Estimated Performanc |         |        |             | MTEF Targets              | sn.    |         |         |
|--|-------------------------------|----------------------------|-------------|-----------------------|--------------------|----------------------|---------|--------|-------------|---------------------------|--------|---------|---------|
| ()   |                               |                            | 2019//20    | 2020/21               | 2021/22            | 2022/23              | Annual  |        | 2023/24 Qua | 2023/24 Quarterly Targets |        | 2024/25 | 2025/26 |
|  |                               |                            |             |                       |                    | 12.5                 | 2023/24 | ۵      | 075         | 63                        | Ø      |         |         |
| Morbidity and<br>Premature<br>mortality due to | Reduce malaria<br>death cases | Malaria case fatality rate | %09.0       | 0.3%                  | 0.98%<br>(14/1435) | 0.5%                 | 0.5%    | <0.5%  | <0.5%       | <0.5%                     | <0.5%  | <0.5%   | <0.5%   |
| Communicable diseases (HIV, TB                 |                               | Numerator:                 | 96          | 53                    | 1                  | =                    | 10      | 10     | 10          | 10                        | 10     | 10      | 10      |
| and Malaria)<br>reduced                        |                               | Denominator:               | Not in plan | Not in plan           | Not in plan        | Not in plan          | 75      | 18 750 | 18 750      | 18 750                    | 18 750 | 000 89  | 65 000  |

### **Explanation of Planned Performance over the Medium Term Period:**

South Africa is seeing an increase the prevalence of Non Communicable Diseases while still grabbling with Communicable Diseases. The United Nations has prioritized the reduction on incidence of Non Communicable diseases and Communicable diseases as one of the goals in the set of Sustainable Developmental goals.

### **Explanation of Planned Performance over the Medium Term Period:**

Maternal Child Women and Youth & Integrated Nutrition Program is one of the priorities for the improvement of lives of mothers and children thus reducing both maternal and child mortality rates There is a need not to only reduce mortality rates but also reduce modifiable factors that are seen to be increasing every year as indicated in the Saving mothers report 2014-16.

The following are the planned interventions to improve the outputs of this program;

- Improving the couple year protection rate (CYPR),
- Reduction of teenage pregnancies through intersect oral collaboration with other departments like Department of Social
  Development and Department of Education on provision of Sexual Reproductive Health services through the integrated
  school health program (ISHP)
- Monitoring the implementation of Household IMCI component to prevent childhood illnesses i.e. diarrhea, pneumonia and severe acute malnutrition case fatalities thus improving the quality of life among children.
- Increase the number of school health teams to improve the provision of SRH services within schools through integrated school health program

### 10.4. Budget Allocations

### TABLE DHS1: EXPENDITURE ESTIMATES DISTRICT HEALTH SERVICES

Table 10.10: Summary of payments and estimates: District Health Services

|   |           | Outcome    |            | Main appropriation | Adjusted appropriation | Revised estimate | Medi       | um-term estima | tes        |
|---|-----------|------------|------------|--------------------|------------------------|------------------|------------|----------------|------------|
| Rthousand                                 | 2019/20   | 2020/21    | 2021/22    |                    | 2022/23                |                  | 2023/24    | 2024/25        | 2025/26    |
| 1. District Management                    | 467 741   | 1 554 856  | 1 031 734  | 1 141 674          | 826 842                | 821 584          | 657 584    | 783 067        | 824 927    |
| 2. Community Health Clinics               | 1 694 383 | 1 636 822  | 1 743 842  | 1 764 273          | 1 773 419              | 1 757 410        | 1 807 133  | 1 826 046      | 1 928 185  |
| 3. Community Health Centres               | 1 105 234 | 1 017 080  | 1 099 341  | 1 136 069          | 1 156 594              | 1 151 760        | 1 160 612  | 1 190 153      | 1 258 031  |
| 4. Community-based Services               | 18 895    | 16 315     | 20 534     | 33 213             | 33 338                 | 33 338           | 18 591     | 7 270          | 7 393      |
| 5. Other Community Services               | _         | _          | -          | _                  | _                      | -                | _          | _              | _          |
| 6. HIV/Aids                               | 1 694 700 | 2 402 660  | 2 644 375  | 2 638 302          | 2 638 302              | 2 638 302        | 2 469 999  | 2 580 926      | 2 696 552  |
| 7. Nutrition                              | 10 038    | 10 754     | 7 741      | 9 791              | 11 125                 | 11 125           | 10 222     | 10 645         | 11 144     |
| 8. Coroner Services                       | _         | -          | -          | _                  | _                      | -                | _          | -              | _          |
| 9. District Hospitals                     | 3 914 617 | 3 570 193  | 3 798 976  | 3 776 340          | 3 987 021              | 3 979 457        | 3 958 246  | 4 233 410      | 4 417 795  |
| Total payments and estimates: Programme 2 | 8 905 608 | 10 208 680 | 10 346 543 | 10 499 662         | 10 426 641             | 10 392 976       | 10 082 387 | 10 631 517     | 11 144 027 |

Table B.3(ii): Payments and estimates by economic classification: District Health Services

| R thousand  |           |            |            |               |                          |            | illeur     | um-term estima        | ites       |
|---|-----------|------------|------------|---------------|--------------------------|------------|------------|-----------------------|------------|
| Current payments                                  | 2019/20   | 2020/21    | 2021/22    | appropriation | appropriation<br>2022/23 | estimate   | 2023/24    | 2024/25               | 2025/26    |
|   | 8 522 290 | 9 874 849  | 10 232 863 | 10 246 320    | 10 217 857               | 10 141 584 | 9 962 026  | 2024/25<br>10 429 623 | 10 933 089 |
| Compensation of employees                         | 5 457 297 | 6 074 125  | 6 583 297  | 6 506 514     | 6 822 386                | 6 816 312  | 6 671 601  | 6 888 636             | 7 233 46   |
| Salaries and wages                                | 4 747 197 | 5 294 579  | 5 761 387  | 5 571 126     | 5 883 057                | 5 880 973  | 5 706 838  | 5 884 769             | 6 171 18   |
| Social contributions                              |           |            |            |               |                          |            |            |                       |            |
| Goods and services                                | 710 100   | 779 546    | 821 910    | 935 388       | 939 329                  | 935 339    | 964 763    | 1 003 867             | 1 062 28   |
|   | 3 064 804 | 3 800 716  | 3 649 559  | 3 739 806     | 3 395 471                | 3 325 261  | 3 290 425  | 3 540 987             | 3 699 62   |
| Administrative fees                               | 184 647   | 242 765    | 232 478    | 204 956       | 204 359                  | 181 295    | 93 112     | 232 891               | 243 32     |
| Advertising                                       | 6 472     | 37 706     | 39 191     | 27 407        | 34 207                   | 34 207     | 18 182     | 21 323                | 22 27      |
| Minor Assets                                      | 4 250     | 7 706      | 2 672      | 5 117         | 5 905                    | 6 296      | 3 439      | 5 329                 | 5 56       |
| Catering: Departmental activities                 | 3 640     | 5 114      | 2 745      | 2 855         | 5 756                    | 6 189      | 13 177     | 3 465                 | 3 62       |
| Communication (G&S)                               | 23 729    | 32 107     | 30 859     | 27 143        | 31 218                   | 25 582     | 31 551     | 33 416                | 34 91      |
| Computer services                                 | 628       | 9 466      | 34 188     | 37 756        | 33 063                   | 38 062     | 34 751     | 36 351                | 37 97      |
| Consultants: Business and advisory services       | -         | 3          | -          | _             | -                        | 6          | _          | -                     | -          |
| Laboratory services                               | 501 184   | 462 443    | 636 455    | 615 958       | 550 369                  | 534 072    | 580 169    | 686 814               | 717 58     |
| Legal costs                                       | 57 118    | -          | -          | -             | =                        | -          | -          | -                     | -          |
| Contractors                                       | 9 966     | 14 835     | 140 940    | 108 107       | 201 487                  | 239 527    | 168 175    | 123 761               | 129 30     |
| Agency and support / outsourced services          | 52 295    | 24 752     | 36 583     | 33 150        | 33 386                   | 33 386     | 34 904     | 36 644                | 38 28      |
| Fleet services (incl. government motor transport) | 53 707    | 38 824     | 50 938     | 45 527        | 48 718                   | 59 136     | 49 353     | 80 758                | 84 37      |
| Inventory: Food and food supplies                 | 46 615    | 47 479     | 47 207     | 50 869        | 57 210                   | 57 210     | 55 538     | 59 637                | 62 30      |
| Inventory: Medical supplies                       | 265 020   | 268 959    | 272 711    | 330 928       | 271 114                  | 271 114    | 232 665    | 275 854               | 288 21     |
| Inventory: Medicine                               | 1 619 829 | 1 735 980  | 1 623 968  | 1 643 016     | 1 421 037                | 1 346 689  | 1 615 247  | 1 555 649             | 1 625 34   |
| Consumable supplies                               | 58 262    | 641 465    | 286 351    | 373 811       | 201 790                  | 195 468    | 93 490     | 90 381                | 94 43      |
| Cons: Stationery, printing and office supplies    | 26 857    | 26 415     | 26 505     | 24 213        | 30 699                   | 30 562     | 35 525     | 28 862                | 30 15      |
| Operating leases                                  | 12 281    | 9 253      | 9 791      | 13 753        | 12 441                   | 12 441     | 11 536     | 15 128                | 15 80      |
| Property payments                                 | 99 192    | 147 797    | 122 930    | 138 220       | 159 612                  | 159 612    | 143 570    | 173 510               | 181 28     |
| Transport provided: Departmental activity         | 274       | 314        | 335        | 273           | 350                      | 350        | 454        | 383                   | 40         |
| Travel and subsistence                            | 34 855    | 44 922     | 48 950     | 43 274        | 77 439                   | 77 873     | 62 416     | 66 479                | 69 45      |
| Training and development                          | 475       | 860        | 673        | 9 814         | 3 110                    | 3 1 10     | _          | 1 682                 | 1 757      |
| Operating payments                                | 2 417     | 1 488      | 533        | 2 818         | 5 865                    | 5 954      | 561        | 2 709                 | 2 83       |
| Venues and facilities                             | 624       | 63         | 2 486      | 578           | 5 673                    | 6 457      | 9 250      | 6 186                 | 6 463      |
| Rental and hiring                                 | 467       | _          | 70         | 263           | 663                      | 663        | 3 360      | 3 775                 | 3 944      |
| Interest and rent on land                         | 189       | 8          | 7          | _             | -                        | 11         | -          |                       | -          |
| Interest (Incl. interest on finance leases)       | 189       | 8          | 7          | _             | _                        | 11         |            |                       | _          |
|   |           |            |            |               |                          |            |            |                       |            |
| Transfers and subsidies                           | 352 461   | 30 538     | 33 822     | 15 749        | 79 382                   | 121 990    | 37 779     | 44 571                | 46 568     |
| Departmental agencies and accounts                | 137       | 77         | 94         | 680           | 680                      | 42         | 71         | 719                   | 75′        |
| Departmental agencies (non-business entities)     | 137       | 77         | 94         | 680           | 680                      | 42         | 71         | 719                   | 751        |
| Non-profit institutions                           | 333 431   | 2 342      | 2 459      | 2 580         | 5 580                    | 5 580      | 5 864      | 9 431                 | 9 854      |
| Households  | 18 893    | 28 119     | 31 269     | 12 489        | 73 122                   | 116 368    | 31 844     | 34 421                | 35 963     |
| Social benefits                                   | 18 893    | 28 119     | 31 226     | 12 489        | 14 875                   | 21 399     | 13 990     | 14 627                | 15 282     |
| Other transfers to households                     |           |            | 43         |               | 58 247                   | 94 969     | 17 854     | 19 794                | 20 681     |
| Payments for capital assets                       | 30 857    | 303 293    | 66 598     | 237 593       | 129 402                  | 129 402    | 82 582     | 157 323               | 164 370    |
| Machinery and equipment                           | 30 857    | 303 293    | 66 598     | 237 593       | 129 402                  | 129 402    | 82 582     | 157 323               | 164 370    |
| Transport equipment                               | 4 805     | 26 265     | 26 524     | 123 448       | 60 912                   | 60 912     | 30 400     | 80 792                | 84 41      |
| Other machinery and equipment                     | 26 052    | 277 028    | 40 074     | 114 145       | 68 490                   | 68 490     | 52 182     | 76 531                | 79 959     |
| Payments for financial assets                     |           | 277 020    | 13 260     | 114 140       | 00 430                   | 00 430     | VZ 10Z     | 70331                 | 10 000     |
| Total economic classification: Programme 2        | 8 905 608 | 10 208 680 | 10 346 543 | 10 499 662    | 10 426 641               | 10 392 976 | 10 082 387 | 10 631 517            | 11 144 027 |

Narrative: Explanation of the contribution of resources towards achievement of outputs.

The significant allocation supports the policy of providing access to quality health care compare to the other service delivery programmes. However, the decrease in 2023/24 financial year is attributed to the reduction of the District Health Services grant and the district management subprogramme. However, the programme was allocated R 18 million for the operationalization of CHC's facilities, R 5 million for the procurement of equipment for the school heath teams, R 15.611 million for ideal clinic and R 20 million for the procurement of mobile clinics. To ensure availability of medicine above 95 percent in health facilities the department has budgeted an amount of R 19 million to appoint 65 pharmacy assistance in community health clinics.

### •Key Risks

| Outcome   | Risk  | Unintended<br>Consequence<br>s            | Assumptions   | Mitigating factors   |
|---|---|---|---|--|
| Morbidity and Premature mortality due to Communicable diseases (HIV, TB | Shortage of medication including immunizations and medical supplies                           | Disease outbreak                          | Access to all priority health care programme                        | Monitor availability of medication and medical supplies and address identified gaps.   |
| and Malaria) reduced  | Shortage of staff   | Poor quality of health care service       | All critical posts are funded and prioritized                       | Prioritize filling of vacant funded and critical posts   |
|   | Organogram not responding to service delivery needs   | Poor health outcomes                      | Availability of funds to fill critical posts                        | Review and align organogram to be responsive to service delivery needs   |
|   | Inadequate medical equipment and instruments resulting in poor quality of care                | Poor quality of health care service       | There will be effective management of state asserts                 | Prioritize procurement of essential medical equipment and instrument   |
|   | Inadequate cleaning<br>material resulting in an<br>increased infection rate                   | Poor quality of<br>health care<br>service | Availability of infection control coordinators in health facilities | Prioritize procurement of non - negotiables including cleaning material  |
| Morbidity and Premature mortality due to Communicable                   | Inadequate space for triaging patients at the main gate                                       | Poor quality of health care service       | Patients will be available for screen services                      | Procure convertible gazebos<br>for screening and as<br>temporary chest clinics   |
| diseases (COVID-<br>19)reduced  | Lack of Isolation rooms   | Poor quality of<br>health care<br>service |   | Identify space in the facilities<br>to be used as isolation<br>rooms taking into<br>consideration of MOU,<br>males, females and children |
|   | Testing/ swab collection room   | Poor quality of health care service       | Test kids available at health facilities                            | Identify space in the facilities to be used as testing (swab collection) rooms   |
|   | Shortage of oxygen cylinders to meet COVID 19 requirements (facilities to have a minimum of 5 | Increased<br>COVID19 death                | Adequate funding available to fight covid19                         | Monitor availability and functionality of oxygen.  |

|   | oxygen cylinders with<br>gauges and stands,<br>currently most have one or<br>two in emergency room)  | EN ONWANCE PER                                 |   |   |
|---|--|--|---|---|
| Morbidity and Premature mortality due to Non-Communicable diseases reduced by 10% | <ul> <li>Uninformed communities regarding available services</li> <li>Poor health seeking behavior</li> <li>Increased complaints</li> <li>Negative patient experience of care</li> <li>Increased mortality due to corona virus outbreak</li> </ul> | Community unrest                               | Functional Governance structures in all health facilities           | <ul> <li>Establish and train clinic committees and hospital board as for all health facilities.</li> <li>Community awareness campaigns</li> <li>Monitor functionality of governance structures.</li> <li>Monitor patient experience of care.</li> <li>Intensify screen of health worker, patients in health facilities and conduct case finding in communities</li> </ul> |
|   | <ul> <li>Inadequately trained clinicians</li> <li>Increase in preventable deaths</li> <li>Poor recording keeping leading to</li> </ul>   | Wrong diagnosis<br>and treatment of<br>patient | Availability of bursaries to train clinicians                       | Prioritize training of clinicians  Prioritize the appointment of skilled clinicians  Conduct clinical audits  Monitor ESMOE fire drills in facilities   |
|   | <ul> <li>Poor health seeking behavior among communities</li> <li>Shortages of both human, equipment and</li> </ul>   | Loss of patient files                          | All Health facilities implement provincial record management system | Conduct community engagements   |
|   | material resources     Shortage of neonatal beds   |  |   | Monitor the availability     of essential equipment's     and medicines including     contraceptives  |
|   |  |  |   | Prioritize neonatal units in district hospital (infrastructure especial high volume delivery)   |
|   |  |  |   | Strengthen provision of<br>neonatal high care units<br>and ICU in regional and<br>tertiary hospitals  |

|  | ANNUALP   | ERFORMANCE PLA   | N 2023/24  |  |
|--|---|--|--|--|
|  | High teenage pregnancy  |  |  | <ul> <li>Strengthen SRH services within school through appointment of ISHP teams</li> <li>Monitor the availability of youth friendly contraceptives methods</li> </ul> |
| Maternal, Neonatal,<br>Infant and Child<br>Mortality reduced | Failure to report adverse events by health facilities and implementing partners.                    | Increased<br>litigations by<br>members of<br>community | Early management of pregnancy and postnatal care prioritized | Monitor implementation of patient safety incident Policy and SOP in relation to reporting.   |
|  | Inadequate human<br>resources (Quality<br>Assurance Coordinators) at<br>facility level              | Increased<br>Complaints on<br>poor service             | All facility manages<br>trained on quality<br>assurance      | Prioritize appointment of QA<br>Coordinators in the 2020/21-<br>2023/24 MTSF   |
|  | Patients' failure to adhere<br>to Medical Male<br>Circumcision post-<br>operative care instructions | Infection and wound dehiscence.                        | All patients utilizing the service were pre-counselled       | Conduct community engagement and education.  |
|  | Non- compliance to HIV Testing Quality Controls.  | Unreliable HIV test results                            | Continuous<br>campaign of HIV<br>testing                     | Monitor Rapid Testing Continuous Quality Improvement (RTCQI)   |
|  |   |  |  | Organize and expose HIV testers to proficiency testing.  |

### PROGRAMME 3: ERMEGENCY MEDICAL SERVICES

### PROGRAMME PURPOSE

The purpose of Emergency Medical Services is to provide pre-hospital emergency medical care, inter-hospital transfers, Medical Rescue and Planned Patient Transport to all inhabitants and visitors of Mpumalanga Province within the national norms of 30 minutes in urban and-60 minutes in rural areas.

### **Emergency Medical Services provide:**

- Emergency response (including the stabilization and transportation of all patients involved in trauma, medical/maternal and other emergencies through the utilization of specialized vehicles, equipment and skilled Emergency Care practitioners.
- Pre-hospital emergency medical care within the national norms of responding to life threatening incidents (Priority 1 calls) within 30 minutes in urban and 60 minutes in rural areas.
- Medical inter-facility transfers to accommodate downward and upward referrals in the healthcare system,
- Medical Rescue in local municipalities that lacks the resources (equipment and human capital) and
- Non Emergency and Planned Patient Transport
- Mass casualty incident management. Conduct surveillance and facilitate action in response to Early Warning Systems for the Department and activate effective response protocols in line with the provisions of the Disaster Management Act, Act No. 57 of 2002.to all inhabitants of Mpumalanga Province and visitors
- Receive calls, log and dispatch to the most appropriate vehicle with adequate skilled EMS personnel.

### **SOPA PRIORITIES 2021/22**

- Procurement of 10 Ambulances
- Procurement of life saving equipment
- Recruitment and appointment of 10 Advanced Life Support qualified staff
- Recruitment and appointment of 20 Basic Life Support qualified staff for operations and Emergency Call Centre

**ANNUAL PERFORMANCE PLAN 2023/24** 11. Outcomes, outputs, outputs indicators and targets: Emergency Medical Services (EMS)

| Outcome<br>(as per SP 2020/21-      | Outputs                    | Output Indicator                               | Audite   | Audited/Actual performance | mance   | Estimated Performance |         |      |              | MTEF Targets              |      |         |         |
|-------------------------------------|----------------------------|--|----------|----------------------------|---------|-----------------------|---------|------|--------------|---------------------------|------|---------|---------|
| 2024/25)                            |                            |  | 2019//20 | 2020/21                    | 2021/22 | 2022/23               | Annual  |      | 2023/24 Quai | 2023/24 Quarterly Targets |      | 2024/25 | 2025/26 |
|                                     |                            |  |          |                            |         |                       | 2023/24 | ō    | 075          | 03                        | 욯    |         |         |
| Co-coordinating health services     | EMS P1 Urban response time | EMS P1 urban response<br>under 30 minutes rate | 63.3%    | 43.5%                      | 65%     | 65%                   | 65%     | 65%  | %59          | %59                       | 65%  | %59     | 65%     |
| continuum, re-                      | pavoidiiii                 | Numerator                                      | 1329     | 1113                       | 517     | 1717                  | 1879    | 463  | 463          | 463                       | 463  | 2003    | 2003    |
| orienting the health system towards | 1                          | Denominator                                    | 2101     | 2558                       | 962     | 2641                  | 2891    | 722  | 722          | 722                       | 722  | 3081    | 3167    |
| primary health                      | EMS P1 Rural response time | EMS P1 rural response<br>under 60 minutes rate | 63.4%    | 51%                        | 65%     | %69                   | %69     | %69  | %69          | %69                       | %69  | %69     | %69     |
|                                     | Improved                   | Numerator                                      | 4197     | 4586                       | 448     | 7444                  | 7651    | 1913 | 1913         | 1913                      | 1913 | 7720    | 7796    |
|                                     |                            | Denominator                                    | 9724     | 10544                      | 689     | 10789                 | 11089   | 2772 | 2772         | 2772                      | 2772 | 11189   | 11298   |

### **Explanation of Planned Performance over the Medium Term Period**

### Pre - hospital Emergency Medical care

Response times are still far below the acceptable norm in both urban and rural areas and remain a serious challenge considering the increased demand for emergency medical services.

Additional vehicles will be procured to achieve a baseline of 120 <u>operational</u> ambulances daily province-wide to reduce response times to trauma and medical incidents

### Maternal and neonatal Mortality prevention

The Department will allocate 6 dedicated Obstetric Ambulances [2 per district] for the transportation of maternity cases and neonates. All maternity related cases will be triaged as red code or Priority 1 calls and dispatched accordingly. The Department will in addition accelerate training courses on obstetric emergencies for staff manning Obstetric Ambulances, monitor compliance with referral protocols and appropriate use for obstetric emergency care.

### **Patient Transport Services**

Provide transport services for non-emergency referrals between hospitals, and from PHC Clinics to Community Health Centres and Hospitals for indigent persons with no other means of transport. Fully integrate Planned Patient Transport into Emergency Medical Services

### Disaster Risk Management

Mass casualty incident management. Conduct surveillance and facilitate action in response to Early Warning Systems for the Department and activate effective response protocols in line with the provisions of the Disaster Management Act, Act No. 57 of 2002.

### **Emergency Management Centres**

The absence of a tool to capture data in real – time, it becomes problematic to accurately record response times and results in manipulation of information and incorrect reporting.

The Department will procure and install an Emergency Management System that will include the following:

- Emergency Call taking
- Real time vehicle tracking
- Voice and Data logging
- Computer Aided Dispatch
- Data terminal Consoles in vehicles
- Crew safety Panic response

### 11.1. Budget Allocations

### TABLE EMS5: EXPENDITURE ESTIMATE: EMERGENCY MEDICAL SERVICES

| Table 10.12: Summary of | payments and | estimates: Emer | gency Medical Services |
|-------------------------|--------------|-----------------|------------------------|
|-------------------------|--------------|-----------------|------------------------|

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|----------------|---------|
| R thousand                                | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| 1. Emergency transport                    | 410 174 | 433 350 | 406 653 | 425 229            | 434 113                | 434 113          | 472 106 | 526 935        | 561 551 |
| 2. Planned Patient Transport              | 8 884   | 38 050  | 15 171  | 20 848             | 20 848                 | 20 848           | 16 285  | 17 035         | 17 798  |
| Total payments and estimates: Programme 3 | 419 058 | 471 400 | 421 824 | 446 077            | 454 961                | 454 961          | 488 391 | 543 970        | 579 349 |

Table B.3(iii): Payments and estimates by economic classification: Emergency Medical Services

|   |         | Outcome |         | Main appropriation | Adjusted<br>appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|--------------------|---------------------------|------------------|---------|----------------|---------|
| Rthousand   | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                   |                  | 2023/24 | 2024/25        | 2025/26 |
| Current payments                                  | 379 620 | 374 676 | 394 583 | 419 308            | 450 338                   | 450 338          | 456 636 | 470 562        | 502 652 |
| Compensation of employees                         | 297 417 | 302 733 | 321 227 | 338 533            | 347 417                   | 347 417          | 325 220 | 330 246        | 356 049 |
| Salaries and wages                                | 245 923 | 248 479 | 265 718 | 278 192            | 285 713                   | 285 713          | 265 433 | 269 540        | 291 701 |
| Social contributions                              | 51 494  | 54 254  | 55 509  | 60 341             | 61 704                    | 61 704           | 59 787  | 60 706         | 64 348  |
| Goods and services                                | 82 203  | 71 942  | 73 356  | 80 775             | 102 921                   | 102 921          | 131 416 | 140 316        | 146 603 |
| Administrative fees                               | 334     | 8       | 3       | 26                 | 26                        | 26               | 5       | 28             | 29      |
| Minor Assets                                      | (80)    | 532     | _       | _                  | _                         | -                | _       | _              | _       |
| Catering: Departmental activities                 | 6       | 8       | _       | _                  | _                         | -                | _       | _              | _       |
| Communication (G&S)                               | 14 151  | 1 787   | 2 377   | 1 580              | 1 580                     | 1 580            | 1 850   | 1 738          | 1 816   |
| Computer services                                 | -       | 12 414  | 4714    | 10 000             |                           | -                | 25 000  | 25 460         | 26 601  |
| Contractors                                       | 1 199   | 1 926   | 534     | _                  | -                         | -                | 16 285  | _              | _       |
| Fleet services (incl. government motor transport) | 40 370  | 36 992  | 41 598  | 43 947             | 72 362                    | 72 362           | 77 465  | 81 029         | 84 659  |
| Inventory: Medical supplies                       | 979     | 1 238   | 1 908   | 865                | 4 596                     | 4 596            | 2 687   | 5 285          | 5 522   |
| Consumable supplies                               | 1 707   | 560     | 3 884   | 2 376              | 2 376                     | 2 376            | 2 272   | 2 612          | 2 729   |
| Cons: Stationery, printing and office supplies    | 1 066   | 537     | 420     | 581                | 581                       | 523              | 140     | 638            | 667     |
| Operating leases                                  | 20 106  | 14 257  | 17 583  | 19 756             | 19 756                    | 19 756           | 5 016   | 21 718         | 22 691  |
| Property payments                                 | 340     | 1 496   | 197     | 1 496              | 1 496                     | 1 496            | 406     | 1 644          | 1 718   |
| Travel and subsistence                            | 1 598   | 187     | 138     | 148                | 148                       | 206              | 290     | 164            | 171     |
| Training and development                          | 46      | _       | _       | _                  |                           | _                | _       | _              | _       |
| Venues and facilities                             | 381     |         |         | _                  | _                         |                  |         |                |         |
| Interest and rent on land                         | _       | 1       | _       | _                  | _                         |                  | _       | _              | _       |
| Interest (Incl. interest on finance leases)       |         | 1       | _       | _                  | _                         | _                | _       | _              | _       |
| Transfers and subsidies                           | 866     | 1 142   | 1 366   | 1 526              | 1 526                     | 1 526            | 1 603   | 1 677          | 1 752   |
| Provinces and municipalities                      | 498     | 415     | 741     | 1 098              | 1 098                     | 1 029            | 1 154   | 1 208          | 1 262   |
| Provinces   | 498     | 415     | 741     | 1 098              | 1 098                     | 1 029            | 1 154   | 1 208          | 1 262   |
| Provincial agencies and funds                     | 498     | 415     | 741     | 1 098              | 1 098                     | 1 029            | 1 154   | 1 208          | 1 262   |
| Households  | 368     | 727     | 625     | 428                | 428                       | 497              | 449     | 469            | 490     |
| Social benefits                                   | 368     | 727     | 625     | 428                | 428                       | 497              | 449     | 469            | 490     |
| Payments for capital assets                       | 38 572  | 95 582  | 25 875  | 25 243             | 3 097                     | 3 097            | 30 152  | 71 731         | 74 945  |
| Machinery and equipment                           | 38 572  | 95 582  | 25 875  | 25 243             | 3 097                     | 3 097            | 30 152  | 71 731         | 74 945  |
| Transportequipment                                | 36 535  | 81 909  | 7 708   | 24 146             | 2 000                     | 2 000            | 29 000  | 70 527         | 73 687  |
| Other machinery and equipment                     | 2 037   | 13 673  | 18 167  | 1 097              | 1 097                     | 1 097            | 1 152   | 1 204          | 1 258   |
| Payments for financial assets                     | _       | _       | _       | _                  | _                         | -                | -       | -              | _       |
| Total economic classification: Programme 3        | 419 058 | 471 400 | 421 824 | 446 077            | 454 961                   | 454 961          | 488 391 | 543 970        | 579 349 |

### Programme 3: Expenditure estimates narrative

The department will improve the services through the recruitment, appointment of emergency care practitioners and training to increasing the number of EMS bases and the number of rostered ambulances in the province. The programme shows an increase in the 2023/24 financial year due to the baseline addition to fund the following interventions to improve ambulances response time;

- Appointments of 10 Advance life support and 10 Basic life support personnel amounting to R 4.1 million,
- Establishment of a centralized emergency communication center and a business continuity recovery ECC with a budget of R 25 million and.
- The procurement of additional ambulances amounting to R10 million.

## Key Risks

| Outcome   | Risk   | Unintended consequences                  | Assumptions   | Mitigating factors  |
|---|--|--|---|---|
| Co-coordinating health services across the care continuum, re-orienting the health system towards | EMS failure to take<br>control of PPTS (Planned<br>Patient Transport<br>Services)            | Collapse of EMS services                 | All vehicles are well serviced or maintained                      | a. Integration of PPTS into EMS  Implement Operational PPTS plan  |
| primary health  | Ineffective Emergency<br>Communication Center<br>(ECC)                                       | Poor<br>communication of<br>EMS services | Availability of funds to procure the system and train personnel . | Appointment of shift leaders.  Upgrading of the communication center system   |
| ,   | Inadequate/ inappropriate emergency vehicles Inadequate/ inappropriately qualified personnel | Collapse of EMS services                 | Specification for appropriate emergency vehicle available         | <ul> <li>a. Procure some additional EMS vehicles</li> <li>b. Appropriate skilled ALS practitioners</li> <li>c. Appointment of Emergency Care Technicians and ALS Practitioners</li> </ul> |

# **PROGRAMME 4: PROVINCIAL HOSPITAL SERVICES**

## PROGRAMME PURPOSE

The purpose of this Programme is to render level 1 and 2 health services in regional hospitals and TB specialized hospital services.

ANNUAL PERFORMANCE PLAN 2023/24 Outcomes, outputs, outputs indicators and targets: General (Regional) Hospitals

11.2.

|  | 2025/26                   |         | 10   | ∞   | <2%  | 2          | 390          | <2.5%   | 9          | 480          | <6.5%  | 4              | 06           |
|--|---------------------------|---------|--|---|--|------------|--------------|---|------------|--------------|--|----------------|--------------|
|  | 2024/25                   |         | 15   | 10  | <2%  | ည          | 390          | <2.5%   | 9          | 480          | <6.5%  | 4              | 06           |
|  |                           | Q4      | ဇ  | က   | <2%  | _          | 95           | <2.5%   | 2          | 130          | <6.5%%   | 2              | 26           |
| MTEF Targets                               |                           | Q3      | က  | က   | <2%  | 2          | 100          | <2.5%   | 2          | 120          | <6.5%  | m              | 28           |
|  | 2023/24 Quarterly Targets | 07      | က  | က   | <2%  | _          | 95           | <2.5%   | 2          | 120          | <6.5%  | ~              | 25           |
|  | 2023/24 Qua               | 5       | က  | es.   | <2%  | 2          | 100          | <2.5%   | 2          | 120          | <6.5%  | -              | 25           |
|  | Annual                    | 2023/24 | 20   | 12  | <2%  | 9          | 390          | <2.5%   | 2          | 480          | <6.5%  | 7              | 104          |
| Estimated Performanc                       | 2022/23                   |         | New<br>Indicator                               | New<br>Indicator                            | <2%  | 9          | 390          | <2.5%   | 80         | 490          | <6.5%  | က              | 100          |
| nance                                      | 2021/22                   |         | Not in<br>Plan                                 | Not in<br>Plan                              | %9   | œ          | 300          | 5.4%  | 14         | 459          | <28.6%   | ∞              | 72           |
| Audited/Actual performance                 | 2020/21                   |         | Not in<br>Plan                                 | Not in<br>Plan                              | 2.1%   | ∞          | 385          | 2.3%  | 0          | 478          | 10.6%  | Not in<br>plan | 26           |
| Audite                                     | 2019//20                  |         | Not in<br>Plan                                 | Not in<br>Plan                              | 2.3%   | 7          | 291          | 2.7%  | o o        | 472          | 9.1%   | 4              | 104          |
| Output Indicator                           |                           |         | Number of Maternal deaths in facility          | [Number of] Death in facility under 5 years | Child under 5 years diarrhoea case fatality rate | Numerator: | Denominator: | Child under 5 years<br>pneumonia case fatality rate | Numerator: | Denominator: | Child under 5 years severe acute malnutrition case fatality rate | Numerator:     | Denominator: |
| Outputs                                    |                           |         | Reduce maternal deaths in facility             | Reduce all death<br>under 5yrs in facility  | ·  |            |              |   |            |              |  |                |              |
| Outcome<br>(as per SP 2020/21-<br>2024/25) |                           |         | Maternal, Neonatal, Infant and Child Mortality | reduced                                     |  |            |              |   |            |              |  |                |              |

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|                                  | 85%  | 009            | 750            | 75%  | 167              | 238              | %98   | 202              | 238              |
|----------------------------------|--|----------------|----------------|--|------------------|------------------|---|------------------|------------------|
|                                  | 80%  | 009            | 750            | 70%  | 167              | 238              | %98   | 202              | 238              |
|                                  | ,  |                |                | %0 <i>L</i>  | 167              | 238              | %98   | 202              | 238              |
|                                  | %08  | 009            | 750            | %02  | 167              | 238              | %98   | 202              | 238              |
|                                  |  | ,              | ,              | %02  | 167              | 238              | %98   | 202              | 238              |
|                                  |  | +              |                | %02  | 167              | 238              | %98   | 202              | 238              |
| 74                               | %08  | 009            | 750            | %0 <i>L</i>  | 167              | 238              | %98   | 202              | 238              |
| ANNUAL PERFURIMANCE PLAN 2023/24 | Not in Plan  | Not in Plan    | Not in Plan    | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>Indicator                                | New<br>Indicator | New<br>Indicator |
| KMANCE P                         | 72.6%  | 9 861          | 13 582         | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>Indicator                                | New<br>Indicator | New<br>Indicator |
| JAL PEKFO                        | Not in plan  | Not in<br>plan | Not in plan    | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>Indicator                                | New<br>Indicator | New<br>Indicator |
| ANN                              | Not in plan  | Not in<br>plan | Not in<br>plan | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>Indicator                                | New<br>Indicator | New<br>Indicator |
|                                  | Patient Experience of Care satisfaction rate (Hospitals) | Numerator:     | Denominator:   | Severity assessment code (SAC) 1 incident reported within 24 hours | Numerator:       | Denominator:     | Patient Safety Incident (PSI) case closure rate | Numerator:       | Denominator:     |
|                                  | Patient experience of care improved                      |                |                |  |                  |                  |   |                  |                  |
|                                  | Quality of health services in public health facilities   | improved       |                |  |                  |                  |   |                  |                  |

ANNUAL PERFORMANCE PLAN 2023/24 Outcomes, outputs, outputs indicators and targets: Tuberculosis Hospitals 11.3.

| Outcome<br>(as per SP 2020/21-<br>2024/25) | Outputs                              | Output Indicator  | Audite      | Audited/Actual performance | mance   | Estimated<br>Performa<br>nce |         |              | M                         | MTEF Targets |    |         |         |
|--|--------------------------------------|---|-------------|----------------------------|---------|------------------------------|---------|--------------|---------------------------|--------------|----|---------|---------|
|  |                                      |   | 2019//20    | 2020/21                    | 2021/22 | 2022/23                      | Annual  | 2023/24 Quai | 2023/24 Quarterly Targets |              |    | 2024/25 | 2025/26 |
|  |                                      |   |             |                            |         |                              | 2023/24 | õ            | Ø2                        | <b>Q3</b>    | Q4 |         |         |
| Quality of health services in public       | Patient experience of care increased | Patient experience of Patient Experience of Care care increased satisfaction rate (Hospitals) | Not in plan | Not in plan                | 56.3%   | 85%                          | 85%     | ı            | ı                         | 85%          | 1  | %58     | 85%     |
| health facilities                          |                                      | (   |             | L                          |         |                              |         |              |                           |              |    |         |         |
| improved                                   |                                      | Numerator:  | Not in      | Not in                     | 84      | 128                          | 128     | -            | -                         | 128          | 1  | 128     | 128     |
|  |                                      |   | plan        | plan                       |         |                              |         |              |                           |              |    |         |         |
|  |                                      | Denominator:  | Not in      | Not in                     | 150     | 150                          | 150     | •            | ,                         | 150          |    | 150     | 150     |
|  |                                      |   | plan        | plan                       |         |                              |         |              |                           |              |    |         |         |

### **Explanation of Planned Performance over the Medium Term Period:**

Maternal Mortality in facility Ratio is currently at 234/100 000 live births. The Department plans to reduce maternal mortality at Tertiary hospitals from 234/100 000 to 210/100 000 in 2023/2024 through procurement of equipment and appointment of skilled Healthcare professionals for the maternity units. The department's intervention in reducing the under 5 year's deaths in facility rate is to ensure adequate staffing for the pediatric units for Tertiary hospitals. Tertiary Hospitals are preparing for the Ideal Hospital assessment processes as preparation towards NHI. Patient's experience of care will be improved in Tertiary hospitals through implementation of customer care strategies including waiting time management

### 11.4. Budget Allocations

### TABLE PHS5: EXPENDITURE ESTIMATES: PROVINCIAL HOSPITAL SERVICES

Table 10.14: Summary of payments and estimates: Provincial Hospital Services

|   |           | Outcome   |           | Main appropriation | Adjusted<br>appropriation | Revised<br>estimate | Mediu     | um-term estima | tes       |
|---|-----------|-----------|-----------|--------------------|---------------------------|---------------------|-----------|----------------|-----------|
| R thousand  | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                   |                     | 2023/24   | 2024/25        | 2025/26   |
| General (Regional) Hospitals                          | 1 247 026 | 1 292 728 | 1 442 604 | 1 445 495          | 1 528 788                 | 1 528 861           | 1 562 088 | 1 578 881      | 1 667 768 |
| 2. Tuberculosis Hospitals                             | 139 185   | 149 995   | 151 648   | 157 743            | 147 763                   | 147 690             | 129 884   | 132 529        | 140 228   |
| 3. Psychiatric/ Mental Hospitals                      | 48 571    | 43 594    | 49 037    | 46 090             | 49 090                    | 49 090              | 51 594    | 53 968         | 56 386    |
| 4. Sub-acute, Step down and Chronic Medical Hospitals | _         | _         | _         | _                  | _                         | _                   | _         | _              | _         |
| 5. Dental Training Hospitals                          | _         | -         | -         | _                  |                           | +                   | +         | -              | -         |
| 6. Other Specialised Hospitals                        | _         | _         | _         | _                  | _                         | -                   | _         | _              | _         |
| Total payments and estimates: Programme 4             | 1 434 782 | 1 486 317 | 1 643 289 | 1 649 328          | 1 725 641                 | 1 725 641           | 1 743 566 | 1 765 378      | 1 864 382 |

Table B.3(iv): Payments and estimates by economic classification: Provincial Hospital Services

|   |           | Outcome   |           | Main appropriation | Adjusted<br>appropriation | Revised estimate | Mediu     | ım-term estima | tes       |
|---|-----------|-----------|-----------|--------------------|---------------------------|------------------|-----------|----------------|-----------|
| Rthousand   | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                   |                  | 2023/24   | 2024/25        | 2025/26   |
| Current payments                                  | 1 424 803 | 1 477 492 | 1 635 745 | 1 643 474          | 1 700 227                 | 1 682 753        | 1 716 895 | 1 734 355      | 1 831 969 |
| Compensation of employees                         | 1 081 326 | 1 111 630 | 1 206 682 | 1 245 355          | 1 269 282                 | 1 269 282        | 1 296 762 | 1 316 933      | 1 395 846 |
| Salaries and wages                                | 951 345   | 971 479   | 1 061 330 | 1 090 951          | 1 111 289                 | 1 111 289        | 1 132 753 | 1 150 356      | 1 219 295 |
| Social contributions                              | 129 981   | 140 151   | 145 352   | 154 404            | 157 993                   | 157 993          | 164 009   | 166 577        | 176 551   |
| Goods and services                                | 343 475   | 365 860   | 429 058   | 398 119            | 430 945                   | 413 470          | 420 133   | 417 422        | 436 123   |
| Administrative fees                               | 10 167    | 16 148    | 10 524    | 10 340             | 10 694                    | 10 694           | 10 687    | 11 754         | 12 280    |
| Advertising                                       | -         | 14        | _         | _                  | _                         | -                | _         | -              | _         |
| Minor Assets                                      | 131       | 229       | 197       | _                  | 40                        | 91               | 42        | 43             | 45        |
| Catering: Departmental activities                 | 90        | 3         | 8         | _                  | 87                        | 87               | 91        | 94             | 98        |
| Communication (G&S)                               | 3 548     | 4 007     | 3 989     | 3 190              | 4 422                     | 4 422            | 4 132     | 4 861          | 5 079     |
| Computer services                                 | -         |           | 10 097    | 14 273             | 14 273                    | 12 110           | 15 001    | 15 691         | 16 394    |
| Laboratory services                               | 44 060    | 38 045    | 48 251    | 43 123             | 51 624                    | 34 150           | 28 311    | 56 750         | 59 293    |
| Contractors                                       | 60 277    | 100 892   | 122 366   | 122 087            | 125 087                   | 125 087          | 140 419   | 137 515        | 143 676   |
| Agency and support / outsourced services          | 11 766    | 7 848     | 13 086    | 9 797              | 15 552                    | 15 552           | 12 650    | 17 095         | 17 861    |
| Fleet services (incl. government motor transport) | 9716      | 7 678     | 9 785     | 7 895              | 5 052                     | 5 052            | 6 375     | 5 551          | 5 800     |
| Inventory: Food and food supplies                 | 22 532    | 17 717    | 18 273    | 13 876             | 17 076                    | 17 076           | 20 279    | 18 774         | 19 615    |
| Inventory: Medical supplies                       | 92 644    | 86 913    | 99 726    | 90 620             | 90 684                    | 90 684           | 88 069    | 81 910         | 85 580    |
| Inventory: Medicine                               | 42 314    | 37 921    | 45 561    | 36 289             | 51 170                    | 51 170           | 40 338    | 17 552         | 18 339    |
| Consumable supplies                               | 9 605     | 14 784    | 9 259     | 7 786              | 8 055                     | 8 029            | 10 592    | 8 856          | 9 252     |
| Cons: Stationery, printing and office supplies    | 2 525     | 2 306     | 2 316     | 2 592              | 1 962                     | 2 008            | 1 649     | 2 337          | 2 442     |
| Operating leases                                  | 1 284     | 961       | 998       | 1 011              | 1 316                     | 1 316            | 1 290     | 1 427          | 1 491     |
| Property payments                                 | 27 113    | 26 409    | 29 982    | 30 466             | 31 528                    | 31 528           | 37 168    | 34 659         | 36 211    |
| Transport provided: Departmental activity         | 177       | 95        | 295       | 223                | 202                       | 226              | 198       | 223            | 233       |
| Travel and subsistence                            | 3 137     | 1 803     | 2 368     | 1 933              | 1 888                     | 1 888            | 2 580     | 2 076          | 2 169     |
| Training and development                          | 2 242     | 1 812     | 1 938     | 2 442              | -                         | 1 816            |           | _              |           |
| Operating payments                                | 147       | 275       | 39        | 176                | 233                       | 189              | 262       | 254            | 265       |
| Venues and facilities                             |           | _         | _         | _                  | _                         | 295              | _         | _              | -         |
| Interest and rent on land                         | 2         | 2         | 5         | _                  |                           | 1                |           |                |           |
| Interest (Incl. interest on finance leases)       | 2         | 2         | 5         |                    |                           |                  |           |                |           |
| Rent on land                                      |           |           | _         |                    | _                         | 1                | _         |                |           |
| Transfers and subsidies                           | 6 851     | 6 500     | 4 919     | 3 559              | 23 754                    | 41 228           | 24 926    | 29 197         | 30 505    |
| Departmental agencies and accounts                | 37        | 33        | 33        | 82                 | 82                        | 35               | 48        | 89             | 93        |
| Departmental agencies (non-business entities)     | 37        | 33        | 33        | 82                 | 82                        | 35               | 48        | 89             | 93        |
| Households  | 6 814     | 6 467     | 4 886     | 3 477              | 23 672                    | 41 193           | 24 878    | 29 108         | 30 412    |
| Social benefits                                   | 6781      | 6 467     | 4 886     | 3 477              | 524                       | 3 524            | 550       | 3 661          | 3 825     |
| Other transfers to households                     | 33        | -         | -         | -                  | 23 148                    | 37 669           | 24 328    | 25 447         | 26 587    |
| Payments for capital assets                       | 3 128     | 2 325     | 2 568     | 2 295              | 1 660                     | 1 660            | 1 745     | 1 826          | 1 908     |
| Machinery and equipment                           | 3 128     | 2 325     | 2 568     | 2 295              | 1 660                     | 1 660            | 1745      | 1 826          | 1 908     |
| Transport equipment                               | 1 160     | 478       | 523       | 2 293              | 1 000                     | 1 000            | 1740      | 1 020          | 1 500     |
| Other machinery and equipment                     | 1 968     | 1 847     | 2 045     | 2 295              | 1 660                     | 1 660            | 1 745     | 1 826          | 1 908     |
|   | 1 300     | 1 047     |           | 2 293              |                           |                  | 1740      | 1 020          | 1 300     |
| Payments for financial assets                     |           |           | 57        |                    |                           | -                | -         | -              |           |
| Total economic classification: Programme 4        | 1 434 782 | 1 486 317 | 1 643 289 | 1 649 328          | 1 725 641                 | 1 725 641        | 1 743 566 | 1 765 378      | 1 864 382 |

### Programme 4: Expenditure estimates narrative

The budget for 2022/23 financial year shows an increase of R 94.238 million due to additional baseline allocation to fund COLA in compensation of employees and maternal priorities. A budget of R 20 million was allocated to fund the increase of neonatal beds and the establishment of paediatric ICU in Themba and Mapulaneng hospitals.

11.5. Key Risks

|   | Key Risks  |   |   |   |
|---|--|---|---|---|
| Outcome   | Risk   |   |   | Mitigating factors  |
| Maternal,<br>Neonatal,<br>Infant and<br>Child Mortality<br>reduced          | <ul> <li>Inadequately trained clinicians</li> <li>Increase in preventable deaths</li> <li>Shortages of both human, equipment and material resources</li> </ul> | Increased child,<br>infant and<br>maternal<br>mortality | All facilities have<br>skilled personnel to<br>render Maternal,<br>Neonatal, infant and<br>child mortality. | <ul> <li>Prioritize training of clinicians</li> <li>Conduct clinical governance meetings</li> <li>Prioritize the appointment of skilled Health care professionals</li> <li>Procure and maintain equipment and consumables</li> </ul>                |
|   | <ul> <li>Shortage of neonatal beds</li> <li>Inadequately trained clinicians</li> <li>Increase in preventable deaths</li> </ul>                                 | Poor health outcomes                                    | Monthly morbidity<br>and mortality<br>meetings are held in<br>hospital                                      | <ul> <li>Strengthen provision of<br/>neonatal high care units and<br/>ICU in regional and tertiary<br/>hospitals</li> <li>Prioritize training of clinicians</li> <li>Monitor ESMOE fire drills in<br/>facilities</li> </ul>                         |
| Quality of<br>health services<br>in public health<br>facilities<br>improved | Patients safety incidences   | Increased<br>litigations in<br>health facilities        | All health facilities have quality assurance coordinators   | a. Fill the critical vacant positions     b. Develop implement and monitor clinical protocols and procedures     c. Procure the needed medical equipment and consumables     d. Conduct clinical audits and peer reviews per discipline             |
|   | Incomplete access of level 2 services  | Poor health outcomes                                    | There is gradual increase of domains to provide full package of level 2 service in regional hospitals       | a. Headhunt and appoint specialist     b. Conduct quarterly referral meetings with feeder facilities  |
|   | Poor patient care and long patient waiting times   | Increase<br>complaints in<br>health facilities          | Gradual increase of frontline services in health facilities   | <ul> <li>a. Train staff in customer care</li> <li>b. Re-launch Batho Pele Principles</li> <li>c. Conduct quarterly referral meetings with feeder hospitals</li> <li>d. Strengthen outreach programmes to regional and district hospitals</li> </ul> |

### PROGRAMME 5: CENTRAL HOSPITAL SERVICES

## **PROGRAMME PURPOSE**

The purpose of the programme is to render tertiary health care services and to provide a platform for training of health care workers and to conduct research.

ANNUAL PERFORMANCE PLAN 2023/24 Outcomes, outputs, outputs indicators and targets: Provincial Tertiary Hospital Services

11.6.

| et.  | 2025/26                   |         | 10   | ω   | <2.6%   | 5,9        | 230          | <2.9%  | 7          | 240          | ×4%  | 9          | 150          | 85%   |     |
|--|---------------------------|---------|--|---|---|------------|--------------|--|------------|--------------|--|------------|--------------|---|-----|
| F  | 2024/25                   |         | 15   | 10  | <2.6%   | 5,9        | 230          | <2.9%  | 2          | 240          | <4%  | 9          | 150          | 85%   |     |
|  |                           | 25      | ĸ  | က   | <3.4%   | 7,8        | 230          | ~3%  | 7          | 245          | <4%  | 9          | 150          |   |     |
| MTEF Targets                               |                           |         | 03   | 2   | m   | <3.4%      | 7,8          | 230  | %8>        | 9            | 183  | <4%        | 5            | 110   | %58 |
| 2  | erly Targets              | 075     | ς.   | က   | <3.4%   | 7,8        | 230          | <3%  | 4          | 122          | <4%  | 3          | 20           |   |     |
|  | 2023/24 Quarterly Targets | ٩       | လ  | ന   | <3.4%   | 7,8        | 230          | <3%  | 2          | 61           | <4%  | -          | 30           | 1   |     |
|  | Annual                    | 2023/24 | 20   | 12  | <3%   | 7,8        | 230          | ~3%  | 7          | 245          | <4%  | 9          | 150          | 85%   |     |
| Estimated<br>Performa                      | 2022/23                   |         | New<br>Indicato<br>r                                 | New<br>Indicato                             | <3.4%   | 8,7        | 230          | <.4%   | 10         | 250          | <4%  | 7          | 150          | 85%   |     |
| 75   | 2021/22                   |         | Not in<br>Plan                                       | Not in<br>Plan                              | 1.8%  | 6.9        | 385          | <4%  | 7          | 439          | 0.79%  | 14         | 95           | 71%<br>(Rob<br>Ferreira<br>80.1%,W<br>itbank<br>hospital<br>62.5% |     |
| Audited/Actual performance                 | 2020/21                   |         | Not in<br>Plan                                       | Not in<br>Plan                              | 2.1%  | 4,3        | 206          | 2.3%   | 12         | 254          | 10.6%  | 8          | 92           | Not in plan   |     |
| Auditec                                    | 2019//20                  |         | Not in<br>Plan                                       | Not in<br>Plan                              | 2.3%  | 4,7        | 208          | 2.7%   | 2          | 179          | 9.1%   | 2          | 148          | Not in<br>plan  |     |
| Output Indicator                           |                           |         | Number of Maternal deaths in facility                | [Number of] Death in facility under 5 years | Child under 5 years<br>diarrhoea case fatality rate | Numerator: | Denominator: | Child under 5 years<br>pneumonia case fatality<br>rate | Numerator: | Denominator: | Child under 5 years severe acute malnutrition case fatality rate | Numerator: | Denominator: | Patient Experience of Care satisfaction rate (Hospitals)          |     |
| Outputs                                    |                           |         | Reduce maternal deaths in facility                   | Reduce all death under 5yrs in facility     | ,   |            |              |  |            |              |  |            |              | Patient experience of care increased                              |     |
| Outcome<br>(as per SP 2020/21-<br>2024/25) | lon-to-                   |         | Maternal,<br>Neonatal, Infant<br>and Child Mortality | reduced                                     |   |            |              |  |            |              |  |            |              | Quality of health services in public health facilities improved   |     |

|  |                               |           | - 1       |           | 1000      |     |     |     |     |     |     |     |
|--|-------------------------------|-----------|-----------|-----------|-----------|-----|-----|-----|-----|-----|-----|-----|
|  | Numerator:                    | Not in    | Not in    | 12 662    | 626       | 638 | ,   | 1   | 626 |     | 646 | 646 |
|  |                               | plan      | plan      |           |           |     |     |     |     |     |     |     |
|  | Denominator:                  | Not in    | Not in    | 17 042    | 737       | 750 |     |     | 737 |     | 760 | 760 |
|  |                               | plan      | plan      |           |           |     |     |     |     |     |     |     |
|  | Severity assessment code      | New       | New       | New       | New       | %02 | %02 | %02 | %02 | %02 | %02 | 75% |
|  | (SAC) 1 incident reported     | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |
|  | within 24 hours               |           |           | ,         |           |     |     |     |     |     |     |     |
|  | Numerator:                    | New       | New       | New       | New       | 167 | 167 | 167 | 167 | 167 | 167 | 167 |
|  |                               | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |
|  | Denominator:                  | New       | New       | New       | New       | 238 | 238 | 238 | 238 | 238 | 238 | 238 |
|  |                               | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |
|  | Patient Safety Incident (PSI) | New       | New       | New       | New       | %98 | %98 | %98 | %98 | %98 | %98 | %98 |
|  | case closure rate             | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |
|  |                               |           |           |           |           |     |     |     |     |     |     |     |
|  | Numerator:                    | New       | New       | New       | New       | 202 | 202 | 202 | 202 | 202 | 202 | 202 |
|  |                               | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |
|  | Denominator:                  | New       | New       | New       | New       | 238 | 238 | 238 | 238 | 238 | 238 | 238 |
|  |                               | Indicator | Indicator | Indicator | Indicator |     |     |     |     |     |     |     |

### **Explanation of Planned Performance over the Medium Term Period**

Maternal Mortality in facility Ratio is currently at 149/100 000 live births. The Department plans to reduce maternal mortality at Regional hospitals from 149/100 000 to 119/100 000 in 2023/2024 through procurement of equipment and appointment of skilled Healthcare professionals for the maternity units. The department's intervention in reducing the under 5 year's deaths in facility rate is to ensure adequate staffing for the pediatric units for regional hospitals. Both the regional and specialized TB hospitals are preparing for the Ideal Hospital assessment processes as preparation towards NHI. Patient's experience of care will be improved in both Regional and specialized TB hospitals through implementation of customer care strategies including waiting time management.

### 11.7. Budget Allocations

### TABLE THS5: EXPENDITURE ESTIMATES: TERTIARY HOSPITALS

Table 10.16: Summary of payments and estimates: Central Hospital Services

|   |           | Outcome   |           | Main appropriation | Adjusted<br>appropriation | Revised<br>estimate | Medi      | um-term estima | ites      |
|---|-----------|-----------|-----------|--------------------|---------------------------|---------------------|-----------|----------------|-----------|
| R thousand                                | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                   |                     | 2023/24   | 2024/25        | 2025/26   |
| Central Hospital Services                 | _         | _         | -         | _                  | -                         | -                   |           | 90             | -         |
| 2. Provincial Tertiary Hospital Services  | 1 302 292 | 1 290 223 | 1 437 887 | 1 493 112          | 1 649 808                 | 1 649 808           | 1 633 357 | 1 753 419      | 1 864 468 |
| Total payments and estimates: Programme 5 | 1 302 292 | 1 290 223 | 1 437 887 | 1 493 112          | 1 649 808                 | 1 649 808           | 1 633 357 | 1 753 419      | 1 864 468 |

Table B.3(v): Payments and estimates by economic classification: Central Hospital Services

|   |           | Outcome   |           | Main appropriation | Adjusted<br>appropriation | Revised estimate | Mediu     | ım-term estima | tes       |
|---|-----------|-----------|-----------|--------------------|---------------------------|------------------|-----------|----------------|-----------|
| R thousand  | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                   |                  | 2023/24   | 2024/25        | 2025/26   |
| Current payments                                  | 1 261 812 | 1 273 704 | 1 413 450 | 1 464 315          | 1 634 592                 | 1 633 198        | 1 589 018 | 1 716 661      | 1 826 063 |
| Compensation of employees                         | 874 785   | 891 674   | 984 270   | 1 010 737          | 1 081 565                 | 1 081 251        | 1 120 613 | 1 193 964      | 1 264 932 |
| Salaries and wages                                | 776 154   | 784 859   | 871 251   | 893 321            | .960 060                  | 959 746          | 978 470   | 1 042 684      | 1 104 658 |
| Social contributions                              | 98 631    | 106 815   | 113 019   | 117 416            | 121 505                   | 121 505          | 142 143   | 151 280        | 160 274   |
| Goods and services                                | 386 999   | 382 030   | 429 154   | 453 578            | 553 027                   | 551 947          | 468 405   | 522 697        | 561 131   |
| Administrative fees                               | 12 035    | 17 229    | 12 209    | 16 592             | 12 228                    | 12 228           | 14 935    | 12 772         | 13 344    |
| Minor Assets                                      | 85        | 367       | 181       | 250                | 445                       | 445              |           | _              | _         |
| Catering: Departmental activities                 | 9         | 12        | 35        | _                  | 10                        | 10               | _         | _              | _         |
| Communication (G&S)                               | 3 165     | 3 241     | 3 430     | 3 175              | 3 155                     | 3 155            | 3 235     | 3 239          | 3 384     |
| Computer services                                 |           | _         | -         | 81 887             | 164 405                   | 164 405          | 116 887   | 122 864        | 128 368   |
| Laboratory services                               | 36 131    | 45 792    | 59 105    | 54 590             | 54 590                    | 53 510           | 29 065    | 57 169         | 59 730    |
| Contractors                                       | 50 230    | 61 287    | 47 339    | 49 265             | 59 207                    | 59 207           | 52 536    | 60 953         | 63 684    |
| Agency and support / outsourced services          | 22 114    | 13 991    | 19 596    | 15 312             | 19 200                    | 19 200           | 18 885    | 20 065         | 20 964    |
| Fleet services (incl. government motor transport) | 3 546     | 1 950     | 2 108     | 3 810              | 3 810                     | 3 810            | 2 445     | 2 281          | 2 383     |
| Inventory: Food and food supplies                 | 13 794    | 10 222    | 15 640    | 16 600             | 17 400                    | 17 400           | 19 312    | 18 181         | 18 996    |
| Inventory: Medical supplies                       | 129 596   | 116 147   | 144 755   | 105 617            | 119 683                   | 119 683          | 111 501   | 117 348        | 137 623   |
| Inventory: Medicine                               | 61 190    | 60 521    | 67 975    | 48 648             | 48 922                    | 48 922           | 52 702    | 55 443         | 57 927    |
| Consumable supplies                               | 7 434     | 6 506     | 7 180     | 5 546              | 7 317                     | 7 317            | 8 979     | 7 666          | 8 009     |
| Cons: Stationery printing and office supplies     | 1 598     | 1 771     | 1 535     | 1 771              | 1 842                     | 1 842            | 3.762     | _              | -         |
| Operating leases                                  | 613       | 587       | 761       | 1 161              | 1 261                     | 1 261            | 1 442     | 1 213          | 1 267     |
| Property payments                                 | 44 720    | 42 044    | 46 968    | 49 000             | 38 905                    | 38 905           | 31 768    | 43 044         | 44 972    |
| Transport provided: Departmental activity         | 15        | 75        | 62        | 36                 | 142                       | 142              | 274       | 38             | 40        |
| Travel and subsistence                            | 624       | 122       | 212       | 263                | 446                       | 446              | 627       | 364            | 380       |
| Operating payments                                | 100       | 166       | 63        | 55                 | 59                        | 59               | 50        | 57             | 60        |
| Interest and rent on land                         | 28        | -         | 26        | -                  | _                         | -                | -         | _              | _         |
| Interest (Incl. interest on finance leases)       | 28        | -         | 26        | -                  | _                         | -                | _         | _              | -         |
| Transfers and subsidies                           | 1 686     | 3 221     | 3 178     | 1 369              | 1 369                     | 2 763            | 3 447     | 3 587          | 3 748     |
| Departmental agencies and accounts                | 9         | 11        | 12        | 55                 | 55                        | -                | 25        | 61             | 64        |
| Departmental agencies (non-business entities)     | 9         | 11        | 12        | 55                 | 55                        | -                | 25        | 61             | 64        |
| Households  | 1 677     | 3 210     | 3 166     | 1 314              | 1 314                     | 2 763            | 3 422     | 3 526          | 3 684     |
| Social benefits                                   | 1 617     | 3 210     | 3 166     | 1 314              | 1 314                     | 1 683            | 3 422     | 3 526          | 3 684     |
| Other transfers to households                     | 60        | -         | -         | -                  | _                         | 1 080            | _         | -              | _         |
| Payments for capital assets                       | 38 794    | 13 298    | 20 992    | 27 428             | 13 847                    | 13 847           | 40 892    | 33 171         | 34 657    |
| Machinery and equipment                           | 38 794    | 13 298    | 20 992    | 27 428             | 13 847                    | 13 847           | 40 892    | 33 171         | 34 657    |
| Transport equipment                               |           |           |           | 21 420             | - 10 041                  | 359              |           |                |           |
| Other machinery and equipment                     | 38 794    | 13 298    | 20 992    | 27 428             | 13 847                    | 13 488           | 40 892    | 33 171         | 34 657    |
| Payments for financial assets                     | _         | _         | 267       | _                  | _                         |                  | =         | =              |           |
| Total economic classification: Programme 5        | 1 302 292 | 1 290 223 | 1 437 887 | 1 493 112          | 1 649 808                 | 1 649 808        | 1 633 357 | 1 753 419      | 1 864 468 |

### Programme 5: Expenditure estimates narrative

Central Hospital Services provides tertiary health services and includes the National Tertiary Services Grant provided to scale up tertiary services in the two tertiary facilities. The programme is underfunded in the National Tertiary Services Grant of which the Department only receives 1 per cent of the provincial allocation. The increase in 2023/24 financial year was due the additional baseline allocation to fund the establishment of 4 paediatric ICU and 4 paediatric high care beds. The budget allocated for the above mentioned priority amounts to R10 million.

# 11.8. Key Risks

| Outcome  | Risk   | Unintended consequences                          | Assumptions   | Mitigating factors   |
|--|--|--|---|--|
| Maternal, Neonatal,<br>Infant and Child<br>Mortality reduced             | Incomplete package of T1 services                | Poor health outcomes                             | There is gradual increase of domains to provide full package of T1 services | a. Increase number of registrars     b. Strengthen relationship with academic institutions     c. Increase the number of specialists   |
| Quality of health<br>services in public<br>health facilities<br>improved | Patients safety incidences                       | Increased<br>litigations in health<br>facilities | All health facilities<br>have Quality<br>Assurance<br>Coordinators          | a. Fill the critical vacant positions b. Develop implement and monitor clinical protocols c. Procure the needed medical equipment and consumables d. Conduct clinical audits and peer reviews per discipline |
|  | Poor patient care and long patient waiting times | Increase<br>complaints in<br>health facilities   | Gradual increase of frontline services in health facilities                 | a. Train staff in customer care     b. Conduct quarterly referral meetings with feeder hospitals     c. Strengthen outreach programmes to regional and district hospitals                                    |

### PROGRAMME 6: HEALTH SCIENCE AND TRAINING

### PROGRAMME PURPOSE

The purpose of the Health Sciences and Training programme is to ensure the provision of skills development programme in support of the attainment of the identified strategic objectives of the Department.

The high-level strategic priorities of the programme are as follows:

- Development of the skills of health care professionals by implementing the workplace skills plan
- Preparing for the accreditation of the EMS college
- Capacity development by increasing number of Intake of first year nursing students
- Implementation of the new curriculum for the nursing college.
- Implement leadership and management programmes for emerging, middle and senior management.
- Implementation of internship programme for support programmes.

ANNUAL PERFORMANCE PLAN 2023/24 Outcomes, outputs, outputs indicators and targets: For Health Science And Training (HST)

11.9.

|                                   | 2025/26                   |            | 0009   | 70   | 200  |
|-----------------------------------|---------------------------|------------|--|--|--|
|                                   | 2024/25                   |            | 0009   | 70   | 400  |
| ets                               |                           | Ω4         | 1000   | 70   | 150  |
| MTEF Targets                      | 2023/24 Quarterly Targets | <b>Q</b> 3 | 2000   | 0  | 150  |
|                                   | 2023/24 Qua               | Q2         | 2000   | 0  | 100  |
|                                   |                           | ٩          | 1000   | 0  | 0  |
|                                   | Annual                    | 2023/24    | 0009   | 70   | 300  |
| Estimated<br>Performanc<br>e      | 2022/23                   |            | 0009   | 70   | 200  |
| ormance                           | 2021/22                   |            | 0009   | 0  | 10 724   |
| Audited/Actual performance        | 2020/21                   |            | 5216   | 210  | Not in plan  |
| Audited/                          | 2019//20                  |            | 5830   | 06   | Not in plan  |
| Output Indicator                  |                           |            | Number of Healthcare<br>workers trained on<br>critical clinical skills | Bursaries awarded to first year nursing students | District training and development plan for frontline service delivery points implemented |
| Outputs                           |                           |            | Increase capacity<br>in health facilities                              |  |  |
| Outcome<br>(as per SP<br>2020/21- | 2024/25)                  |            | Quality of health services in public health facilities                 | improved   |  |

### **Explanation of Planned Performance over the Medium Term Period:**

The implementation of the training programmes is aimed at improving the effectiveness of the department in achieving its stated objectives and the overall provision of quality healthcare. A comprehensive consulted training plan will be developed and this plan will be based on the deliverables of each programme.

The training targets will seek for the advancement of women, people with disabilities as well the well-being of all children in the province.

### 11.10. Budget Allocations

### TABLE HST4: EXPENDITURE ESTIMATES: HEALTH SCINECE AND TRAINING

Table 10.18: Summary of payments and estimates: Health Sciences and Training

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|----------------|---------|
| Rthousand                                 | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| 1. Nurse Training Colleges                | 188 847 | 153 351 | 138 706 | 144 053            | 159 184                | 161 272          | 160 309 | 167 071        | 175 873 |
| 2. EMS Training Colleges                  | 3 845   | 2 400   | 2 634   | 2 528              | 2 528                  | 2 528            | 2 641   | 2 733          | 2 854   |
| 3. Bursaries                              | 46 698  | 40 733  | 31 388  | 36 406             | 35 187                 | 35 151           | 36 871  | 38 546         | 40 295  |
| 4. Primary Health Care Training           | 3 363   | 4 608   | 4 164   | 5 421              | 4 400                  | 4 400            | 3 691   | 4 382          | 4 628   |
| 5. Training Other                         | 171 795 | 239 036 | 231 897 | 321 731            | 354 252                | 354 251          | 366 781 | 371 229        | 362 748 |
| Total payments and estimates: Programme 6 | 414 548 | 440 128 | 408 789 | 510 139            | 555 551                | 557 602          | 570 293 | 583 961        | 586 398 |

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|----------------|---------|
| Rthousand   | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| Current payments                                  | 325 642 | 374 664 | 355 068 | 451 049            | 496 153                | 496 153          | 504 457 | 517 292        | 516 128 |
| Compensation of employees                         | 266 824 | 322 218 | 303 481 | 386 425            | 400 431                | 400 431          | 407 774 | 417 942        | 412 430 |
| Salaries and wages                                | 242 552 | 298 833 | 284 457 | 351 753            | 372 882                | 372 882          | 366 622 | 380 475        | 373 127 |
| Social contributions                              | 24 272  | 23 385  | 19 024  | 34 672             | 27 549                 | 27 549           | 41 152  | 37 467         | 39 303  |
| Goods and services                                | 58 818  | 52 446  | 51 587  | 64 624             | 95 722                 | 95 722           | 96 683  | 99 350         | 103 698 |
| Administrative fees                               | 242     | 560     | 3 460   | 2 878              | 2 944                  | 3 045            | 4 358   | 4 192          | 4 380   |
| Advertising                                       | -       | 56      | _       | _                  | 6                      | 6                | 7       | 6              | 6       |
| Minor Assets                                      | 684     | 625     | 18      | _                  | _                      | 117              | _       | -              | -       |
| Bursaries: Employees                              | -       | 1       | _       | _                  | _                      | 83               | _       | _              | -       |
| Catering: Departmental activities                 | 102     | 7       | 17      | _                  | 396                    | 1 173            | 1 392   | 325            | 340     |
| Communication (G&S)                               | 685     | 205     | 223     | 744                | 487                    | 487              | 516     | 531            | 555     |
| Computer services                                 | -       | _       | _       | 2 400              | 4 400                  | 2 531            | 4 624   | 4 836          | 5 053   |
| Consultants: Business and advisory services       | 60      | 516     | 15      | 61                 | 61                     | 61               | 64      | 67             | 70      |
| Agency and support / outsourced services          | 18 782  | 8 109   | 4 121   | 5 636              | 5 236                  | 5 236            | 4 500   | 4 762          | 4 906   |
| Fleet services (incl. government motor transport) | 1 735   | 1 246   | 1879    | 1 800              | 1 800                  | 1 800            | 2 281   | 1 981          | 2 070   |
| Inventory: Food and food supplies                 | -       | 1 685   | 5 563   | 5 172              | 12 172                 | 12 172           | 10 504  | 13 381         | 13 980  |
| Inventory: Medical supplies                       | 10      | _       | _       | _                  | 30                     | 30               | 532     | 33             | 34      |
| Consumable supplies                               | 3 448   | 3 816   | 2736    | 2 407              | 2 017                  | 2 061            | 2 578   | 2 217          | 2 315   |
| Cons: Stationery, printing and office supplies    | 2 966   | 2 111   | 2 310   | 2 568              | 6 280                  | 7 050            | 8 462   | 7 560          | 7 897   |
| Operating leases                                  | 150     | 129     | 219     | 198                | 198                    | 198              | 136     | 217            | 227     |
| Property payments                                 | 887     | 8 133   | 625     | 329                | 329                    | 490              | 614     | 360            | 376     |
| Travel and subsistence                            | 27 746  | 24 645  | 29 318  | 33 629             | 47 153                 | 47 153           | 48 513  | 50 893         | 53 142  |
| Training and development                          | 777     | 45      | 423     | 6 486              | 10 602                 | 10 123           | 6 878   | 7 285          | 7 611   |
| Operating payments                                | 489     | 557     | 633     | 316                | 342                    | 342              | 468     | 491            | 513     |
| Venues and facilities                             | 55      | _       | 27      |                    | 1 206                  | 1 501            | 204     | 213            | 223     |
| Rental and hiring                                 | -       | _       | - 1     | :=:                | 63                     | 63               | 52      | _              | -       |
| Interest and rent on land                         | -       | _       | -       |                    | 25                     |                  |         | _              |         |
| Transfers and subsidies                           | 85 245  | 64 066  | 53 383  | 58 090             | 58 239                 | 58 239           | 61 209  | 64 024         | 66 893  |
| Departmental agencies and accounts                | 42 758  | 23 530  | 22 451  | 27 731             | 27 731                 | 27 731           | 29 145  | 30 485         | 31 851  |
| Departmental agencies (non-business entities)     | 42 758  | 23 530  | 22 451  | 27 731             | 27 731                 | 27 731           | 29 145  | 30 485         | 31 851  |
| Households  | 42 487  | 40 536  | 30 932  | 30 359             | 30 508                 | 30 508           | 32 064  | 33 539         | 35 042  |
| Social benefits                                   | 334     | 1 575   | 2 990   | 359                | 508                    | 544              | 534     | 559            | 584     |
| Other transfers to households                     | 42 153  | 38 961  | 27 942  | 30 000             | 30 000                 | 29 964           | 31 530  | 32 980         | 34 458  |
| Payments for capital assets                       | 3 661   | 1 398   | 338     | 1 000              | 1 159                  | 3 210            | 4 627   | 2 645          | 3 377   |
| Machinery and equipment                           | 3 661   | 1 398   | 338     | 1 000              | 1 159                  | 3 210            | 4 627   | 2 645          | 3 377   |
| Transportequipment                                | -       | -       | -       | -                  | -                      | 3 077            | -       | _              | -       |
| Other machinery and equipment                     | 3 661   | 1 398   | 338     | 1 000              | 1 159                  | 133              | 4 627   | 2 645          | 3 377   |
| Payments for financial assets                     | _       | _       | -       | -                  | _                      | -                | _       | _              | -       |
| Total economic classification: Programme 6        | 414 548 | 440 128 | 408 789 | 510 139            | 555 551                | 557 602          | 570 293 | 583 961        | 586 398 |

Programme 6: Expenditure estimates narrative

The sub-programme: Nursing Training College provides for the development of professional nurses in the nursing college. The increase in the 2023/24 financial year is due to the additional funding to cater for the cash gratuity.

A budget of R27.731 million was allocated to fund the HWSETA and an amount of R43.424 million was budgeted for the Cuban programme. The Programme will continue to implement the new curriculum and a special project was initiated to ensure that the college is fully accredited as a partial accreditation was obtain in the 2019/20 financial year. An additional budget amounting to R5 million was allocated to fund training.

The sub-programme: Training Other the significant increase in the current year is due to the baseline increase on the Statutory Human Resources Component to fund internship and community service posts as a results of a high number of students returning from Cuba and medical students graduating in the Country.

11.11. Key Risks

| II.II. Keyr  |   |   |  |   |
|--|---|---|--|---|
| Outcome  | Risk  | Unintended consequences                 | Assumptions  | Mitigating factors  |
| Quality of health<br>services in public<br>health facilities<br>improved | Possible defaulting from contractual obligation by bursary holders                        | Shortage of skilled personnel continues | Use of Doctors<br>through GP<br>contracting                            | Capture all serving<br>bursary holders on<br>Persal to ensure proper<br>monitoring of service<br>obligation |
|  | Ineffective implementation of employee performance management system                      | Collapse of public heath                | All employees sign Performance Management and Development contracts    | Develop and implement<br>a PMDS training plan<br>targeting identified areas<br>of concern                   |
|  | Inadequate management and leadership skills   | Collapse of public heath                | Senior managers<br>receive training on<br>leadership skills            | Implement training of members of the SMS  |
|  | Improper utilization of the<br>Statutory Human<br>Resources and Training<br>grant (SHRTG) | Misappropriation of state funds         | Financial controls<br>available to manage<br>use of state<br>resources | Monitor utilization of grant funding through quarterly reports  |

### PROGRAMME 7: HEALTH CARE SUPPORT SERVICES

### PROGRAMME PURPOSE

The Health Care Support Service programmes aim to improve the quality and access of health care provided through:

- The availability of pharmaceuticals and other ancillaries.
- Rendering of credible forensic health care which contributes meaningfully to the criminal justice system.
- The availability and maintenance of appropriate health technologies
- Improvement of quality of life by providing needed assistive devices.
- Coordination and stakeholder management involved in specialized care.
- Rendering in-house services within the health care value chain.

There are four directorates within programme 7 namely:

- Pharmaceutical Services (Pharmaceutical Depot, Policy Systems and Norms, Essential Medicine List (EML) and Programme Support and African Traditional Health Practices)
- Forensic Health Services (Forensic Pathology Services, Clinical Forensic Medicine and Medico-Legal Services)
- Clinical Support Services (Medical Orthotics and Prosthetics, Laboratory, Blood, Tissue and Organ (LBTO), Telemedicine
- Health Technology Services (Clinical Engineering, Imaging Services)
- Laundry Services

# 11.12. Annual Targets Health Care Support Services

|  |   | 2024/25 2025/26           |         | 30/30   | %06 %06  | 254 254     | 287 287     | ) +6000 +6000<br>(510400) (516<br>400)  |     | 5000 5250   | 28 28   | 21 21  | 23/23 23/23                                    |
|--|---|---------------------------|---------|---|--|-------------|-------------|---|-----|---|---|--|--|
|  | rgets                                     | lets                      | Q3 Q4   | Q   | %06 %  | 4 254       | 7 287       | 909) (450409)   |     | 1189  | 28  | 24   | 23   |
|  | MTEF Targets                              | 2023/24 Quarterly Targets | 07 00   | œ   | %06 %06  | 254 254     | 287 287     | +1500 +1500<br>(447 409) (448 909)  |     | 1187 1187   | 28  | 21 21  | 23 23  |
|  |   |                           | 24 Q1   | &   | 6 %06  | 254         | 287         | +1500 +,  |     | 1187  | 28  | 21   | 23   |
|  |   | Annual                    | 2023/24 | 29/29   | %06  | 254         | 287         | 6000+<br>444 409<br>(450409)  |     | 4750  | 58  | 21   | 23/23  |
|  | rformance                                 | 2022/23                   |         | 29/29   | %06  | 254         | 287         | (390 412)   |     | 4500  | 78  | 21   | 23/23  |
|  |   | 2021/22                   |         | 96.6%(2<br>8/29)  | 83%  | 244         | 287         | 54 41<br>6(cum<br>ulative<br>431 9  | (02 | 4 262   | 28  | 21   | 23/23  |
|  |   | 2020/21                   |         | 97%(29/<br>30)  | 85%  | 254         | 287         | 350 701   |     | 5649  | 78  | 24   | 22/33  |
|  | Audited                                   | 2019//20                  |         | 90%(27/30)  | 84%<br>(262/310)   | Not in plan | Not in plan | 261 551   |     | 4754  | 24  | 23   | 28/28  |
|  | Output indicator                          |                           |         | Number of hospitals compliant to radiation control prescripts in facilities | Percentage Availability of Essential<br>Medicine List (EML) at the Depot | Numerator   | Denominator | Number of clients registered on Central Chronic Medicine Dispensing and Distribution (CCMDD) programme. |     | Number of Orthotic and Prosthetic devices issued          | Number of hospitals audited for functionality of blood transfusion committees | Number of sites rendering Forensic<br>Pathology Services       | Number of hospitals providing laundry services |
|  | Outputs                                   |                           |         | Increase number of hospitals compliant to radiation control prescripts      | Maintain EML stock<br>levels   | •           | .511        | Increase CCMDD registration of patients   |     | Increase number of orthotic and prosthetic devices issued | Maintain number of functional blood transfusion committees                    | Maintain number of sites rendering Forensic Pathology Services | Increase number of hospitals providing         |
|  | Outcome<br>(as per SP<br>2020/21-2024/25) |                           |         | Quality of health services in public health facilities improved             |  |             |             |   |     |   |   |  |  |

### **Explanation of Planned Performance over the Medium Term Period:**

Compliance by all facilities with Radiation Control prescripts will ensure that patients are correctly diagnosed and managed which will result in improved quality and safety of care. This will be achieved by the appointment of radiologists and radiographers, replacement of obsolete X-ray equipment and continuous maintenance (preventative and corrective).

Maintaining adequate Essential Medicine List (EML) stock levels and increased number of patients registered on Centralised Chronic Medicine Dispensing and Distribution (CCMDD) programme will improve quality of care. This will be achieved through appointment of Programme Managers at Provincial and District Level, continuous monitoring of stock levels at the depot and facilities.

Increased number of Medical Orthotic and Prosthetic (MOP) devices issued to patients will improve the quality of life of patients. This will be achieved through well-resourced MOP centres resulting in an increase in the number of devices issued to patients, appointment of additional staff, procurement of consumables and machinery.

Maintaining the number of functional blood transfusion committees will save costs and improve quality of care. This will be achieved through appointment of senior clinicians and training of all health professionals in the use of Blood and Blood products.

Maintaining the twenty one (21) sites rendering Forensic Pathology Services (FPS) in fully functional state will ensure that the reports produced are credible and contribute meaningfully to the Criminal Justice System. This will be achieved by conducting routine maintenance of FPS facilities and equipment, filling in of critical vacant funded posts, conducting academic training sessions for medical officers and facilitating wellness programme for employees.

The Department has twenty one (21) functional laundry sites in the current financial year. Having all the planned sites commissioned and functional as well as appointment of staff will ensure an improved quality and safety of health care throughout our services deliver platform.

### 11.13. Budget Allocations

### TABLE HCS3: EXPENDITURE ESTIMATES: HEALTH CARE SUPPORT SERVICES

Table 10.20: Summary of payments and estimates: Health Care Support Services

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Media   | um-term estima | tes     |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|----------------|---------|
| R thousand                                | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| 1. Laundries                              | 41 284  | 38 683  | 36 098  | 35 300             | 46 313                 | 46 313           | 45 947  | 47 477         | 49 893  |
| 2. Engineering                            | 36 484  | 45 444  | 24 433  | 42 432             | 42 914                 | 40 863           | 192 784 | 209 061        | 218 624 |
| 3. Forensic Services                      | 94 542  | 92 880  | 107 909 | 101 104            | 108 990                | 108 990          | 127 114 | 134 372        | 136 611 |
| 4. Orthotic and Prosthetic Services       | 5 448   | 5 469   | 6 025   | 7 675              | 8 595                  | 8 595            | 8 809   | 9 298          | 9 735   |
| 5. Medicine Trading Account               | 42 558  | 27 763  | 65 211  | 108 982            | 111 072                | 139 101          | 118 722 | 122 693        | 111 523 |
| Total payments and estimates: Programme 7 | 220 316 | 210 239 | 239 676 | 295 493            | 317 884                | 343 862          | 493 376 | 522 901        | 526 386 |

Table B.3(vii): Payments and estimates by economic classification: Health Care Support Services

|   |         | Outcome |         | Main appropriation | Adjusted appropriation | Revised estimate | Medi    | um-term estima | tes     |
|---|---------|---------|---------|--------------------|------------------------|------------------|---------|----------------|---------|
| R thousand  | 2019/20 | 2020/21 | 2021/22 |                    | 2022/23                |                  | 2023/24 | 2024/25        | 2025/26 |
| Current payments                                  | 187 831 | 181 863 | 218 968 | 264 808            | 283 905                | 311 934          | 294 103 | 306 493        | 300 284 |
| Compensation of employees                         | 123 516 | 125 909 | 130 878 | 131 122            | 142 073                | 142 073          | 143 421 | 150 583        | 137 389 |
| Salaries and wages                                | 107 290 | 108 880 | 113 630 | 113 457            | 122 766                | 122 766          | 124 424 | 131 301        | 116 947 |
| Social contributions                              | 16 226  | 17 029  | 17 248  | 17 665             | 19 307                 | 19 307           | 18 997  | 19 282         | 20 442  |
| Goods and services                                | 64 292  | 55 954  | 88 090  | 133 686            | 141 832                | 169 861          | 150 682 | 155 910        | 162 895 |
| Administrative fees                               | 190     | 1 511   | 354     | 6 572              | 6 704                  | 29 772           | 7 489   | 7 368          | 7 698   |
| Minor Assets                                      | 146     | _       | 99      | _                  | 20                     | 20               | _       | 22             | 23      |
| Catering: Departmental activities                 | - 1     | 1       | _       | _                  | 36                     | 36               | 38      | 38             | 40      |
| Communication (G&S)                               | 1 053   | 1 123   | 1 729   | 857                | 1 148                  | 1 241            | 1 396   | 1 261          | 1 318   |
| Contractors                                       | 5 192   | 5 115   | 2 195   | 4 688              | 4 189                  | 4 189            | 4 474   | 4 606          | 4 812   |
| Agency and support / outsourced services          | 543     | 1 101   | 116     | 2 3 1 0            | 1 500                  | 1 500            | 2 192   | 1 650          | 1 724   |
| Fleet services (incl. government motor transport) | 6 190   | 6 148   | 7 307   | 7 016              | 7 684                  | 7 684            | 8 307   | 8 446          | 8 824   |
| Inventory: Medical supplies                       | 7 377   | 10 834  | 10 341  | 24 530             | 25 860                 | 25 860           | 26 522  | 28 430         | 29 704  |
| Inventory: Medicine                               | 19 394  | 2 222   | 41 722  | 65 337             | 65 337                 | 70 302           | 68 277  | 71 828         | 75 046  |
| Consumable supplies                               | 17 069  | 17 265  | 16 728  | 15 277             | 19 108                 | 19 108           | 19 908  | 21 006         | 21 947  |
| Cons: Stationery, printing and office supplies    | 391     | 2 098   | 148     | 1 437              | 573                    | 573              | 1 357   | 632            | 660     |
| Operating leases                                  | 1 829   | 2 241   | 3 401   | 2 484              | 3 444                  | 3 446            | 3 857   | 3 782          | 3 951   |
| Property payments                                 | 1 078   | 4 408   | 1 229   | 1 259              | 1 499                  | 1 513            | 1 989   | 1 647          | 1 720   |
| Transport provided: Departmental activity         | 205     | 147     | 209     | _                  | 276                    | 276              | 290     | 303            | 317     |
| Travel and subsistence                            | 3 452   | 1 687   | 2 366   | 1 869              | 4 112                  | 3 999            | 4 255   | 4 516          | 4 718   |
| Operating payments                                | 44      | 53      | 146     | 50                 | 47                     | 47               | 21      | 51             | 54      |
| Venues and facilities                             | 139     | _       | _       | _                  | 295                    | 295              | 310     | 324            | 339     |
| Interest and renton land                          | 23      | _       | -       | _                  | _                      | -                | -       | _              | _       |
| Interest (Incl. interest on finance leases)       | 23      | -       | -       | -                  | _                      | -                | -       | -              |         |
| Transfers and subsidies                           | 49      | 688     | 612     | 74                 | 125                    | 125              | 131     | 136            | 142     |
| Households  | 49      | 688     | 612     | 74                 | 125                    | 125              | 131     | 136            | 142     |
| Social benefits                                   | 49      | 688     | 612     | 74                 | 125                    | 125              | 131     | 136            | 142     |
| Payments for capital assets                       | 26 753  | 27 688  | 20 096  | 30 611             | 33 854                 | 31 803           | 199 142 | 216 272        | 225 960 |
| Machinery and equipment                           | 26 753  | 27 688  | 20 096  | 30 611             | 33 854                 | 31 803           | 199 142 | 216 272        | 225 960 |
| Transport equipment                               | 4 767   | _       | _       | _                  | _                      | _                | 15 000  | 15 765         | 16 471  |
| Other machinery and equipment                     | 21 986  | 27 688  | 20 096  | 30 611             | 33 854                 | 31 803           | 184 142 | 200 507        | 209 489 |
| Payments for financial assets                     | 5 683   | _       | -       | _                  | -                      | ÷                |         | -              | -       |
| Total economic classification: Programme 7        | 220 316 | 210 239 | 239 676 | 295 493            | 317 884                | 343 862          | 493 376 | 522 901        | 526 386 |

### **Programme 7: Expenditure estimates narrative**

The Laundry Services sub-programme provides laundry services to Middelburg, Bethal, Tintswalo, Mmmamethlake, Themba, Mapulaneng, and Barberton hospital. The reduction in 2022/23 is due to the reprioritization to other subprograms. The maintenance of the Laundry Equipment will be funded in programme 8. The increase in the programme amounting to R 13.610 was due to reprioritization to adequately fund the cleaning and washing detergents in consumables supplies and the procurement of laundry equipment amounting to R 6.103 million to establish mini laundries in hospital.

The Engineering Sub-programme provides maintenance services for medical and allied equipment as well as procurement thereof. An additional amount to the baseline amounting to R 150 million has been budgeted for procurement of medical equipment for the department as procurement for medical equipment is centralized in this sub-programme. The budget was to fund the MRI scan amounting to R 40 million and R 110 million to address the maternal bag log on equipment. A budget of R 3.658 million has been allocated for maintenance of medical equipment in this programme.

The increase in the Forensic sub-programme in 2022/23 financial year was due to the carry through effect of COLA in compensation of employees and the additional baseline allocation to procure forensic vehicle. The allocation amounts to R 15 million. The programme has budgeted for debriefing, histology as well as forensic equipment.

The Orthotic & Prosthetic services has budgeted on machinery and equipment to replace orthotic machines. An amount of R 1.992 million was allocated to the sub-programme to continue to replace the old machines.

Pharmaceutical sub-programmes the budget increase in 2023/24 financial year was due to the reprioritization to fund the warm bodies on compensation of employees. This sub-programme serves as a trading account for medicine for the department.

11.14. Key Risks

| Outcome  | Risk   | Unintended  | Assumptions  | Mitigating factors  |
|--|--|---|--|---|
|  |  | consequences  |  |   |
| Quality of health<br>services in public<br>health facilities<br>improved | Suspension of X-ray services by Radiation Control (sealing of X-ray units due to noncompliance).   | No access to regional and tertiary health services            | All protocols for use of medical equipment are available in hospitals          | <ul> <li>a. Fast track the filling of critical vacant posts.</li> <li>b. Develop, implement, and monitor maintenance plans for X-ray equipment for all facilities.</li> <li>c. Conduct Quality Assurance audits for compliance.</li> <li>d. Replacement of obsolete X-ray equipment.</li> </ul> |
|  | Insufficient supply of<br>Essential Medicines due to<br>inadequate warehouse<br>management system. | Poor access to health services                                | All Operational Managers do manage stock levels in their respective facilities | a. Procure warehouse stock management system.     b. Fast track the filling of critical vacant posts.   |
|  | Delayed production and issuing of MOP devices  | Dysfunctional<br>medical<br>equipment                         | Availability of relevant suppliers of medical equipment                        | <ul> <li>a. Develop maintenance plan of MOP equipment and sign Service Level Agreement with service provider.</li> <li>b. Procurement of machinery and adequate consumables.</li> </ul>   |
|  | Irrational use of blood and blood products.  | Misappropriation of state funds                               | There is Gate<br>Keeping on use of<br>blood and blood<br>products              | a. Appointment of Senior     Clinicians     b. Training of health care     professionals.   |
|  | Non-compliance to relevant legal prescripts governing FPS  | Closure of<br>FPS facilities<br>by<br>Department<br>of Labour | There is collaboration of FPS services with other relevant departments         | a. Facilitate routine maintenance of FPS facilities and equipment b. Facilitate filling in of critical vacant funded posts c. Conduct academic training sessions for Medical Officers d. Facilitate Employee Wellness programme for employees   |

### PROGRAMME 8: HEALTH FACILITIES MANAGEMENT

### PROGRAMME PURPOSE

The Provision of new health facilities, the refurbishment, upgrading and maintenance of existing health facilities. Sub-Programme 8.1: Community Health Facilities Construction of new facilities and refurbishment, upgrading and maintenance of existing Community Health Centres and Primary Health Care clinics and facilities Sub-Programme 8.2: District Hospital Services Construction of new facilities and refurbishment, upgrading and maintenance of existing EMS facilities Sub-Programme

8.3: Provincial Hospital Services Construction of new facilities and refurbishment, upgrading and maintenance of existing Provincial/ Regional Hospitals and Specialized Hospitals.

### PRIORITIES 2023/24 FY

- Bethal hospital is being completed at the end of March 2023.
- Upgrading of Mmammethake Hospital will be completed in September 2023 at a budget of R 20 million.
- New Middelburg district hospital will be completed in December 2023 at a budget of R 280 million to complete
  construction and R 30 million to complete construction of bulk services (Water and Sewerage).
- New Kanyamazane CHC will be completed in October 2023 at the budgeted cost of R125 million.

### SOD TURNING PROJECTS

- Linah Malatji Tertiary Hospital (New 400 Beds (200 Regional & 200 Tertiary Beds. Construction will commence in July 2023 and R 170 million.
- Construction of new 60 Beds Mental ward in Kwamhlanga Hospital at a costs of R 25 million.
- Construction of 2 Maternity units /Blocks in the following hospitals
- Themba Hospital will start construction in June 2023 with allocation of R 25 million.
- Kwamhlanga Hospital (118 Maternity Beds) will start in June 2023 with allocation of R 25 million.
- Construction of the following 6 New Clinics will commence in June 2023.
- Dumphries clinic in Bushbuckridge at budget of R 18 million.
- Casteel clinic in Bushbuckridge at budget of R 14 million.
- Troya Clinic in Dr JS Moroka at budget of R 17 million.
- Driekopies clinic in Nkomazi municipality at budget of R 14 million.
- Msholozi Clinic in Mbombela municipality at budget of R 14 million.
- Upgrading of 2 clinics will commence in June 2023.
- Siyabuswa clinic in Dr JS Moroka at budget of R 12million.
- CN Cindi clinic in Msukaligwa municipality at budget of R 10 million.
- Witbank Hospital, upgrading of Mental ward will start in April 2023, with cost of R 8 million.
- Ermelo town clinic in Msukaligwa municipality at budget of R 18 million

Outcomes, outputs, outputs indicators and targets: Health Facility Management 11.15.

|   |  | 2025/26                   |         | <b>82%</b>   | 20               | 24               | 25   | 2  | 2                                      | 46%  | 9                 |
|---|--|---------------------------|---------|--|------------------|------------------|--|--|--|--|-------------------|
|   |  | 2024/25                   |         | %08  | 19               | 24               | 20   | 7  | 2                                      | 46%  | 9                 |
|   |  |                           | 97      | 75%  | 8                | 24               | 15   | 1  | 2                                      | 46%  | 9                 |
|   | MTEF Targets                           | erly Targets              | 03      |  |                  | 1                | ı  | 1  | 1                                      | 1  | ,                 |
|   | N                                      | 2023/24 Quarterly Targets | 02      |  |                  |                  | ı  | 1  | 1                                      | 1  | •                 |
|   |  |                           | ۵<br>1  |  | 1                | 1                | ı  | 1  | ı                                      | 1  | 1                 |
|   |  | Annual                    | 2023/24 | 75%  | 18               | 24               | 15   | 4  | വ                                      | 46%  |                   |
| allagollicii.                                       | Estimated Performance                  | 2022/23                   |         | 40%  | Not in plan      | Not in plan      | 11   | 2  | 2                                      | Not in plan  | Not in plan       |
| acility in  | rmance                                 | 2021/22                   |         | New<br>indicat<br>or   |                  |                  | New<br>indicat<br>or                                     | New<br>indicat<br>or                       | New<br>indicat<br>or                   | New<br>indicator   |                   |
|   | Audited/Actual performance             | 2020/21                   |         | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>indicator   | New<br>indicator                           | New<br>indicator                       | New<br>indicator   | New New indicator |
| idigele.  | Audited/                               | 2019//20                  |         | New<br>Indicator   | New<br>Indicator | New<br>Indicator | New<br>indicator   | New<br>indicator                           | New<br>indicator                       | New<br>indicator   | New<br>indicator  |
| Carolines carpains managed and railed and analyment | Output Indicator                       |                           |         | Support Preventative Maintenance activities of Life saving and medical equipment's to prevent failure        | Numerator        | Denominator      | Renovation, repairs and refurbishment projects completed | Upgrade and addition<br>projects completed | New and replacement projects completed | Percentage of Health facilities with completed capital infrastructure projects | Numerator         |
| ional parion  | Outputs                                |                           |         | Improve access<br>to health care   |                  |                  |  |  |  |  |                   |
|   | Outcome<br>(as per SP 2020/21-2024/25) |                           |         | Implement the costed infrastructure plan to improve efficiency and effectiveness of health services delivery |                  |                  |  |  |  |  |                   |

|             | 13          |           |
|-------------|-------------|-----------|
|             | 13          |           |
|             | 13          |           |
|             |             |           |
|             |             |           |
|             |             |           |
|             |             |           |
| LAN 2023/24 | Not in plan |           |
| MANCE P     | New         | indicator |
| - PERFOR    | New         | indicator |
| ANNOA       | New         | indicator |
| E           | Denominator |           |
|             |             |           |
|             |             |           |
|             |             |           |

### **Explanation of Planned Performance over the Medium Term Period:**

Department has prioritized the refurbishment and maintenance of 28 over the mid-term period to improve access to health care. This will contribute towards building health infrastructure for effective service delivery.

### 11.16. Budget Allocations

### TABLE HFM4: EXPENDITURE ESTIMATES: HEALTH FACILITY MANAGEMENT

Table 10.22: Summary of payments and estimates: Health Facilities Management

|   |           | Outcome   |           | Main appropriation | Adjusted<br>appropriation | Revised<br>estimate | Medi      | um-term estima | ites      |
|---|-----------|-----------|-----------|--------------------|---------------------------|---------------------|-----------|----------------|-----------|
| R thousand                                | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                   |                     | 2023/24   | 2024/25        | 2025/26   |
| 1. Community Health Facilities            | 806 694   | 925 122   | 1 110 818 | 1 106 507          | 1 265 763                 | 1 265 763           | 1 415 867 | 1 225 545      | 1 228 210 |
| 2. Emergency Medical Rescue Services      | _         | _         | _         | -                  | _                         | -                   | _         | _              | -         |
| 3. District Hospital Services             | 55 632    | _         | ~         | -                  | -                         | -                   | -         | -              | -         |
| 4. Provincial Hospital Services           | 268 431   | 428 740   | 456 387   | 463 310            | 463 310                   | 463 310             | 493 450   | 428 211        | 447 395   |
| 5. Central Hospital Services              | -         | -         | _         | _                  | _                         |                     | -         | 2-6            | -         |
| 6. Other Facilities                       | _         | -         | -         | -                  | -                         | -                   | =         | -              | -         |
| Total payments and estimates: Programme 8 | 1 130 757 | 1 353 862 | 1 567 205 | 1 569 817          | 1 729 073                 | 1 729 073           | 1 909 317 | 1 653 756      | 1 675 605 |

Table B.3(viii): Payments and estimates by economic classification: Health Facilities Management

|   |           | Outcome   |           | Main appropriation | Adjusted appropriation | Revised estimate | Medi      | um-term estima | tes       |
|---|-----------|-----------|-----------|--------------------|------------------------|------------------|-----------|----------------|-----------|
| R thousand  | 2019/20   | 2020/21   | 2021/22   |                    | 2022/23                |                  | 2023/24   | 2024/25        | 2025/26   |
| Current payments                                  | 424 817   | 494 226   | 453 927   | 408 621            | 533 106                | 533 018          | 454 919   | 502 702        | 472 821   |
| Compensation of employees                         | 29 471    | 32 180    | 34 489    | 62 757             | 42 225                 | 42 137           | 56 248    | 59 778         | 64 871    |
| Salaries and wages                                | 26 437    | 28 772    | 30 856    | 53 119             | 34 608                 | 34 520           | 42 496    | 41 988         | 46 284    |
| Social contributions                              | 3 034     | 3 408     | 3 633     | 9 638              | 7 617                  | 7 617            | 13 752    | 17 790         | 18 587    |
| Goods and services                                | 390 728   | 462 046   | 419 438   | 345 864            | 490 881                | 490 881          | 398 671   | 442 924        | 407 950   |
| Administrative fees                               | 137       | 6         | 21        | 148                | 160                    | 160              | 619       | 660            | 690       |
| Minor Assets                                      | 1 655     | 2 911     | 1 653     | 4 000              | 3 960                  | 3 960            | 2 905     | 8 030          | 6 634     |
| Catering: Departmental activities                 | 43        | 5         | 15        | _                  | 112                    | 112              | 60        | 62             | 65        |
| Communication (G&S)                               | 258       | 277       | 369       | 381                | 476                    | 476              | 431       | 450            | 470       |
| Computer services                                 | 499       | _         | _         | _                  | _                      | -                | _         | _              | _         |
| Laboratory services                               | 3         | _         | _         | _                  | _                      | 49               | _         | _              | _         |
| Contractors                                       | 24 222    | 23 138    | 27 088    | 32 800             | 29 256                 | 29 256           | 27 292    | 22 079         | 16 831    |
| Agency and support / outsourced services          | _         | 6 059     | _         | 253                | 253                    | 253              | 12 265    | 277            | 289       |
| Fleet services (incl. government motor transport) | 133       | _         |           | _                  | _                      | 3                | _         | _              | _         |
| Inventory: Medical supplies                       | 1 499     | 3 333     | 531       | _                  | _                      | 288              | _         | _              |           |
| Consumable supplies                               | 68 868    | 79 269    | 146 144   | 69 612             | 113 360                | 105 370          | 116 793   | 178 697        | 134 978   |
| Cons: Stationery, printing and office supplies    | 1 322     | 183       | 337       | 560                | _                      | 425              | 1 255     | 1 281          | 1 338     |
| Operating leases                                  | 11 043    | 15 851    | 16 218    | 21 695             | 17 965                 | 17 965           | 18 000    | 19 751         | 20 636    |
| Property payments                                 | 276 154   | 327 090   | 223 049   | 210 943            | 319 647                | 327 539          | 204 476   | 195 460        | 208 152   |
| Travel and subsistence                            | 3 694     | 3 029     | 3 506     | 4 162              | 4 126                  | 4 249            | 8 275     | 9 877          | 10 554    |
| Training and development                          | 502       | 226       | 413       | 1 310              | 1 436                  | 646              | 6 000     | 6 000          | 7 000     |
| Operating payments                                | 696       | 551       | 19        | _                  | 44                     | 44               | _         | _              | _         |
| Venues and facilities                             | _         | _         | _         | _                  | 86                     | 86               | 300       | 300            | 313       |
| Rental and hiring                                 |           | 118       | 75        | _                  | _                      | _                | _         | _              |           |
| Interest and renton land                          | 4 618     | _         | -         | _                  | <del>-</del>           | -                | _         | _              | -         |
| Interest (Incl. interest on finance leases)       | 4 618     | -         | -         | _                  | _                      | _                | -         | -              | _         |
| Transfers and subsidies                           | -         | 18        | 52        | -                  | _                      | 88               | -         | -              | -         |
| Households  | _         | 18        | 52        | _                  | <del>-</del>           | 88               |           | -              | -         |
| Social benefits                                   | _         | 18        | 52        | -                  |                        | 88               |           | -              | -         |
| Payments for capital assets                       | 705 940   | 859 618   | 1 113 226 | 1 161 196          | 1 195 967              | 1 195 967        | 1 454 398 | 1 151 054      | 1 202 784 |
| Buildings and other fixed structures              | 618 331   | 761 328   | 990 897   | 1 118 196          | 1 195 967              | 1 184 906        | 1 401 593 | 1 144 785      | 1 196 234 |
| Buildings   | 618 331   | 761 328   | 990 897   | 1 118 196          | 1 195 967              | 1 184 906        | 1 401 593 | 1 144 785      | 1 196 234 |
| Machinery and equipment                           | 87 609    | 98 290    | 122 329   | 43 000             |                        | 11 061           | 52 805    | 6 269          | 6 550     |
| Transportequipment                                | 5 948     | 181       | _         | _                  | _                      | 4 093            | 4 805     | <del>-</del> 2 | 540       |
| Other machinery and equipment                     | 81 661    | 98 109    | 122 329   | 43 000             |                        | 6 968            | 48 000    | 6 269          | 6 550     |
| Payments for financial assets                     | _         | -         | -         | -                  | _                      | -                | -         | _              | -         |
| Total economic classification: Programme 8        | 1 130 757 | 1 353 862 | 1 567 205 | 1 569 817          | 1 729 073              | 1 729 073        | 1 909 317 | 1 653 756      | 1 675 605 |

### **Programme 8: Expenditure estimates narrative**

The programme has prioritized the construction of Hi-Tech Hospitals. The construction of the Hi-Tech hospitals is ongoing in the 2023/22 financial year. The following project are budget under the equitable; Mapulaneng, Witbank, Middelburg, Mmametlhake and Linah Malatji Hospital. A budget of R636.519 million was budgeted for the above-mentioned projects. An amount of R 200 million was rescheduled to the current financial year for the New Middelburg hospital project. A budget amount of R80 million was added to the baseline to fund the Linah Malatji Hospital.

The key cost drivers for this programme are coal, diesel, infrastructure lease, maintenance of facilities and medical equipment, and Building and other fixed structures. The programme has an immense pressure on the building and other fixed structure, to complete capital projects and the additional budget added to the baseline was to address the pressures. A budget of R 50 million to fund coal and diesel was added to the baseline the pressure raised by the department on the two items. The department in response to the Eskom load shedding has funded solar energy. The budget amounts to R 18.107 million.

The department has planned to improve safety and security in all healthcare facilities. That entails installation of security systems (Turnstiles, fencing, security gates, and metal detectors), installation of digital security solutions (CCTV cameras and panic buttons) and the appointment of security officers and security risk managers in the districts and hospitals. A budget of R 2.l97 million was allocated for the above interventions.

### 11.17. Key Risks

| Outcome  | Risk  | Unintended consequences                              | Assumptions                              | Mitigating factors  |
|--|---|--|--|---|
| Health facilities     refurbished and adequately     maintained to ensure     effective service delivery | Inadequate access to health facilities impacting on health outcomes  Unsafe health facilities to patients and employees | Community unrest due to inaccessible health services | There is infrastructure development plan | Conduct assessment of health facilities and prioritization  Develop and implement maintenance plan  Establish maintenance Hubs. |

# 12. INFRASTRUCTURE PROJECTS

| art date Completion Total estimated Current year | COST                    | /6/2021 3/29/2024 22,637,000.00 0              | 10/10/2016 3/31/2003 812 221 835 63 16 460 252 46   | 3/31/2023 10,000,000.00   | 26/2/2027 1,149,836,252.61   | 30/1/2026 803,239,838.20                       | 12/2017 14/12/2026 596,594,875.00 77,648,530.98                      | 31/3/2023 10,000,000.00  | 31/3/2023 10,000,000.00<br>9 29/3/2024 526,500,000.10 |
|--|-------------------------|--|---|---|--|--|--|--|---|
| Output Start date                                |                         | Health facility 12/6/2021                      | Health facility upgraded  | Health facility upgraded 4/1/2020                                 | Health infrastructure 9/12/2017  | Health<br>infrastructure<br>improved 9/12/2017 | Health infrastructure 9/12/2017                                      | Health facility upgraded 2/4/2021  |   |
| Description Ou                                   |                         | Upgrading of the He existing hospital up       | Upgrading of the He existing hospital up  | Upgrading of the He existing hospital up                          | Construction of new He inf hospital implies implies implies implies it implie | Construction of new inf hospital imf           | Construction of new inf hospital im                                  | Upgrading of the He existing hospital up   | of the spital of the spital                           |
| Programme  |                         | Sub-programme 8.1                              | Sub-programme 8.1   | Sub-programme 8.1   | Sub-programme 8.1  | Sub-programme 8.1                              | Sub-programme 8.1  | Sub-programme 8.1  |   |
| Project name                                     | UPGRADING AND ADDITIONS | Witbank Hospital: Renovation of () Mental ward | Bethal Hospital: Major Upgrade of hospital, including rehabilitation of existing facilities | anga Hospital:<br>ions of maternity ward<br>tion of IBT structure | တ္   | g Hospital:<br>n of building works             | Mapulaneng Hospital:<br>Construction of building works<br>(Phase 3C) | Mapulaneng Hospital: Renovations of maternity ward and addition of IBT Structure | <u>بن</u>   |
| <b>№</b>   | UPGRAD                  | 2  | 200   |   |  | 05   | 90   |  |   |

|     |   |                   | ANIMONE FENIO                      | ANIMORE FENTONIVIANCE FERIN 2023/ 24 | -3/6-      |            |                      |                          |
|-----|---|-------------------|------------------------------------|--------------------------------------|------------|------------|----------------------|--------------------------|
| 2   | Project name  | Programme         | Description                        | Output                               | Start date | Completion | Total estimated cost | Current year expenditure |
| 7   | Rob Ferreira Hospital: (Phase 2B)Renovations and Alterations to the Existing Nurses Accommodation     | Sub-programme 8.1 | Upgrading of the existing hospital | Health facility<br>upgraded          | 11/27/2019 | 31/3/2022  | 17,595,305.71        | 11,201,190.73            |
| 12  | Rob Ferreira Hospital: (Phase 2C)Renovations and Alterations to the Existing Nurses Accommodation     | Sub-programme 8.1 | Upgrading of the existing hospital | Health facility<br>upgraded          | 12/3/2018  | 31/3/2022  | 11,766,536.01        | 8,758,769.31             |
| 13  | Rob Ferreira Hospital: (Phase 2D)Renovations and Alterations to the Existing Nurses Accommodation Bu  | Sub-programme 8.1 | Upgrading of the existing hospital | Health facility upgraded             | 11/27/2019 | 31/3/2022  | 14,000,000.00        | 7,869,447.28             |
| 14  | Rob Ferreira hospital: Upgrading of Allied building to an Oncology Ward                               | Sub-programme 8.1 | Upgrading of the existing hospital | Health facility<br>upgraded          | 9/12/2019  | 31/12/2021 | 17,489,370.91        | 3,954,236.89             |
| NEW | NEW AND REPLACEMENT   |                   |                                    |                                      |            |            |                      |                          |
| 01  | Middelburg Regional Hospital:<br>Construction of a New Hospital                                       | Sub-programme 8.1 | Construction of new hospital       | Health<br>infrastructure<br>improved | 27/3/2017  | 31/3/2023  | 1,229,607,513.94     | 307,650,577.46           |
| 02  | Witbank New Tertiary Hospital:<br>Construction of New Hospital  | Sub-programme 8.1 | Construction of new hospital       | Health<br>infrastructure<br>improved | 4/2/2019   | 29/3/2024  | 766,559,294.54       | 19,569,013.25            |
| 03  | Impungwe New Psychiatric<br>Hospital: Construction of New<br>Hospital                                 | Sub-programme 8.1 | Construction of new hospital       | Health<br>infrastructure<br>improved | 12/1/2021  | 29/3/2024  | 245,928,000.00       | 0                        |
| 40  | Construction of new Pankop<br>Clinic and 2 x 2 accommodation<br>units at Pankop in Masobye<br>Village | Sub-programme 8.1 | Construction of new clinic         | Health facility<br>improved          | 10/13/2017 | 26/4/2022  | 68,081,595.56        | 13,301,233.13            |
| 02  | KwaMhlanga Hospital:<br>Construction of New Mental<br>Ward and Maternity Ward                         | Sub-programme 8.1 | Upgrading of the existing hospital | Health facility<br>upgraded          | 9/1/2017   | 4/1/2024   | 310,850,817.00       | 9,261,656.92             |
|     |   |                   |                                    |                                      |            |            |                      |                          |

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|--------|--|-------------------|---------------------|-----------------|------------|------------|-----------------|--------------|
| S<br>S | Project name                                     | Programme         | Description         | Output          | Start date | Completion | Total estimated | Current year |
|        |  |                   |                     |                 |            | date       | cost            | expenditure  |
|        | Themba Hospital: Construction                    | Sub-programme 8.1 | Upgrading of the    | Health facility |            |            |                 |              |
|        | of a New Maternity Ward and                      |                   | existing hospital   | upgraded        |            |            |                 |              |
| 90     | Helipad  |                   |                     |                 | 4/4/2016   | 29/3/2024  | 340,049,469.28  | 577,227.14   |
|        | Dumphries Clinic: Construction                   | Sub-programme 8.1 | Construction of new | Health facility |            |            |                 |              |
| 07     | of New Clinic                                    |                   | clinic              | improved        | TBC        | TBC        | 20,000,000.00   | 0            |
|        | Ermelo Clinic: Upgrading of the                  | Sub-programme 8.1 | Upgrading of the    | Health facility |            |            |                 |              |
| 80     | clinic in Gert Sibande                           |                   | existing clinic     | upgraded        | TBC        | TBC        | 10,000,000.00   | 0            |
|        | Troya clinic: Construction of                    | Sub-programme 8.1 | Construction of new | Health facility | TBC        | TBC        |                 |              |
| 60     | New Clinic                                       |                   | clinic              | improved        |            |            | 20,000,000.00   | 0            |
|        | New Embhuleni EMS: upgrading   Sub-programme 8.1 | Sub-programme 8.1 | Upgrading of the    | Health facility |            |            |                 |              |
| 9      | of the Facility                                  |                   | existing clinic     | upgraded        |            | 3/31/2026  | 5,000,000.00    | 0            |
|        |  |                   |                     |                 |            |            |                 |              |

## 13. PUBLIC-PRIVATE PARTNERSHIPS (PPPS)

|   | Outputs | Agreement | End Date of<br>Agreement |
|---|---------|-----------|--------------------------|
| - |         |           |                          |

14. CONDITIONAL GRANTS

DORA indicators to be used and populated from conditional grant frameworks (to be provided upon finalisation of Conditional Grant Framework during January).

## ANNEXURE A: PERFORMANCE INDICATORS FOR THE HEALTH FOR SECTORS AND TECHNICAL INDICATOR DESCRIPTIONS

| Indicator Title Definition           |                    | Programme 1 | Provincial DoH Outcome/opinion the department assessment or n audit conducted.                                   | Percentage of Number of wome appointed in Sector in Senior Management positions        | le of<br>ation<br>/ment<br>s with<br>s<br>levels                           | of youth Public Seter appointed appointed                               |
|--------------------------------------|--------------------|-------------|--|--|--|---|
|                                      |                    |             | Auditor General audit outcome/opinion released to the department after assessment or regulatory audit conducted. | Number of women that employed within the Public Sector in Senior Management positions, | Number of persons with disability appointed in the Public Sector           | Number of youth aged less<br>than 35 employed in the<br>Public Seter    |
| Source of<br>Data                    |                    |             | Audit<br>report  | Persal<br>System   | Persal<br>report   | reprot  |
| Method of Catculation/Assessment     | Numerator          |             | Audit outcome<br>report  | Number of<br>Women<br>appointed in<br>Senior<br>Management<br>postitions               | Number of persons with disability appointed in Senior Management positions | Number of<br>Women<br>appointed in<br>Senior<br>Management<br>positions |
| sment                                | Denominator        |             | Not<br>applicable  | Total Number of employed   | Total Number of employed   | of employed   |
| Moone of                             | verification       |             | Auditor<br>General's<br>report   | Persal reprot  | Persal reprot  | Persal reprot   |
| Assumptions                          |                    |             |  |  |  |   |
| Disaggregation of n of Beneficiaries | (where applicable) |             | N/A  | N/A  | N/A  | N/A   |
| Spatial<br>Transformation            | applicable)        |             | N/A  | N/A  | NIA  | NIA   |
| Calculation                          |                    |             | Text   | Percentage   | Percentag  | Percentag   |
| Reporting<br>Cycle                   |                    |             | Annual   | Quarterly  | Quarterl   | Quartert  |
| Desired                              |                    |             | Unqualified opinion  |  |  |   |
| Indicator<br>Responsibility          |                    |             | Finance  | Human Resources  | Human Resources  | Human Resources   |

| Definition Source of Data  | se of  |  | Method of Calculation/Assessment |   | Means of  | Assumptions Disaggregation of Beneficiaries                          | Disaggregatio n of Beneficiaries | Spatial<br>Transformation<br>(where                | Calculation<br>type               | Reporting<br>Cycle   | Desired<br>performance | Indicator<br>Responsibility |
|--|--|--|----------------------------------|---|---|--|----------------------------------|--|-----------------------------------|----------------------|------------------------|-----------------------------|
| Numerator  |  |  | Denoi                            | Denominator   | verification  |  | (where applicable)               | applicable)  |                                   |                      |                        |                             |
|  |  |  |                                  |   |   |  |                                  |  |                                   |                      |                        |                             |
| Total number of Satisfied Assessme Patient Presponses as a proportion of nt forms Experience of Exall responses from Patient Care survey Care survey satisfied to questionnaires responses re  | Patient Experience of Care survey satisfied responses                | nce of I   | <u>ភូញ</u> លួកគ                  | Patient<br>Experience of<br>Care survey<br>total<br>responses | Surveys   | Accuracy dependent on quality of data submitted by health facilities | Not<br>Applicable                | All Districts                                      | Cumulative<br>(year-to-<br>date)  | Annual               | Higher                 |                             |
| Severity assessment Patient Severity Sevode (SAC) 1 incidents Safety assessment ass reported within 24 hours  Severity assessment Software incident 1 in Severity assessment reported reprode (SAC) 1 incident 1 in Severity assessment reported reprode (SAC) 1 incident 1 in Severity assessment reported reproducts the severity assessment reported reproducts the severity assessment software incident 1 incident reported reproducts the severity assessment | Severity assessment code (SAC) 1 e incident reported within 24 hours | c) 1   | Sev<br>ass<br>cod<br>1 in        | Severity assessment code (SAC) 1 incident reported            | Patient<br>Safety<br>Incident<br>Software                 | Accuracy dependent on quality of data submitted by health facilities | Not<br>Applicable                | All Districts                                      | Cumulati<br>ve (year-<br>to-date) | Quarterly            |                        |                             |
| Patient Safety Incident (PSI) Patient Case were reported in the case were reported in the lattiff acility which were investigated, resolved and closed   | Patient Safety<br>Incident (PSI)<br>case closed                      | _  | Patie<br>Incid<br>case           | Patient Safety<br>Incident (PSI)<br>case reported             | Accuracy dependent on reporting of data at facility level | N/A  | All Districts                    | Annual progress<br>against the five<br>year target | Higher                            | Quality<br>Assurance |                        |                             |
| Number of facility having full Total number compliment of staff compliments staffs   | Total number of facilities with compliments staffs                   | Total number of facilities with compliments staffs |                                  |   | Appointment and or secondment letters                     | Accuracy dependent on quality of data submitted by health facilities | Not<br>Applicable                | All Districts                                      | Cumulative<br>(year-to-<br>date)  | Quarterly            |                        | Higher                      |

|   |   |                   |   |   | AL LINEON                                   | MINIOUS FENTONINIANCE FLAN 2023/24  | T 2/277 1                              |                                     |                                  |                    |                        |                             |
|---|---|-------------------|---|---|---|---|--|-------------------------------------|----------------------------------|--------------------|------------------------|-----------------------------|
| Indicator Title                                     | Definition  | Source of<br>Data | Method of<br>Calculation/Assessment             | sment   | Means of                                    | Assumptions   | Disaggregatio<br>n of<br>Reneficiaries | Spatial<br>Transformation<br>(where | Calculation                      | Reporting<br>Cycle | Desíred<br>performance | Indicator<br>Responsibility |
|   |   |                   | Numerator                                       | Denominator                                   | verification                                |   | (where applicable)                     | applicable)                         |                                  |                    |                        |                             |
| Contingent<br>liability of<br>medico-legal<br>cases | Number of cases reported against the department   |                   | Number of cases reported against the Department |   | Legal section<br>register                   | Accuracy dependent on quality of data submitted by health facilities                | Not<br>Applicable                      | All Districts                       | Cumulative<br>(year-to-<br>date) | Quarterly          |                        | Higher                      |
| HIV positive 15-<br>24 years (excl<br>ANC) rate     | HIV cases tested at 24 months   |                   | Number of positive cases 15-24 months           | Total number of cases 15-24 months            |   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Not<br>Applicable                      | All Districts                       | Cumulative<br>(year-to-<br>date) | Quarterly          |                        | Higher                      |
| HIV test<br>positive around<br>18 months rate       | HIV test around 18 months   |                   | Number of HIV test Positive around 18 months    | Total number of tests around 18 months        |   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Not<br>Applicable                      | All Districts                       | Cumulative<br>(year-to-<br>date) | Quarterly          |                        | Higher                      |
| ART adult<br>remain in care<br>rate (12<br>months)  | ART adult remain in care - total as a proportion of ART adult start minus cumulative transfer out | Clinical          | ART adult<br>remain in care<br>- total          | ART adult start minus cumulative transfer out | ART paper<br>Register,<br>TIER.Net;<br>DHIS | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Not<br>Applicable                      | All Districts                       | Cumulative<br>(year-to-<br>date) | Quarterly          |                        | Higher                      |

| itor                        | Responsibility                                 |  | in the second se | <b>1</b> 0  |   |
|-----------------------------|--|--|--|---|---|
| Indicator                   | Resp   | Higher   | Higher   | Higher  |   |
| Desired                     | performance                                    |  |  |   | Lower   |
| Reporting                   | Cycle  | Quarterly  | Quarterly  | Quarterly   | Quartenty   |
| Calculation                 | type   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)  |
| Spatial                     | Transformation<br>(where<br>applicable)        | All Districts  | All Districts  | All Districts   | All Districts   |
| Disaggregatio               | n of<br>Beneficiaries<br>(where<br>applicable) | Children and adolescent  | Not<br>Applicable  | Children and adolescent   | Not<br>Applicable   |
| Assumptions                 |  | Accuracy dependent on quality of data submitted by health facilities                                       | Accuracy dependent on quality of data submitted by health facilities   | Accuracy dependent on quality of data submitted by health facilities              | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   |
| Assumptions   Disaggregatio | Means of verification                          | ART paper<br>Register,<br>TIER.Net,<br>DHIS  | ART paper<br>Register;<br>TIER.Net;<br>DHIS  | ARTpaper<br>Register;<br>TIER.Net;<br>DHIS  | DS-TB<br>Clinical<br>Stationery;TI<br>ER.Net  |
|                             | ssment<br>Denominator                          | ART child start minus cumulative transfer out  | ART adult<br>viral load<br>done  | ART child<br>viral load<br>done   | All DS-TB patients in treatment outcome cohort  |
| Method of                   | Calculation/Assessment Numerator Deno          | ART child<br>remain in care<br>- total   | ART adult viral load under 400   | ART child viral load under 400  | All DS-TB<br>client loss to<br>follow-up  |
| Source of                   | Data   | Clinical notes   | Clinical notes or Lab results  | Clinical notes or Lab results   | Clinical  |
| Definition                  |  | ART child remain in care -<br>total as a proportion of ART<br>child start minus cumulative<br>transfer out | ART adult viral load under<br>400 as a proportion of ART<br>adult viral load done  | ART child viral load under<br>400 as a proportion of ART<br>child viral load done | TB clients who are lost to follow up (missed two months or more of treatment) as a proportion of TB clients started on treatment. This applies to ALL TB clients (New, Retreatment, Other, pulmonary and extrapulmonary). |
| Indicator Title             |  | ART child<br>remain in care<br>rate (12<br>months)   | Adult viral load suppressed rate (12 months)   | ART child viral load suppressed rate (12 months)                                  | All DS-TB client<br>LTF rate  |

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|---------------------------|--|--|---|---|---|
| Indicator                 | Responsibility                                 |  | District Health<br>Service  |   | District Health<br>Service  |
| Desired                   | регfоrmance                                    | Higher   | Quarterly   | District Health<br>Service  | Quarterly   |
| Reporting                 | Cycle  | Quarterly  | Quarterty   | Quarterly   | Quarterly   |
| Calculation               | type   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)  | Quarterly   | Cumulative<br>(year-to-<br>date)  |
| Spatial                   | Transformation<br>(where<br>applicable)        | All Districts  | All Districts   | Cumulative<br>(year-to-date)  | All Districts   |
| Disaggregatio             | n of<br>Beneficiaries<br>(where<br>applicable) | Not<br>Applicable  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                         | All Districts   | N/A   |
| Assumptions               |  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                         | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities |
| Assumptions Disaggregatio | Means of verification                          | DS-TB<br>Clinical<br>Stationery;TI<br>ER.Net   | EDR Web   | EDR Web<br>patient<br>register  | EDR web reports   |
|                           | ssment<br>Denominator                          | All DS- TB patients in treatment outcome cohort  | Tota number of TB Rifampicin resistant/Mul tidrug - Resistant   | Total number of Pre- of XDR Patient treatment successfully treated                  | Total XDR TB patients   |
| Method of                 | Calculation/Assessment Numerator Deno          | All DS-TB<br>client<br>successfully<br>completed<br>treatment  | Number of TB Rifampicin Patient with resistance with resistant/Multi drug - Resistant lost to follow-up     | Number of TB XDR Patient treatment successfully treated                             | Number of<br>XDR cases lost<br>to follow  |
| Source of                 | Data   | Clinical   |   |   | EDR Web   |
| Definition                |  | TB clients who started drugsusceptible tuberculosis (DS-TB) treatment and who subsequently successfully completed treatment as a proportion of all those in the treatment outcome cohort | Number of TB Rifampicin Patient with resistance with resistant/Multidrug - Resistant lost to follow-up rate | Number of Pre XDR Patient treatment successfully treated                            | Number of MDR TB patients lost to followup  |
| Indicator Title           |  | All DS-TB Client<br>Treatment<br>Success Rate  | TB Rifampicin<br>resistantMultid<br>rug - Resistant<br>lost to follow-up<br>rate                            | TB Pre-XDR treatment success rate   | TB Pre-XDR<br>loss to follow<br>up rate   |

| Definition  | Source of                            | Method of  |   |  | Assumptions   Disaggregatio   | Disaggregatio         | Spatial               | Calculation                      | Reporting | Desired     | Indicator                   |
|---|--------------------------------------|--|---|--|---|-----------------------|-----------------------|----------------------------------|-----------|-------------|-----------------------------|
|   | Data                                 | Calculation/Assessment   | sment   | Means of   |   | n of<br>Beneficiaries | Transformation (where |                                  | Cycle     | performance | Responsibility              |
|   |                                      | Numerator  | Denominator   | verification   |   | (where applicable)    | applicable)           |                                  |           |             |                             |
| Women protected against pregnancy by using modern contraceptive methods, including stenlizations, as proportion of female population 15-49 year.  Couple year protection are the total of (Oral pill cycles / 15) + (Medroxyprogesterone injection / 4) + (Morethisterone enanthate injection / 6) + (IUCD x 4.5) + (Sub dermal implant x 2.5) + Male condoms distributed / 120) + (Female condoms distributed / 120) + (Female sterilisation x 10) + (Female sterilisation x 10) + (Female | Clinical                             | Couple year<br>protection  | Population<br>15-49 years<br>female   | PHC<br>Comprehensi<br>ve Tick<br>Register<br>Denominator:<br>StatsSA       | Accuracy dependent on quality of data submitted by health facilities                | N/A                   | All Districts         | Cumulative<br>(year-to-<br>date) | Quarterly | Quarterly   | District Health<br>Service  |
| Deliveries women aged 10-19 years as proportion of rotal deliveries in health facilities  | Clinical notes/ matemity case record | Delivery 10-19 years in facility (Delivery 10-14 years in facility] + [Delivery 15-19 years in facility) | Delivery in facility - total  | Health<br>Facility<br>Register,<br>Delivery/Mate<br>mity register,<br>DHIS | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Females               | All Districts         | Cumulative<br>(year-to-<br>date) | Quarterly | Lower       | District Health<br>Services |
| Women who have a first visit ( before they are 20 weeks rinto their pregnancy as proportion of all antenatal 1st visits   | Olinical                             | Antenatal 1st<br>visit before 20<br>weeks  | Antenatal 1st visit - total (Antenatal 1st visit 20 weeks or later + Antenatal 1st visit before 20 weeks) | PHC<br>Comprehensi<br>ve Tick<br>Register                                  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities | Females               | All Districts         | Cumulative<br>(year-to-<br>date) | Quarterly | Higher      | District Health<br>Services |

| a de la constante de la consta | Responsibility  |                    |   |   |
|--|---|--------------------|---|---|
|  | ance  |                    |   |   |
| Dogwood  | performance   |                    | d)  | D2  |
| Donoting   | Cycle   |                    | MCWH&N<br>Programme   | MCWH&N<br>Programme   |
| Colondotion  | type  |                    | Lower   | Lower   |
| Captiol  | Transformation  | (where applicable) | Annual progress against the five year target  | Annual progress against the five year target  |
| Piccos VI  | n of Banaficiariae  | (where applicable) | All Districts   | All Districts   |
| Action Figure  | Assumptions   |                    | Females   | Females   |
| TORE FENTONIVIAINCE FLAM 2023/ 24  | Moone of  | verification       | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   |
| ONNE   | Source of Method of Calculation/Assessment Calculation/Assessment Numerator Denominator |                    | Not Applicate   | Total Live births   |
| Mothodot   |   |                    | Number of<br>Matemal<br>deaths in<br>facility   | Number of Matemal deaths in facility  |
| Courses of   |   |                    | Matemal death register (Matemal Morbidity and Mortality Audit System), Birth Register, Combined and Postnatal ward Health Facility Register,  | Matemal death register (Matemal Morbidity and Mortality Audit System), Birth Register, Labour, Combined and Postnatal ward Health Facility Facility   |
| Oofinition   |   |                    | Total number of Matemal death is death occurring during pregnancy, childbirth and the puerperium of a woman while pregnant or within 42 days of termination of pregnancy, irrespective of the duration and site of pregnancy and irrespective of the cause of death (obstetric and non-obstetric) | Total number of Matemal death is death occurring during pregnancy, childbirth and the puerperium of a woman while pregnant or within 42 days of termination of pregnancy, irrespective of the duration and site of pregnancy and irrespective of the cause of death (obstetric and non-obstetric) |
| Indiantor Title  | III degree I iik  |                    | Number of<br>Maternal<br>Mortality in<br>facility   | Matemal Mortality in facility Ratio - PER 100 000 LIVE BIRTHS   |

|                               | Indicator<br>Responsibility      |                                       | District Health<br>Services   | District Health<br>Services   | District Health<br>Services   | District Health<br>Services   | District Health<br>Services  |
|-------------------------------|----------------------------------|---------------------------------------|---|---|---|---|--|
|                               | Desired                          |                                       | Lower   | Higher  | Lower   | Higher  | Higher   |
| ı                             | Cycle                            |                                       | Quarterly   | Quarterly   | Quarterly   | Quarterly   | Quarterly  |
| 2 - 0                         | calculation                      |                                       | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)   |
| <                             | Spatial                          | (where applicable)                    | All Districts   | All Districts   | All Districts   | All Districts   | All Districts  |
| 42/5707                       | Disaggregatio<br>n of            | Beneficianes<br>(where<br>applicable) | Not<br>Applicable   | Females   | children  | children  | children   |
| אואור יובו                    | Assumptions                      |                                       | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                               | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                                 | Accuracy dependent on quality of data submitted by health facilities                                 |
| HOAL PENFORMANCE FERM 2023/24 |                                  | Means of<br>verification              | Delivery<br>register,<br>Midnight<br>report   | PHC<br>Comprehensi<br>ve Tick<br>Register   | PHC<br>Comprehensi<br>ve Tick<br>Register   | Numerator.<br>PHC<br>Comprehensi<br>ve Tick<br>Register<br>Denominator.<br>StatsSA                                  | PHC<br>Comprehensi<br>ve Tick<br>Register<br>Denominator:<br>StatsSA                                 |
| CAINING                       | sment                            | Denominator                           | Live birth in facility  | Delivery in facility total  | Infant PCR fest around 6 months rate  | Population<br>under 1 year  | Population<br>aged 1 year  |
| A B . M . A . C               | Nethod of Calculation/Assessment | Numerafor                             | Live birth<br>under 2500g in<br>facility  | Mother<br>postnatal visit<br>within 6 days<br>after delivery  | Infant PCR test positive around 6 months rate   | Immunised<br>fully under 1<br>year  | Measles 2nd<br>dose 1 year<br>coverage   |
|                               | Source of Data                   |                                       | Olinical<br>notes   | Epoc form or clinical notes   | Clinical notes or PCR results   | Road to health card or clinical notes   | Clinical<br>notes or<br>road to<br>health<br>card  |
| 8                             | Delinigon                        |                                       | Infants bom alive weighing less than 2500g as proportion of total Infants bom alive in health facilities (Low birth weight) | Mothers who received postnatal care within 6 days after delivery as proportion of deliveries in health facilities | Infant PCR test positive around 6 months rate as a proportion of HIV exposed infants excluding those that tested positive at birth. | Children under 1 year who completed their primary course of immunisation as a proportion of population under 1 year | Children 1 year (12 months) who received measles 2nd dose, as a proportion of the 1 year population. |
| Trials 7 Lt -1                | indicator I life                 |                                       | Live birth under<br>2500g in facility<br>rate   | Mother<br>postnatal visit<br>within 6 days<br>rate  | infant PCR test<br>positive around<br>6 months rate   | Immunisation<br>under 1 year<br>coverage  | Measles 2nd<br>dose 1 year<br>coverage   |

|                               |                                     |  |  |  | p  |  |   |
|-------------------------------|-------------------------------------|--|--|--|--|--|---|
|                               | Indicator<br>Responsibility         |  | District Health<br>Services  | District Health<br>Services  | District Health<br>Services  | District Health<br>Services  |   |
|                               | Desired performance                 |  | Lower  | Lower  | Lower  | Higher   |   |
|                               | Reporting<br>Cycle                  |  | Quarterly  | Quarterfy  | Quarterly  | Quarterly  | HIV/AIDS<br>Programme<br>Manager  |
|                               | Calculation                         |  | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)   | Lower   |
|                               | Spatial<br>Transformation           | (wnere<br>applicable)                  | All Districts  | All Districts  | All Districts  | All Districts  | Annual progress against the five year target  |
| 47/C707 N                     | Disaggregatio<br>n of               | benericiaries<br>(where<br>applicable) | children   | children   | Children   | children   | All Districts   |
| MAINCE PLA                    | Assumptions                         |  | Accuracy dependent on quality of data submitted by health facilities   | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                                    | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                        | PHC register is not designed to collect collect longitudinal record of patients. The assumption is that the calculation proportion of children would have received two doses based on this calculation | Youth   |
| NOAL PERFURINGE PLAIN 2023/24 |                                     | Weans or<br>verification               | Ward register  | Ward register  | Ward register  | PHC<br>Comprehensi<br>ve Tick<br>Register  | Accuracy<br>dependent on<br>Individuals<br>self-reporting<br>HIV-positive<br>status and/or<br>individuals<br>with<br>detectable |
| AMINO                         | sment                               | Denominator                            | Diarrhoea<br>separation<br>under 5 years   | Pneumonia<br>separation<br>under 5 years   | Severe acute<br>malnutrition<br>(SAM) in<br>facility under<br>5 years                                      | Target population 12-59 months * 2   | HIV test 15-<br>24 years (excl<br>ANC)  |
|                               | Method of<br>Calculation/Assessment | Numerator                              | Diarrhoea<br>death under 5<br>years  | Pneumonia<br>death under 5<br>years  | Severe acute<br>malnutrition<br>(SAM) death<br>under 5 years   | Vitamin A dose 12-59 months  | HIV positive<br>15-24 years<br>(excl ANC)   |
|                               | Source of<br>Data                   |  | Clinical<br>notes  | Clinical<br>notes or<br>death<br>notificatio<br>n slip   | Clinical<br>notes or<br>death<br>notificatio<br>n slip   | Clinical notes or road to health card  | Clinical  |
|                               | Definition                          |  | Diarrhoea deaths in children under 5 years as a proportion of diarrhoea separations under 5 years in health facilities | Pneumonia deaths in children under 5 years as a proportion of pneumonia separations under 5 years in health facilities | Severe acute malnutrition deaths in children under 5 years as a proportion of SAM inpatients under 5 years | Children 12-59 months who received Vitamin A 200,000 units, every six months as a proportion of population 12-59 months.   | Percentage of persons within the age of 15 to 24 years who tested HIV and confirmed as positive                                 |
|                               | Indicator Title                     |  | Child under 5<br>years diarrhoea<br>case fatality<br>rate  | Child under 5<br>years<br>pneumonia<br>case fatality<br>rate   | Child under 5<br>years severe<br>acute<br>malnutrition<br>case fatality<br>rate                            | Vitamin A dose<br>12-59 months<br>coverage   | HIV positive 15-<br>24 years (excl<br>ANC) rate   |

|  | _                                |  |   |   |   |   | -           |  |  | 7 |
|--|----------------------------------|--|---|---|---|---|-------------|--|--|---|
|  | Indicator<br>Responsibility      |  |   |   |   |   |             |  |  |   |
|  | Desired                          |  |   | Higher  | Lower   | Higher  |             |  |  |   |
| ,                                      | Reporting<br>Cycle               |  |   | Annual  | Quarterly   | Annual  |             | Emergency<br>Medical<br>Services   | Emergency<br>Medical<br>Services   |   |
|  | Calculation                      |  |   | Cumulative<br>(year-to-<br>date)  | Cumulative<br>(year-to-<br>date)  | None<br>cumulative  |             | Higher   | Higher   |   |
|  | Spatial<br>Transformation        | (where applicable)                     |   | All Districts   | All Districts   | All districts   |             | Annual progress against the five year target   | Annual progress<br>against the five<br>year target   |   |
| #2/5202 N                              | Disaggregatio<br>n of            | Beneficiaries<br>(where<br>applicable) |   | Not<br>Applicable   | Not<br>Applicable   | Not<br>applicable   |             | All Districts  | All Districts  |   |
| MAINCE FLA                             | Assumptions                      |  |   | Accuracy dependent on quality of data submitted by health facilities  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities   | Capital<br>budget<br>available  |             | Not<br>Applicable  | Not<br>Applicable  |   |
| AININGAL PENFONIVIAINCE FLAIN 2023/ 24 |                                  | Means of<br>verification               | ART metabolites among all PLHIV (antibody test) | DR-TB<br>Clinical<br>stationery<br>EDR Web  | Patient Safety<br>Incident<br>Software  | Completion certificate  |             | Functional call logging system   | Functional call logging system   |   |
|  | sment                            | Denominator                            |   | TB Rifampicin<br>Resistant/MD<br>R/pre-XDR<br>start on<br>treatment   | Severity<br>assessment<br>code (SAC) 1<br>incidents<br>reported   | Total number of facilities  |             | EMS P1<br>urban<br>response  | response   |   |
|  | Method of Calculation/Assessment | Numerator                              |   | TB Rifampicin Resistant MDR/pre-XDR client successfully complete treatment  | Severity assessment code (SAC) 1 incidents reported within 24 hours   | Number of Health facilities with completed refurbishment  |             | EMS P1 urban<br>response<br>under 30<br>minutes  | EMS P1 rural response under 60 minutes   |   |
| 4                                      | Source of<br>Data                |  |   | Clinical<br>notes   | Patient<br>Safety<br>Incident<br>Software   | Project<br>Managem<br>ent<br>Informatio<br>n System   |             | EMS<br>System  | EMS<br>System  |   |
| 3 3 4                                  | Definition                       |  |   | TB Rifampicin Resistant/MDR/pre-XDR clients successfully completing treatment as a proportion of TB Rifampicin Resistant/MDR/pre-XDR clients started on treatment | Severity assessment code (SAC) 1 incidents reported within 24 hours as a proportion of Severity assessment code (SAC) 1 incident reported | Percentage of health facilities in the departmental Infrastructure project plans which were scheduled for refurbishment which we completely refurbished |             | Percentage of Emergency medical logged call for life threatening emergency (EMS P1) urban with response time to measure time taken from the time call is logged to the time a patient is attended by EMS professional at the scene | Percentage of Emergency medical logged call for life threatening emergency (EMS P1) rural with response time to measure time taken from the time call is logged to the time a patient is attended by EMS professional at the scene |   |
|  | indicator lifte                  |  |   | TB Rifampicin<br>Resistant/MDR/p<br>re-XDR<br>treatment<br>success rate   | Severity assessment code (SAC) 1 incidents reported within 24 hours rate  | Total number of health facilities with completed refurbishment  | Programme 3 | EMS P1 urban<br>response under<br>30 minutes rate  | EMS P1 rural<br>response under<br>60 minutes rate  |   |

|                                     |  |  | _   |   |  |  |
|-------------------------------------|--|--|---|---|--|--|
| Indicator<br>Responsibility         | ,                                      |  |   |   | Lower  | Lower  |
| Desired                             |  |  |   |   |  |  |
| Reporting<br>Cycle                  |  |  | MCWH&N<br>Programme   | MCWH&N<br>Programme   | Quarterly  | Quarterly  |
| Calculation                         |  |  | Lower   | Lower   | Cumulative<br>(year-to-<br>date)   | Cumulative<br>(year-to-<br>date)   |
| Spatial<br>Transformation           | (where applicable)                     |  | Annual progress against the five year target  | Annual progress<br>against the five<br>year target                          | All Districts  | All Districts  |
| Disaggregatio<br>n of               | Beneficiaries<br>(where<br>applicable) |  | All Districts   | All Districts   | children   | children   |
| Assumptions                         |  |  | Females   | children  | Accuracy dependent on quality of data submitted by health facilities   | Accuracy dependent on quality of data submitted by health facilities   |
|                                     | Means of verification                  |  | Accuracy dependent on quality of data submitted by health facilities  | Accuracy dependent on quality of data submitted by health facilities        | Ward register  | Ward register  |
| sment                               | Denominator                            |  | Not Applicate   | Not<br>Applicable   | Diarrhoea<br>separation<br>under 5 years   | Pneumonia<br>separation<br>under 5 years   |
| Method of<br>Calculation/Assessment | Numerator                              | ËS   | Number of<br>Matemal<br>deaths in<br>facility   | [Number of]<br>Death in facility<br>under 5 years                           | Diarrhoea<br>death under 5<br>years  | Pneumonia<br>death under 5<br>years  |
| Source of<br>Data                   |  | PITAL SERVIC   | Matemal death register (Matemal Morbidity and Mortality Audit System), Birth Register, Labour, Combined and ward Health Facility Register, DHIS   | Delivery/<br>Matemity<br>register/Mi<br>dnight<br>Report                    | Clinical<br>notes  | Clinical<br>notes or<br>death<br>notificatio<br>n slip   |
| Definition                          |  | BUDGET PROGRAMME 4 & 5: PROVINCIAL HOSPITAL SERVICES | Total number of Matemal death is death occurring during pregnancy, childbirth and the puerperium of a woman while pregnant or within 42 days of fermination of pregnancy, irrespective of the duration and site of pregnancy and irrespective of the cause of death (obstetric and non-obstetric) | Number of Children under 5 years who died during their stay in the facility | Diarrhoea deaths in children under 5 years as a proportion of diarrhoea separations under 5 years in health facilities | Pneumonia deaths in children under 5 years as a proportion of pneumonia separations under 5 years in health facilities |
| Indicator Title                     |  | BUDGET PROGRA  | Number of Maternal deaths in facility   | [Number of]<br>Death in facility<br>under 5 years                           | Child under 5<br>years diarrhoea<br>case fatality rate   | Child under 5<br>years pneumonia<br>case fatality rate   |

| Indicator                 | Responsibility                                 | Lower  |  |  |             | Higher   | Higher  | higher  |
|---------------------------|--|--|--|--|-------------|--|---|---|
| Desired                   | performance                                    |  |  |  |             |  |   |   |
| Reporting                 | Cycle  | Quarterly  | Quality<br>Assurance   | Quality<br>Assurance   |             | Annual   | Annual  | Annual  |
| Calculation               | type   | Cumulative<br>(year-to-<br>date)   | Higher   | Higher   |             | Cummulativ<br>e year end   | Cummulativ<br>e year end  | None<br>cumulative  |
| Spatial                   | Transformation<br>(where<br>applicable)        | All Districts  | Annual progress<br>against the five<br>year target   | Annual prograss against the five year target   |             | All districts  | All districts   | All districts   |
| Disaggregatio             | n of<br>Beneficiaries<br>(where<br>applicable) | Children   | All Districts  | All Districts  |             | Not<br>Applicable  | Not<br>applicable   | Not<br>applicable   |
| Assumptions               |  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities                        | Not<br>Applicable  | Not<br>Applicable  |             | Available budget for training  | Applications from qualifying nursing students will be available   | Stationery  |
| Assumptions Disaggregatio | Means of verification                          | Ward register  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities  | Accuracy<br>dependent on<br>quality of data<br>submitted by<br>health<br>facilities  |             | Health care<br>workers<br>database   | Bursary   | Training and development plan   |
|                           | ssment<br>Denominator                          | Severe acute<br>malnutrition<br>inpatient<br>separation<br>under 5 years                                   | Patient Experience of Care survey total responses  | Patient Experience of Care survey total responses  |             | Not<br>applicable  | Not<br>applicable   | Not<br>applicable   |
| Method of                 | Calculation/Assessment Numerator Deno          | Child under 5 years severe acute malnutrition case fatality rate   | Patient Experience of Care survey satisfied responses  | Patient Experience of Care survey satisfied responses  |             | Number of<br>Healthcare<br>workers trained<br>on critical<br>clinical skills                                   | Number of<br>Bursaries<br>awarded to first<br>year nursing<br>students  | District training and development plan for frontline service  |
| Source of                 | Data   | Clinical<br>notes or<br>death<br>notificatio<br>n slip   | Patient<br>Surveys<br>assessme<br>nt forms   | Patient<br>Surveys<br>assessme<br>nt forms   |             | Attendanc<br>e register  | Bursary<br>database   | Training<br>and<br>developm<br>ent plan   |
| Definition                |  | Severe acute malnutrition deaths in children under 5 years as a proportion of SAM inpatients under 5 years | Proportion of clients who participated in the patient experience of care survey of health facility and responded to a questionnaire as satisfied based on the responses provided on the questionnaire. | Proportion of clients who participated in the patient experience of care survey of health facility and responded to a questionnaire as satisfied based on the responses provided on the questionnaire. |             | Number of health care professional who are trained on critical skills as detailed in the Workplace skills Plan | Number of basic nursing students enrolled in nursing colleges and universities and offered bursaries by the provincial department of health | Number of district which has developed a training and development plan for support programmes that monitor quality of service |
| Indicator Title           |  | Child under 5 years severe acute malnutrition case fatality rate   | Patient Experience of Care satisfaction rate (Regional Hospitals)  | Patient Experience of Care satisfaction rate (Specialized TB Hospitals)  | Porgramme 6 | Number of<br>Healthcare<br>workers trained<br>on critical clinical<br>skills                                   | Bursaries<br>awarded to first<br>year nursing<br>students   | District training and development plan for frontline service delivery points developed  |

|                  | <b>k</b>                                       |  |  |   |   |   |  |
|------------------|--|--|--|---|---|---|--|
| Indicator        | Responsibility                                 |  |  | Higher  | Higher  | higher  | higher   |
| Desired          | performance                                    |  |  |   |   |   |  |
| Reporting        | Gycle  |  |  | Quarterly   | Quarterly   | Annual  | Quarterly  |
| Calculation      | type   |  |  | None<br>cumulative  | None<br>cumulative  | year to date  | Cumulative<br>year end   |
| Spatial          | Transformation<br>(where<br>applicable)        |  |  | All districts   | All facilities  | All districts   | Rob Ferreira,<br>Mapulaneng and<br>Ermelo hospitals<br>centres                     |
| ns Disaggregatio | n of<br>Beneficiaries<br>(where<br>applicable) |  |  | Not<br>applicable   | Not<br>applicable   | Not<br>applicable   | People living with disability  |
|                  |  | ā  |  | Assessment tools available  | Availability of medicine in markets   | Patients who require service will be available  | Patient who<br>the service<br>will be<br>available                                 |
| Assumptio        | Means of verification                          |  |  | Physical verification   | Issue Report  | Patient folder  | Patient files  |
|                  | sment<br>Denominator                           |  |  | Not<br>applicable   | Total number of Medicine prescribed as Essential as per Essential Medicine List                         | Not<br>applicable   | Not<br>applicable  |
| Method of        | Calculation/Assessment Numerator Deno          | delivery points<br>developed               | ရွ   | Number of hospitals compliant to radiation control prescripts in facilities   | Number of<br>available<br>Essential<br>Medicine on<br>stock   | Number of clients registered on Central Chronic Medicine Dispensing and Distribution (CCMDD) programme.   | Number of<br>Orthotic and<br>Prosthetic<br>devices issued                          |
| Source of        | Data   |  | ORT SERVICE                                      | Radiology<br>audit<br>reports   | PDS<br>system   | SYNCH<br>Electronic<br>systems/<br>Register   | Orthotic<br>and<br>Prosthetic<br>Register  |
| Definition       |  | delivery to users of health care services. | BUDGET PROGRAMME 7: HEALTH CARE SUPPORT SERVICES | Number of facilities with X-ray equipment that comply with Radiation Control guidelines setup by South African Radiation Control Council to regulate use of medical equipment and ensure ethical considerations | Percentage of the available items on the Essential Medicine List at depot for supply to the facilities. | Number of chronic patients who are enrolled to receive their medicine through Central Chronic Medicine Dispensing and Distribution (CCMDD) at preferred pick up points. | Count of Medical orthotic and prosthetic devices given to people with disabilities |
| Indicator Title  |  |  | BUDGET PROGRA                                    | Number of hospitals compliant to radiation control prescripts in facilities   | Percentage Availability of Essential Medicine List ( EML) at the Depot                                  | Number of clients registered on Central Chronic Medicine Dispensing and Distribution (CCMDD) programme.   | Number of<br>Orthotic and<br>Prosthetic<br>devices issued                          |

| Indicator Tifle   | Definition  | Source of   | Mathodiof   |                       |                               | Accumptione   | Disagorogatio                        | Chaffat                | Calculation             | Ranortina | Docired     | Indicator      |
|---|---|---|---|-----------------------|-------------------------------|---|--------------------------------------|------------------------|-------------------------|-----------|-------------|----------------|
| 201 1 102   | Centraco  | Data  | Calculation/Assessment  | sment                 | B door of                     | Capalinese  | n of                                 | Transformation         | type                    | Cycle     | performance | Responsibility |
|   |   |   | Numerator   | Denominator           | weans or<br>verification      |   | beneiicanes<br>(where<br>applicable) | (witere<br>applicable) |                         |           |             |                |
| Number of hospitals audited for functionality of blood transfusion committees | Number of hospitals assessed or audited for functionality by means of checking whether there is a committee that meet on quarterly basis to monitor the use of blood services | Complian<br>ce check<br>list                        | Number of hospitals audited for functionality of blood transfusion committees | Not<br>applicable     | Minutes of committee meetings | Appointed committee members from hospitals  | Not<br>applicable                    | All hospitals          | None<br>cumulative      | Quarterly |             | Higher         |
| Number of sites<br>rendering<br>Forensic<br>Pathology<br>Services             | Number of facilities that collect, preserve and conduct autopsies on human remains  | Monthly reports from sites                          | Number of sites rendering Forensic Pathology Services                         | applicable applicable | Physical observation          | Availability of personnel, vehicles facilities equipped with forensic pathology equipment | Not<br>applicable                    | Districts              | None<br>cumulative      | Annual    |             | higher         |
| Number of<br>hospitals<br>providing laundry<br>services                       | Count of all hospitals where washing of clothing and linen from hospital wards are cleaned and dispatch to relevant wards for use   | Physical verificatio                                | Number of<br>hospitals<br>providing<br>laundry<br>services                    | Not<br>applicable     | Physical verification         | Availability of linen   | Not<br>applicable                    | Hospitals              | None<br>cumulative      | Quarterly |             | Higher         |
| Programme 8   |   |   |   |                       |                               |   |                                      |                        |                         |           |             |                |
| Percentage of Health facilities with completed capital infrastructure project | Percentage of health facilities in the departmental Infrastructure project plans which were scheduled for refurbishment which we completely refurbished                       | Project<br>Managem<br>ent<br>Informatio<br>n System | Number of<br>Health facilities<br>refurbished or<br>rebuild                   | of facilities         | Completion                    | Capital<br>budget<br>available  | Not<br>applicable                    | All districts          | None<br>cummulativ<br>e | Annual    |             | Higher         |
| Percentage of preventative maintenance expenditure                            | preventative maintenance<br>expenditure   | Infrastruct<br>ure report                           |   |                       | Infrastructure<br>report      | Availability of funds   | N/A                                  | All Municipalities     | Number                  | Annual    |             | Infrastructure |
| Renovation,<br>repairs and<br>refurbishment<br>projects<br>completed          | Number of renovations and refurbishments done   | Infrastruct<br>ure report                           | Number of<br>renovations &<br>refurbishment                                   | N/A                   | Infrastructure<br>report      | Availability of funds   | N/A                                  | All Municipalities     | Number                  | Annual    |             | Infrastructure |
|   |   |   |   |                       |                               |   |                                      |                        |                         |           |             |                |

|   |  |                           |  |             |                          | The state of the s |                    |                    |             |           |             |                |
|---|--|---------------------------|--|-------------|--------------------------|--|--------------------|--------------------|-------------|-----------|-------------|----------------|
| Indicator Title   | Definition   | Source of                 | Method of  |             |                          | Assumptions  | Disaggregatio      | Spatial            | Calculation | Reporting | Desired     | Indicator      |
|   |  | Data                      | Calculation/Assessment                                       | sment       | 7                        |  | nof                | Transformation     | type        | Cycle     | performance | Responsibility |
|   |  |                           | Numerator  | Denominator | weans or<br>verification |  | (where applicable) | (where applicable) |             |           |             |                |
| Number of upgrade and addition projects completed         | Total number of all upgrade and addition projects completed in the year under review | Infrastruct<br>ure report | Number of upgrade and addition projects completed            | N/A         | Infrastructure<br>report | Availability of funds  | N/A                | All Municipalities | Number      | Annual    |             | Infrastructure |
| Number of new<br>and replacement<br>projects<br>completed | Total number of new and replacement projects completed in the year under review      | Infrastruct<br>ure report | Number of new<br>and<br>replacement<br>projects<br>completed | N/A         | Infrastructure<br>report |  |                    | All Municipatities | Number      | Amual     |             | Infrastructure |

| <b>ANNEXURE E</b> | ANNEXURE B: STATSSA - LONG TERM | - LONG TERM P( | <b>DPULATION PR</b> | <b>COJECTIONS 2</b> | POPULATION PROJECTIONS 2019-2024 (CALENDAR YEAR) | NDAR YEAR) |
|-------------------|---------------------------------|----------------|---------------------|---------------------|--|------------|
| Sex               | Age                             | 2020           | 2021                | 2022                | 2023   | 2024       |
| Male              | 0-4                             | 237347         | 238464              | 239852              | 239492   | 237935     |
| Male              | 9-9                             | 233506         | 233034              | 233548              | 234857   | 236661     |
| Male              | 10-14                           | 231066         | 234480              | 235253              | 235424   | 234978     |
| Male              | 15-19                           | 196866         | 202255              | 207899              | 214430   | 220225     |
| Male              | 20-24                           | 196183         | 192424              | 191605              | 191345   | 191842     |
| Male              | 25-29                           | 222628         | 220650              | 217102              | 213035   | 210491     |
| Male              | 30-34                           | 235988         | 236624              | 237017              | 236287   | 234083     |
| Male              | 35-39                           | 199845         | 209902              | 218233              | 224974   | 231310     |
| Male              | 40-44                           | 142325         | 151466              | 161208              | 172381   | 183607     |
| Male              | 45-49                           | 109793         | 114063              | 118052              | 122473   | 127635     |
| Male              | 50-54                           | 82001          | 84676               | 88272               | 92257  | 96297      |
| Male              | 55-59                           | 68154          | 69589               | 70634               | 71399  | 72363      |
| Male              | 60-64                           | 51906          | 53053               | 54458               | 56133  | 57782      |
| Male              | 62-69                           | 39581          | 40644               | 41386               | 41980  | 42571      |
| Male              | 70-74                           | 24732          | 26085               | 27552               | 28967  | 30232      |
| Male              | 75-79                           | 14536          | 14903               | 15191               | 15670  | 16418      |
| Male              | 80+                             | 14624          | 15009               | 15351               | 15722  | 16155      |
| Female            | 0-4                             | 233007         | 234005              | 235202              | 234823   | 233236     |
| Female            | 5-9                             | 229921         | 229728              | 230570              | 231989   | 233967     |
| Female            | 10-14                           | 229180         | 232527              | 232778              | 232582   | 231922     |
| Female            | 15-19                           | 195977         | 200985              | 206410              | 213073   | 218901     |
|                   |                                 |                |                     |                     |  |            |

|        |       | 2       | MINIOUS FUNCTIONINIANCE FLAIN 2023/24 | L FLMIN 2023/24 |         |         |
|--------|-------|---------|---------------------------------------|-----------------|---------|---------|
| Female | 20-24 | 192145  | 189355                                | 187815          | 186666  | 186796  |
| Female | 25-29 | 204164  | 201764                                | 200052          | 197567  | 195658  |
| Female | 30-34 | 210962  | 212261                                | 212794          | 212378  | 210991  |
| Female | 35-39 | 179385  | 186871                                | 193530          | 199995  | 206044  |
| Female | 40-44 | 142523  | 147285                                | 153185          | 160107  | 167562  |
| Female | 45-49 | 125551  | 128543                                | 130926          | 132192  | 133643  |
| Female | 50-54 | 106058  | 107743                                | 109808          | 112844  | 115967  |
| Female | 55-59 | 90586   | 93487                                 | 95466           | 96987   | 98346   |
| Female | 60-64 | 69407   | 71280                                 | 74189           | 77347   | 80600   |
| Female | 62-69 | 56318   | 58217                                 | 59563           | 60710   | 61592   |
| Female | 70-74 | 38079   | 40173                                 | 42533           | 44967   | 47378   |
| Female | 75-79 | 24989   | 25721                                 | 26341           | 27203   | 28483   |
| Female | 80+   | 33642   | 34522                                 | 35023           | 35744   | 36685   |
| Total  |       | 4662974 | 4731787                               | 4798800         | 4864002 | 4928356 |